





## EUROPEAN NEWS

## THE FRANCO-SPANISH FISHING CLASH

## Paris plays down shots at trawler

BY DAVID MARSH IN PARIS

THE FRENCH government last night was playing down the diplomatic significance of Wednesday's firing on a Spanish fishing trawler by a French naval coast-guard vessel which left nine Spaniards wounded.

A spokesman for the Marine Ministry said the French coast-guard vessel Lavalles aimed an inert shell at the Spanish trawler Valle de Aizondo only after five hours of repeated attempts at intercepting the vessel and

numerous warning shots across the bows. The Government denies claims made by Spanish fishermen that the boat was machine-gunned. The nine wounded were hit by wood and iron splinters when the shell landed on the foredeck, it said. Two seriously hurt were taken by helicopter to a military hospital at Brest, where they were said yesterday to be in no danger.

Foreign Ministry officials expressed regret that the incident had led to injuries and damage to the trawler. But they pointed out that the Valle de Aizondo, together with another accompanying trawler, the Burgoa Mendí, had repeatedly ignored warnings on Wednesday to leave to and allow French officials on board.

France last month presented the Spanish Government with a full list of trawlers which had recently infringed regulations. The two Spanish ships involved in Wednesday's interception had been warned 12 times and 10 times respectively about illegal fishing since December 1 last year, the Marine Ministry said.

Since the beginning of 1980, 2,700 cases of illegal Spanish fishing in the gulf have been recorded by the French authorities, and there have been 30 incidents of pursuits or interceptions by the navy.

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The decree, introduced by the Government of Sig Bettino Craxi last month, cut wage indexation under the scold mobile system by 3 percentage points this year and imposed a 10 per cent ceiling on rises in the price of Government-controlled services. Though it is already in effect, it has to be ratified by parliament within 60 days — by mid-April.

The Communist Party is putting down nearly 300 amendments to the decree and using procedural devices in the Senate to make progress in considering the decree extremely slow. Provided the decree is not actually defeated outright, the Government can reintroduce it for another 60-day approval period.

At stake, for the Communist Party, which has declared outright war on the Socialist Government of Sig Craxi, is its long-sustained thesis that Italy is ungovernable without the acquiescence of the Communist Party in government actions.

As if to underline the point, a strike and demonstration in the leading industrial city of Turin yesterday achieved a substantial turnout, at least according to its organisers, who come from the Communist component of the CGIL union. They claim that 80,000 people took part.

## Threat to Italy's battle with inflation

By James Burston in Rome

DETERMINED OPPOSITION by the Italian Communist Party to the Government's anti-inflation package is threatening to prevent early approval by parliament of the measure, which reduces the effect of wage indexation.

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## Target date set for deal on trade within EEC

BY PAUL CHEESERIGHT IN BRUSSELS

TRADE MINISTERS of the European Community yesterday set themselves next June as a target for agreeing the details of a single customs document to be used in intra-EEC trade. The document would come into force two years later.

It would replace the 70 forms at present used among the Ten to accompany goods from one country to another. The new document would run to six or seven pages.

The setting of a target date was designed to speed the official work which has been devoted to trimming down the number of demands from each state for specific types of statistical information.

It has long been recognised that if the internal market of the EEC is to be freed, the existing plethora of documentation will have to be simplified.

The heavy bureaucracy over intra-EEC trade was one of the chief causes of the truck blockades in France and Italy last month.

These blockades led to the calling of yesterday's Council meeting in Brussels but the short notice and apparent lack of detailed preparation hindered swift decision-making.

The process of liberalising the internal market and working towards the removal of transport formalities will be continued when transport Ministers meet on March 22.

By then, the Netherlands Government which spearheaded the pressure for yesterday's meeting is hoping that the summit will have given a further impulse to liberalisation.

Mr Rudi Lubbers, the Dutch Prime Minister, is writing to other heads of Government asking that the summit communiqué contain a commitment to liberalising the road transport industry, largely now arranged on a bilateral basis. This is a sector of special interest to the Dutch economy.

The trade ministers, however, were not able to make a wide breakthrough towards liberalising the internal market. They agreed that a Commission proposal to increasing travellers' allowances should be further discussed by officials with the hope of reaching a decision next month.

But they failed completely to agree that VAT should be collected not at the frontier post when goods are being imported, but as part of normal tax payments — the system followed in the UK and Benelux.

## Socialist parties still divided by key issues

BY IVO DAWNAY IN LUXEMBOURG

THE PROSPECTS of the EEC's 11 Socialist parties agreeing on a joint manifesto for the June elections to the European Parliament hung in the balance last night.

After three months of negotiations, there remain substantial differences on a series of key issues with the British Labour Party most at odds with the draft document drawn up by the Confederation of Socialist Parties' manifesto committee.

Mr Roy Hattersley, deputy leader of the British Labour Party, warned colleagues at a working breakfast yesterday that the UK would only back the joint manifesto if substantial changes were made.

These were: a total revision of references to the Common Agricultural Policy, which currently fails to ensure a containment of farm spending; major amendments to clauses seeking further integration of the European Monetary System; and the abandonment of the series of new initiatives on political integration which is strongly opposed by Labour.

## Early Soviet return to talks 'unlikely'

PITTSBURGH — Mr Paul Nitze, chief U.S. negotiator for the suspended "intermediate-range" nuclear arms talks, said yesterday it was unlikely that the Soviet Union would return to the Geneva negotiating table in the near future.

Mr Nitze predicted, however, that the Soviets would resume the talks after the U.S. presidential elections in November.

Mr Nitze, speaking to reporters before addressing the World Affairs Council of Pittsburgh, said he did not think the outcome of the presidential election would affect the Soviets' approach to arms negotiations with the U.S.

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## Output and consumption of coal likely to fall

BY PAUL CHEESERIGHT IN BRUSSELS

COAL PRODUCTION and consumption in the EEC are likely to decline this year, according to the European Commission in its annual review of the solid fuels sector.

This follows a marked build-up in stocks during 1983, when offers of fuel were plentiful and demand fell back. By the end of last year, stocks had risen to the equivalent of six months of consumption—a total of 144m tonnes, or 6m tonnes more than at the end of 1982. Most of the increased stocks are held by consumers.

But the Commission admits that predictions for this year are chancy. Much will depend on the steel industry, where cutbacks in capacity are affecting coke demand, but have to be set against probably higher steel demand, and on electricity production, more of which is being regenerated by nuclear power.

Coal output last year was 224m tonnes, 12m tonnes less than in 1983, and the prediction this year is for a fall of the same amount. Coke output fell last year by 12 per cent to 53m tonnes but

EEC COAL CONSUMPTION (millions of tonnes)		
	1983 estimate	1984 forecast
Belgium	14.7	15.2
Denmark	8.9	9.5
France	39.7	37.7
West Germany	84.5	85.4
Greece	1.0	1.2
Ireland	1.4	1.6
Italy	17.7	18.5
Luxembourg	0.2	0.2
Netherlands	7.9	8.5
UK	111.7	112.3
Total	289.2	285.2

Source: European Commission

should stabilise this year at just under that level with production falls in West Germany, France and the Netherlands offset by a rise in the UK.

Consumption of coal, as the table indicates, will be slightly lower, although the national pattern is mixed.

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CONFINDUSTRIA, the Italian employers' association, yesterday nominated Sig Luigi Lucchini, one of the country's leading private steel-makers, to be its next president.

The choice of Sig Lucchini, 55, who has achieved fame both in Italy and abroad as the most prominent of the Bresciani—the highly efficient small steel-makers of the northern city of Brescia—is likely to re-inforce the tough line that Confindustria has lately taken in dealing with the unions and government.

Assuming that the ruling council of the organisation accepts his programme at a meeting in the next few weeks, he will succeed Sig Vittorio Merloni, head of the Ariston domestic appliance group, during whose four-year term as president, Confindustria took a far more assertive line than in the past.

It was under Sig Merloni that the Sme (Small Enterprise) indication system was first produced. The nomination of Sig Lucchini came after extensive soundings over the past few months.

## Fishermen squeezed from traditional grounds

BY DAVID WHITE

THE FRENCH Navy's use of arms against Spanish trawlers on Wednesday, which has provoked a storm of protest, in Madrid, is only the latest in a series of incidents which have become increasingly regular, as Spanish fishermen have been squeezed out of traditional fishing grounds by neighbouring countries.

With some 17,500 vessels, Spain has the largest fishing fleet in Western Europe, but its own coastal waters yield little and the 200-mile territorial limits, which have become standard in the past 10 years, have sharply reduced the areas

where its deep-sea trawlers can fish legally.

Spanish vessels have been frequently impounded in France, Portugal and Morocco. A government fisheries expert denied emphatically yesterday that the state offered compensation to trawler owners fined in foreign countries for infringing fishing rules, but said it was hard to control fishermen's activities.

Vessels such as the two involved in Wednesday's clash in the Bay of Biscay, which were not licensed to fish in EEC waters, were ostensibly heading

for international grounds, he said.

Aerial photographs could not be used in evidence to prove they were fishing illegally, and Spanish authorities had no means of sanctioning all vessels.

Last year, the Spanish Government was forced to accept a 40 per cent cut in fishing rights off Morocco, and a sharp rise in fees. Portugal is pushing to stop Spanish boats from fishing in the strip of water between six and 12 miles off the Portuguese coast.

Spain's latest agreement with the EEC, approved at the beginning of this month, gives

licences for only 118 Spanish deep-sea vessels to fish for hake and related species in EEC waters—less than half the 240 licences Spain had in 1978.

Spain's EEC hake quota is limited to a catch of 7,900 tonnes, against 8,300 tonnes last year, with a 16,000-tonne allowance for associated species. The agreement was sealed only after France had obtained the lifting of special duties imposed by Spain on hake imports.

The quandary for Spain is that it now must buy fish from the same countries in whose waters its own fleet has been accustomed to operate.



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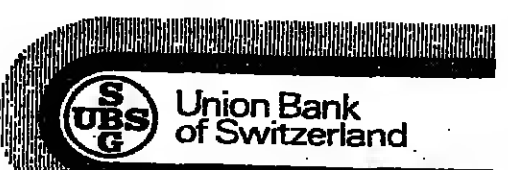
[Sec. Code No. 804 082]

The Board of Directors of Union Bank of Switzerland will propose to the Ordinary General Meeting of Shareholders convened for 5th April, 1984 that — subject to the necessary approvals — the present share capital of Fr. 1515 million be raised to Fr. 1650 million by issuing 230 000 new Bearer Shares with a par value of Fr. 500.— each, and 200 000 new Registered Shares with a par value of Fr. 100.— each. The Participation Certificate Capital will be increased by issuing approximately 320 000 Bearer Participation Certificates (BPCs) with a par value of Fr. 20.— each. It is proposed to offer for subscription to the present shareholders 120 000 new Bearer Shares and 110 000 new Registered Shares at the ratio of one new Bearer Share for every 20 old Bearer Shares at the price of Fr. 1500.— per share and of one new Registered Share for every 20 old Registered Shares at the price of Fr. 300.—. The remaining new Bearer Shares and new Registered Shares will be issued at par and remain reserved subject to the approval by the General Meeting of Shareholders of the proposal to exclude the preemptive rights of the present shareholders, for the issuance of convertible bonds or bonds with warrants to be utilized for takeovers and placements.

The new BPCs will be offered to the present holders of BPCs at the ratio of one new BPC for every 20 old BPCs at the price of Fr. 60.— per BPC. The new shares offered for subscription and the new BPCs shall be entitled to the dividend in respect of the fiscal year 1984 and thereafter. Provided the capital increase and the increase in the Participation Certificate Capital are carried out as proposed, the conversion prices of the US\$ 4% Convertible Bonds due 15th May, 1987 of Union Bank of Switzerland (Luxembourg) and US\$ 5% Convertible Bonds due 15th May, 1989 of Union Bank of Switzerland (Panama) Inc., will be reduced effective 27th April, 1984. The new conversion prices will be published as soon as possible thereafter. The holders of the above-mentioned Bonds wishing to exercise their subscription rights are required to exchange their Bonds for Bearer Shares or BPCs of the Union Bank of Switzerland.

Not later than Friday, 23rd March, 1984.

Bonds will not be convertible from Saturday, 24th March, 1984 to and including Wednesday, 11th April, 1984 (the date on which the shares and BPCs of UBS are traded ex-rights).



Zurich, 9th March, 1984

Handwritten signature: J. J. J. J.



EUROPEAN NEWS

# Nigeria says it will stand by Opec decisions on output

BY RICHARD JOHNS IN VIENNA

NIGERIA has not set its sights on any specific increase in its oil output quota under the Organisation of Petroleum Exporting Countries' sharing agreement nor does it expect one before next July, according to Mr Tahir David-West, Minister of Petroleum in the military regime.

He was speaking last night before attending, as an observer, a meeting of Opec's market monitoring committee.

Mr David-West stressed that "we belong to a fraternity and as members of that fraternity we are bound by the collective decisions of the group."

Nigerian production in the first quarter would be within its 1.5m-barrels-a-day allocation agreed a year ago, he assured.

Currently, Nigeria is said by informed observers in the oil industry to be producing at a rate of nearly 1.6m b/d compared with a quota of 1.5m b/d under the accord reached a year ago.

In particular, it has benefited from the upsurge in U.S. demand which is likely to be up to 6 per cent higher in the first quarter compared with the same period of 1983.

The majority of other members would prefer to turn a blind eye to excess Nigerian output as long as it is kept within reasonable limits. As it is, the market monitoring committee can do little more than warn of the dangers for price stability from over-production.

It would require a full ministerial conference to discuss and decide on any change in quotas.

The Opec consensus is that any reconsideration of the collective ceiling of 17.5m b/d set in March of last year or individual allocations should wait until the next ordinary meeting set for July, lest a Pandora's box of claims is released.

Iran, Iraq, the UAE and Venezuela all believe that they have high priority if any increases are possible.

Opec faces its most testing period since the crisis early last year in defence of the world oil price structure based on a reference price of \$29 per barrel for Arabian Light crude.

Demand for members' oil could drop as low as 16m-16.5m b/d over the next two months, depending on inventory draw-downs, before relief is in sight in June.

Indonesia, Venezuela and Qatar have also been exceeding quotas in the first quarter. Iran, too, is believed to have been doing so recently in its anxiety to secure revenue in anticipation of a possible military strike by Iraq against its main Kharg Island oil terminal.

The general hope is that Nigeria can be restrained, not the least as a result of the visit by Sheikh Ahmed Zaki Yamani, Saudi Oil Minister, to Nigeria a month ago, and the one reciprocated by Brigadier Tundisi Idigbon, second man in the military regime, to the kingdom last week.

Despite non-observance of quotas, Opec production is almost certainly below the 17.5m b/d ceiling. Some oil industry estimates put it as low as 17m b/d as demand has declined in the wake of a cold North American winter and pronounced U.S. economic recovery.

Saudi Arabia has borne the brunt of the fall. Its production is now only just over 4.2m b/d including its share from the Neutral Zone and counter-balanced excess output by other members.

# Protest by Polish pupils spreads

By Christopher Bobinski in Warsaw

THE POLISH authorities yesterday faced widespread passive resistance from high-school pupils demanding the right to hang erectives in their schools in the town of Garwolin (population 12,000), 40 miles south-east of Warsaw.

The night before, the authorities broke up a sit-in at a local agricultural school by 400 pupils with threats of the use of force. Riot police units were yesterday stationed in the town to check potential protests by the pupils from three other schools.

Pupils and their parents crowded into the local church yesterday morning were told that they were not alone in their protest. Their local bishop and the church would be intervening on their behalf, priests said. Yesterday, the school where the protest started was closed until the end of term, while only a few classes were held at three other schools in the town.

The crosses, which went up during the days of activity by the Solidarity free trade union, were taken down last December and, since then, protest petitions have been circulating in the town.

# Leslie Colitt explains why Czechoslovakia's attempts at change are less than successful

## A Schweikian approach to the economy

Managers are politically 'reliable'; the workforce is suspicious; technology is backward. The ingredients for a dynamic industrial sector do not seem to be there

"No one works but the plan is always fulfilled. The plan is fulfilled but there is nothing to be had. There is nothing to be had but everyone has it."

CZECHOSLOVAKS recite this ditty when they wish to impart the special flavour of their economy. As one Prague economist notes, "more than a little" remains of the spirit of the Good Soldier Schweik, the crafty Czech who outwitted his Austrian masters.

Even the official media are remarkably open about the widespread tendency to squeeze as much as possible out of an unpopular system. The humour magazine Dikobraz recently published a cartoon showing two elderly workers, one of whom says: "Thanks for asking: the young ones have left home and are now stealing on their own."

The cautious Czechoslovak leadership is attempting to shake up an economy which is fast losing its ability to compete within the Comecon group of East European countries or in the West, while it makes certain at the same time that the central command structure is not altered.

Last year the economy moved from stagnation to 2.2 per cent growth, a return to what is called "dynamism." However, over greater resources are being poured into exports to pay for fixed quantities of higher-priced

energy and raw materials imported from the Soviet Union and to eliminate the debt to the West, which is a modest \$400.

The Czechoslovak engineering industry, which was Germany's main competitor before the Second World War, is having difficulty meeting higher Soviet criteria, officials admit, while 60 per cent of the country's exports to the West are wood, coal and other low added value products.

Three years after the launching of a set of measures to improve planned management there is no clear sign that managers and workers are producing better products more efficiently. Czechoslovak economists officials say it will take several more years to determine how the measures are working.

### CZECHOSLOVAKIA'S ECONOMY

National income (GNP excluding services)	Planned	Actual
1981	2.8	-0.1
1982	0.6	-0.3
1983	2.0	2.2
Industrial Production	Planned	Actual
1981	2.2	2.0
1982	0.4	1.0
1983	2.4	2.7

microelectronics, which are years behind those in the West. The glass industry has failed to keep up with changing Western taste, while ham and other foods meet quotas and heavy price competition in the West and the East.

In an effort to improve matters, industrial prices for energy and raw materials are being steadily raised to approximate international levels, as are some consumer prices.

Construction companies will be paid not for a set volume of work but for a completed portion which is ready for use. Delayed projects involving major investment are a big headache, one of the most costly examples being the nuclear power programme.

Czechoslovakia is endowed with a well-educated, inventive population and has an industrial tradition going back to the 19th century when Bohemia was the workshop of the Austro-Hungarian empire. But it is difficult to motivate factory managers who were selected for their political reliability after Mr Alexander Dubcek's 1968 Prague spring was extinguished.

The further down the factory hierarchy one goes, the greater the lack of interest in change. Workers suspect the Government with its ideas of wage differentiation is out to deprive them of guaranteed pay for a minimum amount of effort.

# Future brighter for West German electric industry

BY JOHN DAVIES IN FRANKFURT

THE WEST German electrical industry, one of the bulwarks of the country's economy, expects its recovery to gather momentum this year, although still at a modest pace.

At the same time, the industry has expressed confidence in its ability to compete against the U.S. and Japan.

After declining for two years in succession, the value of the electrical industry's production rose by 1.9 per cent in real terms last year and is expected to grow by 4 per cent this year, boosted particularly by export orders.

The number of employees fell for the third year in a row to an average of 907,000 last year, but the industry as a whole has been hiring workers since last autumn and has slashed the amount of short-time working.

The main impetus for growth last year came from investment goods, which make up two-thirds of the industry's output, although some branches such as power station business remained in the doldrums.

Output of consumer-oriented electrical goods declined, mainly because of lower audio-video production.

The fastest growth came in the smaller sectors of data processing, up 21 per cent, and electro-medical apparatuses, up 12 per cent.

The wide-ranging electrical industry has come under critical scrutiny in West Germany because of the pressure of foreign competition and doubts about its technological innovation.

However, Herr Wolfgang Seelig, president of the Electrical Industry Association (ZVEI), claimed that the West German industry was at or near the top in all production areas in terms of technology.

"In areas where we lag, the gap is nowhere so great that we can't catch up again in the medium term," he said.

Herr Seelig said that dynamic developments in the U.S. and Japan in semi-conductors came above all from two factors which West Germany lacked—a large domestic market and strong innovative government demand.

West Germany was striving to speed up research co-operation between industry and universities and among companies themselves, he said.

"Our problems are not so much in the technological field as in the rapid, costly application of new scientific knowledge. That means they basically arise from the financial weakness of many German companies compared with others abroad."

However, a new mood was already evident in West Germany. The growing number of young people taking up scientific—especially electrical—studies was a sign that the country was about to get a new "technology boost."

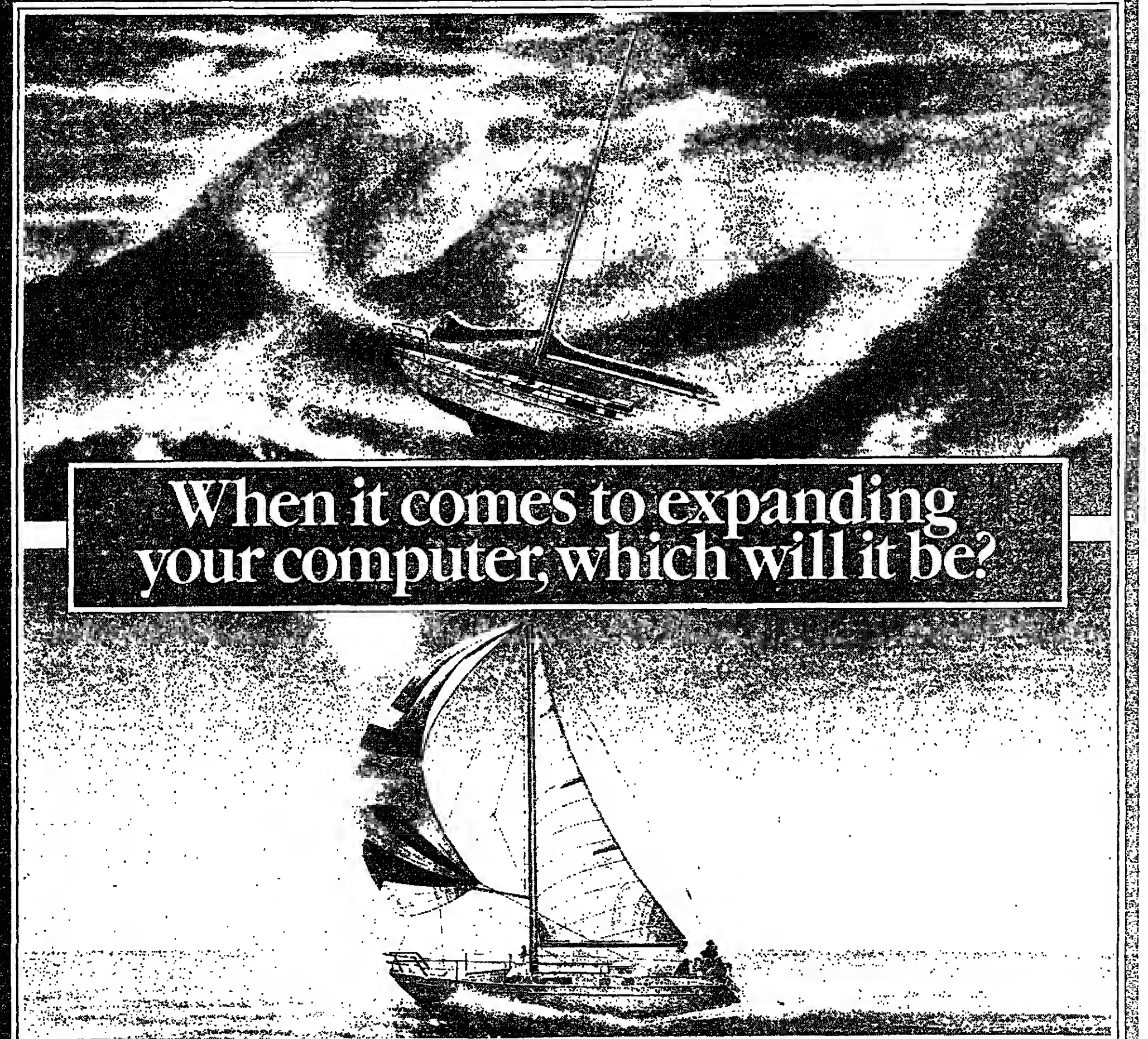
One of the encouraging signs for the industry was the growth in exports, which accounted for over half of the total production.

While exports overall increased 4 per cent last year, sales to the U.S., the UK and Japan showed much bigger increases.

Orders in the three months to the end of January were 5.5 per cent up on a year earlier, with export orders as much as 13.2 per cent ahead of the drastically low level of a year earlier.

Capacity utilisation in the industry as a whole rose last year from 78 per cent to 79 per cent and is currently more than 80 per cent.

The industry's profit margin, which has lagged at about 1 per cent or 1.2 per cent of sales revenue, has risen now to about 1.6 per cent. It is hoping to return to the level of about 2.5 per cent of earlier years.



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## OVERSEAS NEWS

## S. Korea, down 4-1 in China, manages to seize diplomatic triumph

BY MARK BAKER IN PEKING

THE DAVIS CUP tennis elimination contest held this week in the south-west city of Kunming emphasises China's increasing de facto recognition of the anti-Communist Government of South Korea.

The eight-member Korean Davis Cup squad that played in the three-day tournament was the first South Korean sports team and the biggest South Korean group to be allowed into China.

While the South Koreans were beaten 4-1 in the Eastern Zone cup quarter final, their visit secured a notable diplomatic breakthrough.

China is one of the closest allies of the ultra-leftist regime

of Mr Kim Il-Sung in North Korea which is still technically in a state of war with the South.

But China's desire for a reduction in tensions on the Korean peninsula—and the necessities of its own moves into the international community—have seen a significant increase in its unofficial contacts with South Korea during the past two years.

Six South Korean officials were last year allowed to attend international conferences in China, several South Korean individuals have been allowed to visit relatives, and indirect trade between the two countries

is believed to have been growing significantly.

These contacts were given an unscheduled fillip when a hijacked Chinese domestic airliner landed in South Korea last May, with Shen Tu, a member of the Communist Party Central Committee, flying to Seoul to negotiate the return of the aircraft and request the banding over of the hijackers.

While the South Koreans refused to return the six hijackers to certain execution in China, it also rebuffed appeals from Taiwan to resettle them as heroic refugees and sentenced them to jail terms of up to six years.

More recently, China has been active in attempting to ease the antagonism between North and South Korea and to promote possibilities for dialogue between the two.

Hu Yaobang, General Secretary of the Chinese Communist Party, said late last year that he and the Chinese leader, Deng Xiaoping, had twice met with Kim Il-Sung and cautioned him against inflaming tensions with the South. He said Kim had promised not to launch an invasion.

In January, Zhao Ziyang, the Chinese Premier, carried a proposal to the U.S. on behalf of

North Korea proposing tripartite talks on reunification. While the plan has been rejected by South Korea as too narrow, it has illustrated China's continuing interest in peace-making.

Western diplomats believe, however, that while China is happy to see some friendly links with the South Koreans, full recognition is unlikely in the near future, especially while Seoul continues to recognise Taiwan as the legitimate China.

China remains preoccupied with keeping a firm alliance with the North to ensure that the Soviet Union does not in-

crease its influence in the area. To that end, it is prepared to tolerate the excesses and Mao-like personality cult of the Kim Il-Sung regime, including turning a blind eye to the Rangoon bombing atrocity.

The new North Korean Foreign Minister, Kim Yong-Nam, visited China earlier this month. Hu Yaobang has accepted an invitation to visit Pyongyang later this year.

This week's visit by the South Korean Davis Cup team has shown the delicate balancing act which China is now playing between the two Koreas. While the visit risks drawing protests

from the North Koreans, China had little choice but to grant the visas. In developing its role in international organisations and sporting competition, China has to play ball with some of its political opposites.

A South Korean delegation is expected to attend the 11th Asian Football Confederation in Canton in early April. China is preparing to go to both the Asian Games in Seoul in 1986 and the Seoul Olympics in 1988.

Meanwhile, there have been hints that China is having some success in persuading North Korea of the advantages of

routing economic contacts with the world rather than pursuing isolationism.

During his visit this month, Foreign Minister Kim was taken on a tour of the Shum-chun Special Economic Zone, one of the areas where China is concentrating foreign investment to develop new industries. Mr Kim is believed to have shown considerable interest in the development and said that North Korea was contemplating setting up a similar zone for foreign investors—a bold plan, considering that the Government has faltered in repaying foreign debts estimated to be in excess of \$2bn.

## Botha-Machel summit to sign non-aggression pact

BY BERNARD SIMON IN JOHANNESBURG

AN HISTORIC non-aggression pact is to be signed by South Africa's Prime Minister, P. W. Botha, and President Samora Machel of Mozambique next Friday.

The agreement, described as one of "non-aggression and good neighbourliness," is viewed as the most important step in many years towards defusing tensions between South Africa and its black-ruled neighbours.

The meeting, to be held on the border between the two countries, will be the first between the heads of the two governments since Mozambique's independence in 1975. The signing ceremony will take place close to the Eastern Transvaal town of Komatiport where Foreign Ministers of the two countries met last year to start negotiations for the pact.

Details of the agreement have not been released. It will probably commit South Africa and Mozambique not to attack one another nor to allow each country's territory to be used

by anti-Government guerrillas trying to infiltrate the other. Mozambique will thus have to rein in insurgents of the African National Congress, who have committed numerous spectacular sabotage attacks in South Africa in recent years. In return, Pretoria is expected to wind down support for the Right-wing Mozambique Resistance Movement (MNR), which has disrupted communications over a wide area of Mozambique.

The agreement is likely to be followed by closer commercial links between the two countries.

South Africa has offered to conclude non-aggression treaties with its black-ruled neighbours several times in the past decade and its approaches have been rebuffed. But Mozambique's economic plight, South African concern at the activities of ANC guerrillas within its borders and strenuous efforts by the U.S. to facilitate an easing of tensions in the region have paved the way to warmer relations between the two countries.

## Yamani warns of large oil price increases if Hormuz is closed

BY OUR MIDDLE EAST STAFF

SHEIKH AHMED ZAKI YAMANI, Saudi Arabia's Oil Minister, said yesterday that there would be "very large increases" in the price of oil if the Strait of Hormuz was closed to international shipping because of the Gulf war.

Referring to a study just completed by his Ministry, Sheikh Yamani said that even with increased production by non-Gulf producers there would be a net world shortfall of between 2m and 4m barrels a day.

The Saudi Minister, speaking in Dhahran, estimated that 3m b/d would be removed from the world market by a closure of the strait. It was unlikely that much more than an additional 4m b/d could be produced to compensate by producers in other parts of the world.

He also warned that an extended closure of Hormuz threatened by Iran, would have a serious impact on those Gulf countries which relied on gas

produced in association with oil to fuel power stations and industry.

Sheikh Yamani also went some way to conceding that Saudi Arabia had been building up strategic reserves of oil. "What the newspapers have been saying about Saudi strategic reserves is to some extent true," he said.

Saudi Arabia is believed to have at least 50m barrels of oil in tankers outside the Gulf. Although Sheikh Yamani said he was "hoping for the best" he did not expect there would be a quick end to the Gulf war. He described the fighting as a "dark cloud" hanging over the region and the petroleum industry.

Meanwhile, Iran has offered concessionary insurance rates for ships sailing into its ports. This follows a successful Iraqi air attack on at least four ships at the head of the Gulf a week ago.

The Iranian news agency

reported yesterday that the Iran Insurance Company would insure all oil tankers loading at Kharg Island and other Gulf terminals at a premium of 1 per cent of their value. This would apply equally to ships and their cargoes.

Britain yesterday called in the Iraqi Ambassador in London to protest at the attack on a British vessel in the Gulf last week. The 16,000-ton bulk carrier Charming was hit and later caught fire as it was approaching the port of Bandar Khomeini.

Hojatollah Ali Akbar Hashemi Rafsanjani, Speaker of the Iranian Parliament, said yesterday after a meeting of the Supreme Defence Council in Tehran that Iraq was vulnerable along the entire 625-mile battlefield. With so many of its forces mobilised, Iran would not confine its offensives to the southern sector, he said, adding: "We should try to push the war straight through."

Jordan votes for the first time in 17 years  
Fifties firebrands confront the apostles of pragmatism

BY RAMI G. KHOURI IN AMMAN

## King Hussein accuses U.S.

KING HUSSEIN of Jordan yesterday accused the U.S. of being behind Israel's occupation of Arab territories. In an interview with a time Jordanian newspaper, the king also said his recent talks with Palestine Liberation Organisation leader, Yasser Arafat, were a success.

King Hussein, one of America's staunchest allies in the Arab world, said that the U.S. had failed in its responsibility "to put an end to Israeli settlements" on the occupied West Bank and had failed to get Israel to withdraw from Southern Lebanon.

He hoped Lebanon's decision to cancel its troop withdrawal agreement with Israel would provide a new impetus for peace in Lebanon. But he said any solution of the Lebanese civil war can only be partial until Israel withdraws its forces from southern Lebanon.

Other candidates, appealing to special interests, have called for indexing Government salaries to inflation, protecting Jordanian jobs from foreign workers, increasing the benefits of pensioners, supporting youth groups and, in one case, supporting the widening movement in the country.

The election campaign appears to be breaking down the decades-old political order of the Arab world. Traditional tribal and family strongholds on both candidates and voters have started to loosen. Impassioned but largely bankrupt pan-Arab slogans are gradually giving way to more domestic issues: practical and technical issues championed by younger better educated and more down-to-earth would-be political leaders.

While the campaign still includes the occasional nostalgic whiff of a fifties firebrand exhorting the Arab masses to confront the imperialist Zionist colonialist conspiracy, the citizenry appears increasingly concerned about more mundane issues such as jobs, water, education and taxation.

In a sense, Monday's election is something of an emotional spree, allowing both Jordanian politicians and voters to get rid of the frustrated political energy that has been pent up for 17 years. The general election will be a more accurate barometer of the political pulse. For the time being, Jordan is happy to savour the novelty of a public campaign and an open discussion of political, economic and social issues.

## Top Japanese politician attacked

BY JUREK MARTIN IN TOKYO

MR KIUCHI MIYAZAWA, a leading contender for the Japanese Prime Ministership, escaped with apparently only minor injuries yesterday after being attacked in a Tokyo hotel.

Mr Miyazawa was allegedly lured to a room at the New Otani Hotel by a telephone call purporting to come from a prominent religious organisation with known political influence. When he arrived there, a man attacked him first with a knife and then after a protracted struggle—with a heavy glass ashtray.

Police identified Mr Miyazawa's attacker as

Hiroso Higashiyama from Sapporo, reportedly a freelance journalist.

Mr Miyazawa has emerged since last December's general election as probably the most serious challenger to Mr Yasuhiro Nakasone as president of the ruling Liberal Democratic Party, and consequently Prime Minister.

A former Chief Cabinet Secretary, Foreign Minister and Director-General of the Economic Planning Agency, Mr Miyazawa had been excluded from the second Nakasone Cabinet in an overt attempt by the Prime

Minister at neutralising him politically.

But, overcoming his well-known diffidence, Mr Miyazawa has embarked on an extensive campaign against the Prime Minister. He is a leading member of the centrist political faction beholden to Mr Zenko Suzuki, the former Prime Minister.

Some indication of his standing was provided yesterday by the politicians who visited him in hospital. They included Mr Nakasone, Mr Suzuki and, most notably, Mr Kakuei Tanaka, the controversial eminence grise of the party.

## Australian pay talks disrupted

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AN ESTIMATED 300 placard-carrying unionists disrupted a national wage case hearing in Melbourne yesterday, claiming they wanted an immediate 4.1 per cent wage increase.

They were rebuked by Mr John Moore, the president of the Arbitration Commission, who was listening to counsel for the Confederation of Australian Industry (CAI), arguing that a

national indexed wage increase of 4.1 per cent for all Australian workers should not be granted. Centralised wage fixing, plus six-monthly wage increases indexed to the cost of living, form part of the pay and prices pact between Mr Bob Hawke's ruling Australian Labor Party and the Australian Council of Trade Unions.

A 4.1 per cent wage increase seemed certain to be granted

by the commission, in spite of growing opposition to indexed wage increases among employers, who claim they will fuel inflation and harm employment.

Yesterday, the Business Council of Australia, representing 65 of the country's biggest companies, joined the CAI in opposing any new wage increase.

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## WORLD TRADE NEWS

## Export controls 'not used to give U.S. companies an edge'

BY CHRISTIAN TYLER, TRADE EDITOR

CLAMS by some European high-technology companies that the U.S. is using export controls to give American companies a commercial advantage were flatly denied yesterday by Mr. Lionel Olmer, U.S. under-secretary of commerce responsible for international trade.

Mr. Olmer pointed out that American companies were just as concerned as the Europeans that their foreign trade was being hampered by controls imposed for security reasons.

He took issue with complaints raised this week by Mr. Norman Tebbit, without mentioning the British trade and industry secretary by name.

Mr. Tebbit had mentioned "suspicions" that the U.S. was manipulating its licensing procedure and accused the U.S. of being unrealistic about technology transfer control.

In a speech yesterday to the American Chamber of Commerce in London, Mr. Olmer said the U.S. was mainly concerned with enforcing the multi-lateral trade rules designed to prevent militarily-useful technology reaching the Soviet bloc.

"We are not trying to stop technology transfer to our allies, nor are we encouraging economic warfare. But we are trying to balance real security concerns with the absolute need for open markets between our trading partners," he said.

The U.S. wanted to see a competitive high-technology industry in Europe. Without that, the U.S. would lose its best customers and the benefits of European advances. He welcomed the joint research programme Esprit as an opportunity for European-registered



Mr Olmer: enforcing multi-lateral trade rules

companies of whatever national origin. But Mr. Olmer bluntly attacked what he called the proliferation of government programmes to promote "targeted" high-technology sectors.

Quoting a number of recent European protectionist decisions, he said history showed that government intervention in the form of market protection or subsidies stifled innovation and damaged the protected industries by denying them access to cheap foreign components.

Mr. Olmer later met Mr. Tebbit for a two-hour discussion on the latest attempts to defuse a related Anglo-American dispute about the extraterritorial reach of U.S. trade laws.

He was returning to Washington last night to prepare for the House and Senate conference on controversial legislation to renew the Export Administration Act 1979.

## U.S. wine ruling welcomed

BRUSSELS — The European Commission yesterday welcomed the rejection by the U.S. International Trade Commission (ITC) of complaints about wine imports from France and Italy. However, "the Commission continues to be concerned with the numerous petitions for import relief still outstanding in other sectors," a statement said. These include footwear and steel.

On Tuesday, the ITC had ruled that wine imports into the U.S. from the two countries were not injuring domestic grape producers. This means that the U.S. Commerce Department and the ITC will end an investigation of charges by producers in California and other states that dumped and subsidised wines from France and Italy have harmed the industry. AP-DJ

John Elliott in New Delhi reports on a project to take offshore gas to fertiliser plants inland

## Bidders line up for giant India pipeline orders

INTERNATIONAL consortia of pipeline construction companies led by Nova Corporation of Canada and ENI of Italy are dominating the early stages of a race for massive contracts for a \$1.7bn natural gas pipeline which India plans to start building next January.

It will be one of the biggest recent international pipeline projects and is attracting the interest of companies from all parts of the world including Japan—where Toyota may lead a consortium—Eastern Europe, the U.S. and France as well as Italy and Canada. British Steel is involved in the Canadian bid and Rolls Royce hopes to win compressor station orders.

The pipeline will cut diagonally across India, running for 1,500 km, including three spur lines, from Hasira near Surat, north of Bombay, to barely 200 km east of New Delhi.

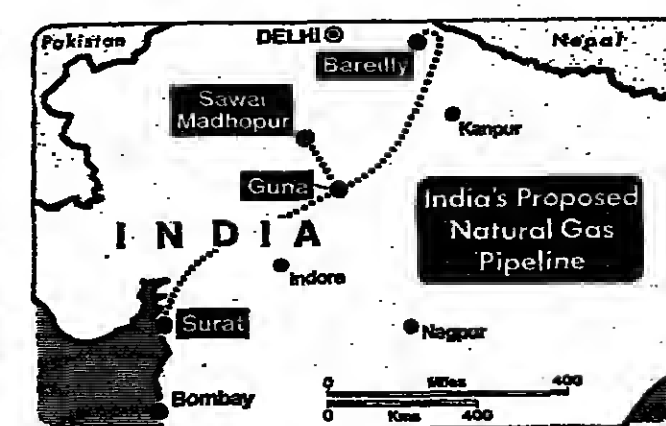
Its construction will be a major feat, and both social and transport problems are likely to arise along the route and in rural areas where the route and the pipeline are to be built.

The pipeline will take natural gas from the Bombay High field to six fertiliser plants costing \$2bn and which are to be built with international support and technology over the next five

years. The Indian Government's Public Investment Board has recently given the project the go-ahead. Early cabinet approval is expected once the Finance and Petroleum Ministries have decided whether to try to finance and organise the project on a turnkey basis or have a number of separate contracts. It may also decide to keep three of the pipeline's six sections for Indian-led consortia, leaving three for foreign bids.

On the present schedule, contracts for the first four southern and eastern sections of the line should be placed by summer. The first pipe would be laid by next January. The winners will be companies backed by sufficient aid in grants, soft loans and credits from their Governments to cover \$800m to \$700m of foreign exchange needed for importing equipment and know-how, plus further support to help pay for \$1bn to be spent in India.

India is short of aid and of investment funds for foreign exchange. It is looking for foreign investment in its numerous development projects. So the problem now being discussed in the Finance Ministry is how to tap the biggest amount of foreign investment available while maximising the role of Indian companies, a politically sensitive factor because a general election



is due by the time the contracts start.

British Steel is keen to sell cost includes: \$600m for buying pipe of 18-36 inches in diameter which will probably have to come from several different sources because of the quantities needed; \$250m for laying pipe; \$250m for compressor stations; and \$65m for telecommunications.

The client will be a new National Gas and Pipelines Corporation which is to be set up from the Government-owned Oil and Natural Gas Commission. The consultants

are Engineers India, a rapidly growing public sector organisation which has just appointed Cas Unile of Holland as back-up consultants.

The best organised consortium proposal at present appears to be the Canadians which cover both the work and finance and has its government backing. Led by Nova, which worked on the Alaska Pipeline, it includes Majestic Willey which was involved in the Assam pipeline about 10 years ago in northeast India.

The British Government has been in contact with the

Canadians although no aid offer for an Anglo-Canadian bid has yet emerged.

The \$1.7bn project's estimated cost from its Harlepool works in the UK. There is also a possibility that BPEC, a UK pipeline consortium led by Sir Alfred McAlpine, John Laing, William Press and Humphreys and Glasgow may decide to bid with British Steel.

The Italian consortium is probably the most aggressive and Italy has built up a reputation for snatching prime engineering and fertiliser projects in India from opponents.

Based on Snamprogetti, part of ENI, it includes C. Röh of Japan and it has approached the Canadians, including Majestic Willey, about a possible link-up.

The Italian Government would probably provide \$300m at most in aid, so it needs the financial support from other countries if it is to win more than a couple of sections of the project.

From Japan, Nippon Kokan is believed to be interested in the project and overall Japanese consortium bid is being assembled, possibly by Toyo.

Entrepreneurs of France is also believed to be in discussion with Bridge and Road of Calcutta, a Government-owned company and one of many Indian companies that will eventually have

to be absorbed into the winning groups to satisfy government conditions.

There is no consortium bid from the U.S., although some of its companies including General Electric and Bechtel are making inquiries.

From Eastern Europe there are reports of Czechoslovak and Polish concerns wanting to supply pipes. This might be organised in such a way as to boost Indo-Soviet trade, at a time when India is under pressure from Russia to correct a large trade imbalance.

Exactly how these various foreign interests assemble themselves for bids will not become clear till the Indian Government decides whether to offer the project as a single turnkey basis, which is unlikely, in two or three parts allocated to different countries, or in six smaller sections of varying size, the competitors now assembling in New Delhi are watching two countries closely on what will eventually be a highly political project—the Indians because of their apparently heavy political pull in New Delhi and the Japanese because a deal on part of the project might be finalised by the Japanese Prime Minister planned for six to eight weeks.

## British companies set to sign Sri Lanka airport contract

BY LORNE BARLING

A \$24m project for the expansion and improvement of Colombo Airport in Sri Lanka is to be undertaken by CEC Electrical Projects of Rugby, with five other British companies involved in the supply of equipment.

The award of the contract marked a significant success for the recently formed UK airports group, a loose association of specialist companies seeking airport development work world-wide.

The contract, to be signed today following approval yesterday by the Sri Lanka Government, includes orders worth £18.2m for equipment and services from British companies. CEC, as lead contractor, will have overall technical and financial responsibility.

An aid and trade provision

grant of \$5m has been provided by the Overseas Development Administration, while the Export Credits Guarantee Department is backing a Euro-dollar loan arranged by Manufacturers Hanover Export Finance.

The expansion is being undertaken to meet the increasing demand of the tourist trade, a CEC official explained.

"Since it is on one of the major routes to the Far East and the Antipodes, the maintenance of international safety standards for the operation of air traffic through its sectors for overflying end landing aircraft is essential."

Tourist and cargo traffic at Colombo have been increasing rapidly as a new airport terminal is to be built with the help of Japanese aid.

CEC Electrical Projects is to supply runway lights, approach systems, lighting and other electrical equipment including power distribution, while Marconi Radar will provide the instrument visual range system, meteorology equipment and data processing.

The other British companies participating are Racal Decca, Thorn-EMI, IAL and Carter Mechanical Services.

The project encompasses all the utility services such as water supply, a new control tower, cargo and maintenance buildings, a navigational services complex and floodlighting.

CEC said the contract followed a major airport project in Brazil, now being completed, and was confident that further orders would be forthcoming.

## Belgian group to aid Liberian palm oil project

The Liberian Government has concluded a \$22m agreement with VDEK of Belgium to consolidate and co-ordinate the entire public sector oil palm industry in Liberia. Our Trade Staff reports.

Liberian President Samuel Doe announced the accord on Monday following his return home from Belgium.

The project will include the modernisation of old mills, building new oil mills and developing the infrastructure for collection and purchase from smallholders and the establishment of a palm oil refinery.

The agreement, Mr. Doe said, would help in the creation of a National Palm Corporation, and consolidate Government's fragmented holdings and interests in oil palm activities in Liberia.

## Rome-Cairo accord paves way for nuclear bid

BY CHARLES RICHARDS IN CAIRO

EGYPT and Italy have signed an agreement in Cairo on the supply of equipment to the nuclear power industry.

The agreement was signed by the visiting Italian Foreign Minister Sig. Giulio Andreotti and his Egyptian counterpart, Mr. Kamal Hassan Ali.

The agreement clears legal obstacles to the participation of Italian companies in the construction of nuclear power plants in Egypt.

Egypt is now considering five bids for the construction of a 1,000 megawatt pressurised water reactor at At Daba, west of Alexandria, the first of eight that Egypt hopes will supply 40 per cent of electricity demand by the year 2000.

Bids have come from a consortium headed by Framatome of France, and Nira of Italy,

Westinghouse of the U.S., Bechtel of the U.S., and Kraftwerk Union of West Germany.

Bids were invited from any country with bilateral nuclear agreements with Egypt, such as France, West Germany and the U.S. The fact that the bids were lodged by some companies before the appropriate co-operation agreements were signed is clearly of no worry to the Egyptians.

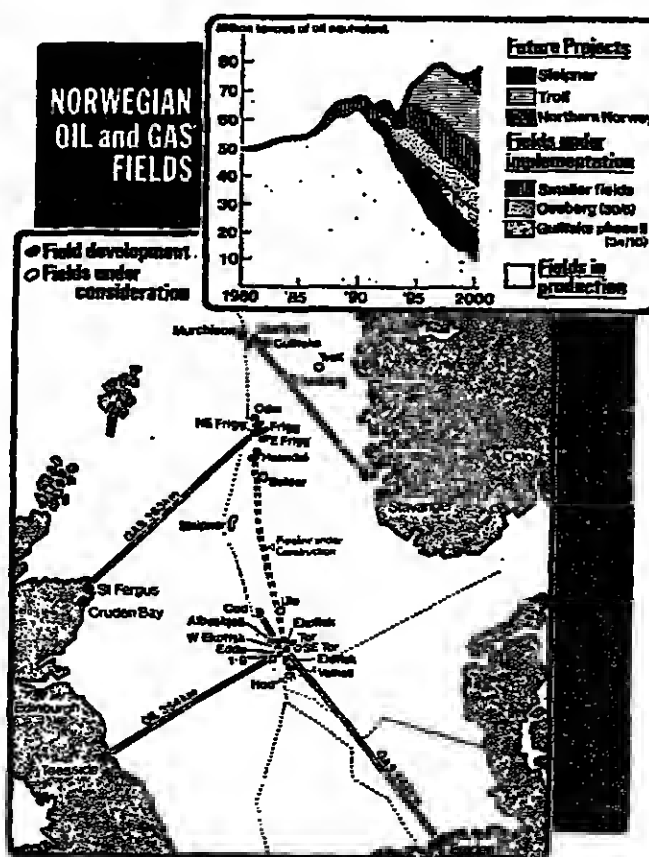
The Italian Government has also said that it will guarantee up to 40 per cent of any loan, up to \$600m, of the contract goes to the French-Italian consortium.

Financing is likely to be the key to winning the contract, and the American Export-Import Bank is said to be reconsidering its initial refusal to provide cover for the Westinghouse bid.

## ENERGY REVIEW

## Norwegians pin hopes on £20bn British Gas deal

By Richard Johns, Energy Correspondent



of scepticism over whether any Government would be able to withhold revenue.

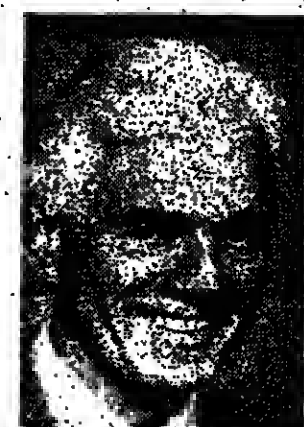
Time is running short as far as Norway's parliamentary processes and financial needs after 1990 are concerned. If the Sleipner deal is vetoed by the UK Government and the Nkr 40bn project is shelved, Oslo will instead submit to the Storting plans for the second phase of the Cullifaks oil and gas field, a smaller project which would not generate revenue on the same scale. In practice, both Sleipner and Cullifaks II will be required to achieve 60m t.o.e. in the second half of the 1990s in addition to six projects under development (Cullifaks I, Statfjord C, North-East Frigg, Odlo, Helmsdal, Ule and the Ekofisk water-flood scheme) and the Oseberg field which is expected to be approved this spring.

Other offshore reserves will have to be exploited if the goal of 80m t.o.e. annually is to be obtained by the end of the century. In assessing the chances of such an expansion there are two critical factors. One is the Norwegian tax system and the other the prospects for Troll.

Foreign oil companies are unanimous in their contention that Norway's tax regime is too onerous and could seriously retard the development of its hydrocarbon resources, especially because of the higher cost of deep water projects. Their complaint was most forcefully articulated last year by Exxon. Its evaluation was that even the most prolific discoveries would give a return of 8-14 per cent which the industry generally regards as only marginally profitable.

Independent support for the foreign companies' view was given by the comparative tax study carried out by Drs Alexander Kemp and David Rose of Aberdeen University. Following the relief provided by last year's budget the UK emerged from their analysis as a far more attractive proposition than Norway. They concluded, for instance, that a 500m-barrel field on the Norwegian Continental Shelf would be less profitable than a 150m-barrel field in the UK sector.

Two aspects of the system are regarded as particularly irksome. The first is the special tax imposed five years ago at a time of rising prices. It is charged on profits after royalty and costs, in addition to the basic 50.5 per cent corporation



KAARE KRISTIANSEN Norway's Energy Minister

deep-water exploration. They say that they cannot ignore the resources on Norway's Continental Shelf, and can only assume that eventually, and out of necessity, the Government will liberalise the regime.

Essentially, Norway's hydrocarbon plans for the last half of the decade and the early part of the next century hinge on the Troll structure. Shell, at least, was able to declare, as commercial the western part of Troll, where it is the operating town of the field.

In its totality Troll covers four blocks, reckoned to contain 1.6bn cubic metres of gas—probably rather more than the Netherlands' Crombrug field and eight times as much as France's Lacq field. It is as much as Soviet districts in West Europe and meet all the needs of the UK for 30 years.

The western sector, with about one-third of the gas reserves, is also estimated to contain about 300m barrels of recoverable oil lying over the gas strata. Shell is planning an output of 1.8m cu ft of gas from it and 70,000 b/d of oil.

In determining that the project is technically feasible Shell has set a target date of 1993 for production after the long lead-time involved in overcoming the formidable challenge of extraction from a water depth of about 450 metres—slightly more than Shell's record installation in the more benign Gulf of Mexico and more than twice as much as the present North Sea record set by British Petroleum's Magnus field. The soft seabed and the shallow reservoir, which limits the scope for deviated drilling, further complicate the problem of Troll's development.

Shell has already started talking to potential customers. Mr. Kristiansen said that a decision will have to be taken in the next two years if gas from Troll is to come on stream in the mid-1990s, helping to meet growing West European demand and lessening dependence on the Soviet Union. "If we are not sure of a price making it possible to exploit Troll, then we will have to postpone it, we will have a very long time," he warned.

The question is whether buyers will be prepared to cover the high cost of the investment and also give Norway the return it expects. Sleipner could be seen as a trial run for the very much bigger Troll stakes.

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مكتبة الأمل



# TECHNOLOGY

OPTICAL FIBRES ARE AT THE HEART OF JAPANESE TELECOMMUNICATIONS

## Light links for Japan's future

BY ROY GARNER IN TOKYO

OPTICAL fibre technology is becoming important in Japan as the indispensable core of the data communication systems of the future.

Fibre-optic links for communications are to play an essential part in the nation's plan to develop an Information Network System (INS), capable of providing advanced information services at ultra high speeds across the entire archipelago.

Optical fibre is also paving the way for advances in entirely new fields, such as in the direct transmission of images from within the human body, for medical purposes, or the accurate monitoring of information in extreme environments; necessary, for example in the nuclear industries.

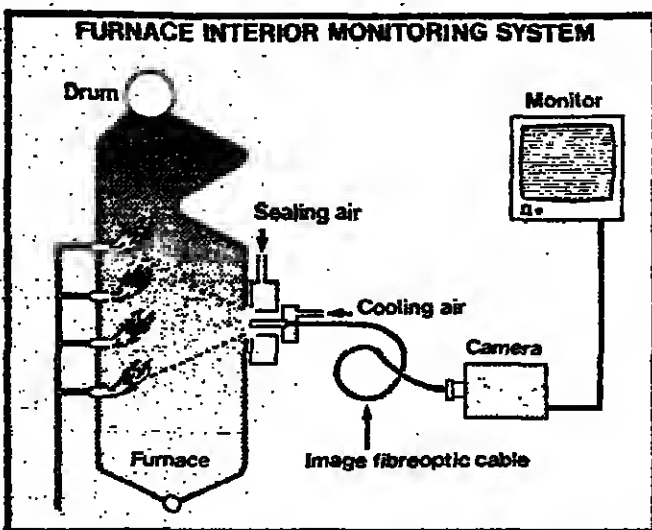
The Japanese have reason to be satisfied that fibre optics is one of the fields in which they have a clear international lead. Although U.S. companies, notably Corning Glass Works, were the pioneers in the field, Japanese research programmes, which began in the mid-1970s, have resulted in lower production cost and better quality which is unlikely to be challenged in the foreseeable future.

As international demand for optical fibre equipment grows, however, Japan's Communications Industry Association predicts the domestic market alone will be worth ¥250bn by 1990; this lead is likely to be as much a source of conflict as of congratulation.

Fibre optics technology is of such great strategic importance that the U.S. views the prospect of superiority resting in foreign hands with concern at least equal to that now expressed over semiconductors.

Evidence of this concern came as early as 1981, when national security factors were cited in a U.S. decision to award a contract for the construction of a Washington D.C. to Boston, Massachusetts optical data link to Western Electric, although Fujitsu submitted the lowest bid.

This has resulted in a quiet approach to the international fibre-optics market, but this should not conceal the progress that has been continuing within the domestic scene. A key factor in Japan's efforts was the development by NTT's Ibaraki Laboratory in 1977 of a new process for the manufacture of



Communications comes in many forms. Sumitomo Electric Industries has demonstrated applications in monitoring processes in hazardous areas such as the furnace above. In this system optical fibres monitor conditions inside the furnace and carry light signals to the camera and monitor. It is smaller, needs less power and is easier to maintain.

the "preform," the crystalline mass from which the ultra-fine fibres are drawn.

This process, called "vapor phase axial deposition" (VAD), offers a considerable improvement in production speeds and costs over the MCVD (modified chemical vapor deposition) process developed by Bell Labs of the U.S.

In the latest version of the VAD process, known as all-synthesised VAD, a high purity porous transparent preform is deposited onto a cylindrical preform compound of germanium and silicon tetrachloride. Alternative heating and dehydration of this outer layer produces a final preform ready to be heated and drawn into optical fibre.

Over 20 kms of fibre can be drawn from a single preform mass in the VAD process, in comparison to approximately 5 km using the MCVD method, and manufacturers are confident that mass production of over 100 km of fibre from a single preform will soon be possible.

Among the many side benefits of the VAD process is that it does away with the need for the high quality quartz glass tubes, principally made in West Germany, which are central to the MCVD process.

Japanese research is now centred on high speed fibre drawing and coating technology, the strengthening of the fibres, the synthesis of larger preforms, and the application of aluminium as a substitute for germanium (which is scarce and very expensive).

Competition among Japanese makers is especially strong regarding the light-loss value of fibre and, by the use of fluoride glass, a product with a transmission-loss value of below 12 dB/km is now possible. The eventual target is 0.001 dB/km.

Production costs have seen a more than tenfold drop in recent years, to a current level of below ¥100 per metre, and a price of below ¥10 per metre is planned, a level comparable to conventional cables.

The VAD process was developed in a joint project by the telecommunications monopoly NTT and three companies: Sumitomo Electric Industries Ltd, Furukawa Electric Co and Fujikura Cable Works, and substantial Government backing of Japan's fibre optic research continues, with the Ministry of International Trade and Industry (MITI), currently providing approximately ¥46bn in three major projects.

The start of supply of fibre

optic goods to NTT for the construction of the INS system has been largely instrumental in giving these three companies a major lead in the industry.

Sumitomo Electric's sales of optical fibre stood at approximately ¥15bn in 1983; the other two companies' sales totalled ¥10.1bn apiece. In comparison, the next runner in the race, Hitachi Cables, achieved fibre sales of approximately ¥0.7bn.

The overall market for optical fibres, peripheral equipment and software was expected to reach ¥52bn in fiscal 1983, growing to ¥60bn during 1984, according to Nomura Research Institute estimates, and a total market value of ¥700-800bn is forecast by the year 2000.

Towards the end of the 1980s the widespread introduction of CATV and Local Area Network (LAN) systems is expected to bring a sharp market expansion, but currently the focus of interest is on the 2,800 km optical trunk line being constructed between Fukuoka and Sapporo.

The system will employ NTT's F400M large haul transmission technology with SM fibres each capable of handling 5,760 telephone channels, and this will form the backbone of the INS network. The link is due for completion in spring 1985, and the subsequent development of branch lines is expected to stimulate a low-end market within much smaller companies such as Dainichi-Nippon Cables and Showa Electric Wire and Cable will flourish.

The complete INS network is due for completion in the mid-1990s and will cost between ¥20-30 trillion (million million). As early as 1987, non-telephone networks, such as those for facsimile communication and videotex, will be connected to a nationwide digital telephone network.

One of MITI's main projects is the experimental "HI-OVIS" (Highly Interactive Optical Visual Information System) which uses a Sumitomo fibre optic network to connect eight broadcasting facilities and 156 home terminals in Nara city. The 2-way TV, it is claimed, gives access to 100 news sources and allows the families participating to take part in programming.

Kokusai Denisha Denwa (KDD) which handles Japan's international telephone net-

work, is another key optic equipment customer, and is planning to lay a ¥40bn, 6,700 km submarine fibre-optic cable between Japan and Hawaii by 1988.

Experiments by the major companies are now advanced in the use of high-flexibility plastic fibres, which offer low-loss optical qualities over short transmission distances, and in the use of semiconductor devices for the direct amplification of optical signals.

Sumitomo's recent developments include an image fibre optic system for monitoring furnaces, which enables the camera itself to be stationed away from the heat, receiving data via an image fibre optic cable attached to an air-cooled periscope in the furnace wall. The company has also started marketing a radiation resistant image-optic system for use in nuclear power stations, able to function within a cumulative radiation factor environment much higher than conventional systems.

In co-operation with Osaka Gas, Sumitomo recently developed a cryogenic fibre optic cable in which the conventional silicon primary coating has been replaced by an acrylic resin, to allow effective transmission characteristics in temperatures as low as minus 186 centigrade.

Other important new markets include the supply of automobile optical-wiring harnesses and optical character recognition devices.

For Japan, a geographically small nation, ground-based communications systems are likely to play a greater role domestically than the expensive satellite links which are so necessary in the U.S.

Japan's intense and long-term fibre optic research activity reflects an awareness that optical fibre is the essential medium of data communications for the future, a situation reinforced by the country's comparative lack of expertise in satellite communications.

The biggest remaining question is how Japan will handle the unavoidable issue of international fibre optic technology exchange and marketing; a debate which will inevitably soon include the politically sensitive question of military applications.

### AUTOMATIC TELLERS

## New battle fronts in banking machines

A NEW battlefield for banking technology orders has opened up in the lobbies of banks and businesses.

First, automatic teller machines (ATMs) went literally "through-the-wall" of banks and building societies to provide cash and a limited range of services to customers round the clock.

Now the trend—especially in the U.S. but increasingly in the UK—is to move ATMs off bank premises into big department stores, for example or offices. Through-the-wall machines can be installed in these novel sites but they are expensive and need significant amounts of space to accommodate the massive security safe and to make it possible for the money chamber to be recharged from the back—behind the wall.

So there is a new market for

lobby ATMs, free-standing and serviced from the front.

NCR last week produced its new contender for this market. Claimed to be the cheapest available at a list price of \$5,900 for the basic model—which only dispenses cash, it also claims increased reliability, important in machines which have longer than usual intervals between service.

In the UK, the machine is a direct response to National Westminster Bank's "Fast Cash" strategy. NatWest has bought 400 cash dispensers from Interinnovation, a small Swedish company specialising in innovative machine design. The Interinnovation machine is said to produce cash within 13 seconds.

Barclays Bank has ordered 500 of the new NCR 5070 machines which are claimed to

give cash in about 7 seconds, operating off-line (that is, without consulting the Bank's central computers).

Designed and developed by NCR in Dundee, Scotland, the 5070 has been designed to undercut all other lobby machines on the market. With all functions included—deposit taking, funds transfer and so on, the machine would cost £21,000. Average price in the UK is expected to be £12,000.

The 5070 has four cassettes for currency with a capacity of 3,000 new or 2,500 old notes. Up to 5,000 transactions can be performed before the machine needs replenishment. While the machine can be removed by an engineer without tools, so offering savings of up to 50 per cent in maintenance.

MARK MERIDITH

### COMPUTER NETWORKS

## Enter Northern Telecom

NORTHERN Telecom Data Systems, formerly Data 100, has launched a range of networked microcomputer systems called Vienna.

The company expects the new family to re-establish its fortunes in the information systems market. Mr Barry Eames, European vice-president, forecasts the capture of 10 to 12 per cent of the European market over the next four years. This, he says, will treble turnover to U.S.\$200m and double the present workforce of 750.

The Vienna range starts with a personal computer workstation priced at \$4,500. Networks can be constructed by connecting up to 32 workstations to a network controller, with a typical 22-station net costing \$120,000.

The major innovation in the controller is that many features usually implemented in hardware are instead provided by software. For example, a set of "soft keys" is provided on the keyboard, allowing keyboard functions to be different for each application.

Mr Eames says: "This allows us to provide one keyboard which can be used for every European language. In addition, it can cater for different application environments such as word processor and communications with IBM SNA systems."

The provision of character sets in software normally degrades performance to an unacceptable level. Northern Telecom has surmounted this problem by using a multi-processor design in the network controller, with separate processors for communications and peripherals as well as for mainstream processing. Other features such as memory management and a separate memory-processor bus are included to boost performance.

Other features of the controller include use of Microsoft's Fenix operating system and a windowing facility for interacting applications. The workstation runs under Microsoft's other operating system, MS-DOS, and is equipped with a high resolution colour graphics screen and mouse cursor.

The Vienna range is the result of a \$50m investment spread over three years. All the cash has been put up by the Canadian parent company, which is number two in the North American communications equipment market. Vienna is the first product to emerge from Northern Telecom's new Hemel Hempstead factory, and has been announced in Europe first. North American customers will have to wait for at least another six months.

### Materials

## Electrostatic paint

A NEW motorbike factory in India starts up this month with the help of electrostatic paint-spray hardware from a British company, Ransburg UK of Weybridge.

The paint-spray facility at Enfield India of Madras comprises two units that distribute paint under electronic control. Ransburg says the hardware improves the quality and consistency of finish and cuts labour costs.

### Services

## Software information

PEOPLE WHO need software with which to run businesses may be interested in a new service offered by East Midlands and Allied Press.

The company has set up in London a software information centre that stores on a computer 3,000 business software packages. The service is part of an expansion by the publishing company into computer products. More information on 01-278 7538.

## deal

water exploration. It is not that they cannot find water, but that they cannot find it in the right place. The Norwegian government is now planning to build a new water supply system for the city of Oslo. The system will be built in the mountains, and will bring water down to the city. The system will be built in the mountains, and will bring water down to the city. The system will be built in the mountains, and will bring water down to the city.

## The symbol of top quality:



▲120.213 Steve Jobs, sculpture by Hans Jörg Limbach, Hombrechtikon, Switzerland

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## UK NEWS

# Scott Lithgow bidders demand rapid rig deal

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

TRAFALGAR HOUSE and Howard Doris, the two companies which have agreed to take over the Scott Lithgow shipyard on the Lower Clyde in Scotland, yesterday warned that there must be a rapid resolution of negotiations to allow them to complete an £88m drilling rig at the yard for Britoil.

Mr Albert Granville, chairman of Howard Doris, the Anglo-French construction company, said that if no agreement was signed by the end of next week, he doubted whether it would ever be done.

"It would be a tragedy if private industry had shown what could be done, as we have shown, if others did not show the same sense of urgency," he said.

Mr Granville said both companies had made sacrifices in the interests of speed. "I do urge the Government, British Shipbuilders, Britoil and the unions to make the same sort of arrangements and, if necessary, the same sort of sacrifices, so that between us we have a viable Scott Lithgow for many years to come."

It was Britoil's cancellation of the rig, which was two years behind schedule, which led to the threatened closure of the yard, part of state-owned British Shipbuilders. Three companies then bid to take it

over: Bechtel of the U.S., Howard Doris and Trafalgar House, the UK property and shipping group. Bechtel dropped out and the two other companies then agreed on a joint bid.

A new private Scott Lithgow company, 75 per cent owned by Trafalgar House and 25 per cent by Howard Doris, would seek to bring in the Swedish company Götaverken Arendal, which builds semi-submersibles, to provide under contract technical assistance and management training.

Götaverken said yesterday it had no agreement yet with the yard but would look positively at any offer.

For the takeover to proceed, Trafalgar House and Howard Doris must convince Britoil that they can complete the rig, to win the support of the trade unions and complete formalities with British Shipbuilders and the Government.

Mr Granville said, at a press conference held by the two companies yesterday, that the talks with Britoil were progressing satisfactorily. "We are talking and finding sympathy. Britoil is anxious that Scott Lithgow should proceed with that rig if it is possible."

Trafalgar House and Howard Doris will meet the trade unions on Wednesday. Senior executives yes-

terday refused to say how many of the 3,000 workers at the yard would keep their jobs, but promised that it would be the maximum possible.

Mr Granville said he envisaged an offshore agreement with the Scott Lithgow workforce involving fewer unions than the type of agreements held at shipyards.

Mr Duncan McNeil, secretary of the local union officials, said he was optimistic about the outcome of the talks but wanted to ensure that there would be no compulsory redundancies.

Mr John Fletcher, head of Trafalgar House's offshore division, said the size of the workforce would depend on a whole spectrum of new business, including pipework for Trafalgar House's nuclear processing plant contracts and submarine refurbishments.

Trafalgar House had held talks with the Ministry of Defence about submarine refurbishments, he added.

Scott Lithgow has included submarine work as one of its past specialities. The Government announced in January that it would be sending a conventional submarine, together with a frigate, for refurbishment at a commercial yard in the latter half of the year.

# Minister attempts to keep North Sea order in Britain

BY DOMINIC LAWSON AND IAN HARGREAVES

A FINAL ATTEMPT will be made today by Mr. Alick Buchanan-Smith, the Energy Minister, to dissuade Sun Oil, the U.S. company, from placing a £125m North Sea platform order with the Swedish shipyard Götaverken Arendal.

The UK Government has consistently followed a policy which requires North Sea operators to place at least 70 per cent of development contracts in the UK. The Government's fear is that if Sun Oil cannot honour that commitment, which is not legally enforceable, then other foreign companies will follow suit.

Cammell Laird on Merseyside had tendered for the order, which its management had said was critical for the future of the yard and its 3,600 employees. The yard's failure to deliver a British Gas rig on schedule, and its workforce's opposition to the British Shipbuilders productivity deal, appear to have lost the order.

An opening offer at about £180m from Howard Doris, the Anglo-French construction company, to build the floating production platform - which is intended for the Balmoral Field - was rejected as too costly.

Mr Buchanan-Smith said he was concerned about whether adequate

# Thatcher restates Cabinet's objectives

By Margaret Van Hattem, Political Correspondent

MRS MARGARET THATCHER, the Prime Minister, last night responded to criticisms that she has been failing to make a clear statement of the Government's objectives in its second term of office.

In two separate statements, she made a formal declaration of her administration's general aims and of its objectives within the European Community.

Last night, the significance was felt at Westminster not to lie in the content of her statements, which contained no surprises, but that they should have been considered necessary.

Speaking to Tory Members of the European Parliament, Mrs Thatcher emphasised the Government's tough approach to this month's EEC summit. "I want an agreement on March 19 and I am working hard for it," she said. "But I don't want to paper over the cracks. I want to rebuild the foundations."

There would be no fudges and no compromises, she said. This time, Britain would insist on realistic and lasting solutions.

# Overseas earnings by City show better year for insurance

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

OVERSEAS earnings by the City of London rose sharply last year with the contribution from financial services at £2.6bn up by 23 per cent compared with the figure for 1982.

The improvement, shown in the official balance of payments figures for 1983, out yesterday, reflected a better year for the insurance industry, particularly Lloyd's.

The surplus earned by private sector services as a whole, including tourism and consultancy, rose by 12 per cent to £5.2bn in 1983 compared with £4.7bn in 1982. However, after allowing for a deficit on services in the government sector, the overall surplus was cut to £4.4bn.

The overall deficit on shipping rose from £340m in 1982 to £600m last year, but the surplus on civil aviation rose by 9 per cent to £430m. The figures show the current account surplus on the balance of payments for 1983 to be £2bn, substantially more than was generally expected last autumn.

This was matched by a net outflow of capital of £2bn, although after allowing for changes to the official reserves there was an unexplained "error" of £800m. This was, however, much less than the £3.6bn unexplained item in the accounts for 1982.

British institutions' portfolio investment overseas appears to have levelled off with the total for last year at £8.3bn, little changed from

Balance of trade in services (£m)

	1982	1983
Sea transport (dry cargo)	- 618	- 1074
Sea transport (passenger)	+ 274	+ 274
Civil aviation	+ 561	+ 628
Travel	+ 427	+ 385
Financial services	+ 2145	+ 2637
Other services	+ 2553	+ 3325
Government	- 507	- 834
Total	+ 3874	+ 4389

the level in 1982, but still well above the £4bn in 1981.

However, total overseas investment into the UK almost doubled from £3.8bn in 1982 to £6.8bn last year. The largest increase was in direct inward investment which rose by £1.2bn to £1.6bn last year. However, there was also a very large rise in inward portfolio investment from £130m in 1982 to £830m last year.

The steady build-up of the UK institutions' portfolios of overseas investments since North Sea oil came on stream is reflected in a steady rise in dividends and interest payments.

Last year's earnings on overseas portfolio investment was £2.4bn, compared with £1.6bn in 1982 and £940m in 1981.

The total of interest profit and dividends from abroad rose by 3.3 per cent compared with the figure for 1982 to £11.4bn.

# Miners' leaders give go-ahead for strikes

BY PHILIP BASSETT, LABOUR CORRESPONDENT

LEADERS OF the National Union of Mineworkers (NUM) yesterday gave official sanction to strikes over pit closures due to begin tonight in Scotland and Yorkshire, and extended the approval in advance to any other area of the union which takes similar action, in protest against pit closures and job losses.

The decision may prompt other militant areas to follow suit and move towards a larger-scale strike without the need for a ballot on the issue as required under the NUM's rules. South Wales pit delegates meet today to consider what action to take. Kent leaders are also meeting today, and their delegates tomorrow.

There are some signs in the coalfields, however, that support for strikes is far from complete.

In particular, the Government yesterday made a shrewdly-timed move to increase sharply the size of redundancy payments available to mineworkers. The size of the payments has been raised and the qualifying age limit lowered so that miners taking voluntary redundancy will be able to claim £1,000 for every year's service.

Even miners lobbying the NUM meeting in Sheffield yesterday to press for strike action acknowledged that the increased offer could be attractive to many.

Mr Arthur Scargill, president of the NUM, opposed the redundancy terms. He said the Government was attempting to buy out jobs in the industry.

The National Coal Board told the industry would lose at least 21,000 jobs this year. Compulsory redundancies were not ruled out.

Mr Scargill warned Mr Ian MacGregor, coal board chairman, that the industry would do all it could to stop the cuts and job losses.

A NUM resolution approved yesterday after a record six-hour meeting stated: "The National Executive Committee declare the proposed strike action in Yorkshire and Scotland and in any other area which takes similar action as official."

"The union will carefully monitor the situation and take any action it feels appropriate or necessary in the light of changing circumstances."

Mrs Margaret Thatcher, Prime Minister, said in the House of Commons yesterday that the coal industry had a big future, but only if productivity was increased and the closure programme of old collieries speeded up.

She said productivity had gone up by only 4.7 per cent over 10 years (against a planned 4 per cent a year) and the closure programme was "well behind" schedule.

# Record coal stocks

BY JOHN LLOYD, INDUSTRIAL EDITOR

MR ARTHUR Scargill's brave announcement yesterday that the mineworkers would spread industrial disruption across the country area by area hides the problems he will have in achieving that aim.

● Winter is coming to an end, and the coal burn in the power stations will start to fall sharply from now on. The Central Electricity Generating Board has stock levels standing at 24.3m tonnes - a record for this time of the year, almost double the levels of 1980 and 1982.

Government officials reckon that these stocks might last - with careful planning as long as six months before exhaustion.

● The union will have to convince other workers to take industrial ac-

tion. Mr Scargill can perhaps persuade rail unions to stop the coal trains but since 24.3m tonnes of coal are already at power stations, that will have no more than a marginal effect.

He will, therefore, have to appeal to the workers in the power stations, largely members of the General Municipal and Boilermakers' Union and the Electrical and Plumbing Trades Union. Neither is ever enthusiastic about such action and is unlikely to be now.

● The NUM is clearly split on the issue of area-by-area strikes without a ballot. The right wing of the union proposed such a ballot and will not be solidly behind the left's strategy.

# J. Lewis staff share £25m

By Lisa Wood

STAFF of the John Lewis Partnership, the department stores group which includes Waitrose supermarkets, will share a record £25m bonus this year, nearly 50 per cent more than last year. They will average about £1,000 each.

The group yesterday announced a record trading profit of £70.8m for the year ending January 1984, a rise of 40 per cent on the previous year. Sales were £1bn, compared with £822m.

As a result, the 28,000 worker-partners will share £25m, nearly 50 per cent more than last year's £17m. The store group said the average pre-tax bonus would be 21 per cent of pay.

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UK NEWS

# Unions win right to test ban at GCHQ

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

CIVIL SERVICE unions have won the right to challenge in court the decision to ban employees of the Government Communications Headquarters (GCHQ) at Cheltenham, from union membership.

In the High Court in London yesterday, the General Civil Service Unions were given leave to seek a judicial review of the mechanics of the ban with a view to having it quashed.

The case, described by Mr Louis Blom-Cooper, QC, for the unions, as one of public and constitutional importance, is likely to be heard early in May. It is being brought against Sir Geoffrey Howe, Foreign Secretary, and Mrs Margaret Thatcher, Prime Minister, in her role of Civil Service Minister.

The Government has banned union membership of GCHQ, a listening station for foreign radio broadcasts, in the interests of national security. It claims that past industrial action by the centre's 7,000 civil servants has disrupted the flow of sensitive information.

The unions' case questions the issue by the Foreign Secretary of certificates removing from GCHQ staff rights under the Employment Protection Acts 1975 and 1978. It also questions the use by the Civil Service Minister of the 1982 Civil Service Order in Council to alter the staff's conditions of employment by banning them from union membership.

Mr Blom-Cooper told Mr Justice Glidwell that, under English common law, civil servants had the same legal right as all other employees to join trade unions.

The Government might have power over their activities as trade unionists, but not over their right to membership, he said.

Also the Foreign Secretary had failed to fulfil his legal obligation to consult those affected before reaching his decision, Mr Blom-Cooper said.

He quoted from evidence sworn on behalf of the unions by Dr David Owen, a former Foreign Secretary. Dr Owen stated that in such a situation he would have felt bound to consult the trade unions before making a decision affecting the terms and conditions of employment of their members. That Mr Blom-Cooper suggested, was powerful evidence. The judge said the unions had made out an arguable case meriting judicial review.

## Judge alters SEC case comment

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A BRITISH High Court judge has amended comments he made when he gave the U.S. Securities and Exchange Commission (SEC) permission to examine two former bank employees in London.

The SEC wants to take their testimony as part of its investigation of alleged violations of the U.S. insider trading laws in the \$2.5bn takeover of Sonat by International Corporation in October 1982.

Mr Justice Drake decided that the SEC genuinely wanted the testimony of Mr John Smith and Mr Richard Harrison, formerly of the defunct International Resources and Finance Bank, for civil proceedings it has started in New York.

The SEC was not engaged in a "fishing expedition", he said.

After acknowledging that there was a public interest in maintaining the confidential relationship between banker and client, Mr Justice Drake said there was a "public interest and a very strong one, in not permitting the confidential relationship between banker and client to be used as a cloak to conceal improper or fraudulent activities, evidence of which would otherwise be available to be used in legal proceedings, whether here or abroad."

## Car production drops to meet fall in demand

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

CAR PRODUCTION in February was down on the level of recent months, partly because of industrial disputes but also because the UK producers eased back in the expectation that demand will fall this year.

According to provisional Department of Trade and Industry figures, output of cars in February on a seasonally-adjusted basis was 77,000, compared with 91,000 in January and 79,000 in February 1983.

The major disturbance in February was a 24-week strike by trim workers at Austin Rover's Cowley plant in Oxford, over job transfers caused by the impending move of Triumph's Austin car production to Longbridge, Birmingham.

However, the manufacturers also expect car sales in Britain to fall from last year's record 1.79m to around 1.75m in 1983. This could account for some of the shortfall in output last month.

The Department commented yesterday: "The underlying level of (car) output may have turned down a little of late."

Commercial vehicle production (seasonally adjusted) also fell a little in February from the levels of recent months, although it remained well above the depressed 1983 output.

Production of commercials was 21,800 against 22,600 in January and 20,800 in February 1983.

General Motors' use of dealer incentive schemes in Britain is boosting its commercial vehicle sales as well as taking the car registrations to record levels.

GM's Bedford subsidiary registered 3,625 commercial vehicles in February - 25.8 per cent more than

# Nuclear power 'will be cheaper than coal'

BY DAVID FISHLOCK, SCIENCE EDITOR

NUCLEAR power is competitive with coal for electricity generation in Britain, according to an independent assessment by engineers and scientists. They conclude that it will be at an advantage as fossil fuel prices rise.

The Watt Committee on Energy, in its latest report which is an assessment of nuclear energy, finds the margins in the economic case for the proposed Sizewell B pressurised water reactor "sufficiently large to withstand large variations in the input assumptions."

Sizewell B, which would be in Suffolk on the east coast of England, is at present the subject of a public inquiry.

The Watt Committee on Energy has representatives from 64 professional bodies and learned societies in Britain. It was formed in 1970 to provide an independent source of expertise on controversial energy questions.

Its latest report finds that the main difference of economic view between critics of nuclear power and the nuclear industry is that critics claim "nuclear costs will increase significantly in real terms,

chiefly because of ever more stringent safety regulations and their effect on construction costs."

In contrast, the industry claims that the "reasons for past cost escalation are well understood and that the industry's safety standards are already much higher than those of others. So further increases would not be justified and future real cost rises due to this cause, in absolute or relative terms, cannot be justified."

The report says that Britain's experience with the construction of its advanced gas-cooled reactors "has

not been a happy one." But it finds some confidence that lessons had been learned and would be avoided in future.

It concludes that nuclear power can play a significant role in meeting demand for electricity. The costs of nuclear electricity "can be expected to improve on a relative base to other mainstream forms of electricity generation."

It finds that the learning curve has moved already to the advantage of nuclear power "and is likely to continue to do so for some long time to come."

The committee found that radiation was the cause of much of the controversy surrounding nuclear energy. Its assessment is that the radiation discharged by the nuclear industry is "orders of magnitude below the levels that would be required to produce observable damage."

In Britain, it says, no member of the public has ever been known to have been exposed to more radiation than the internationally prescribed limits as a result of the activities of the nuclear industry.

The main issues it chose were

supply, demand and economics; technical means; availability of resources; environment; and balance of risk and advantage.

Dr Jack Chesters, former British Steel research director, who chaired the committee, said the report would be just as useful to Friends of the Earth (the environmental group) as to the Central Electricity Generating Board.

Nuclear energy: a professional assessment. Report No. 13, the Watt Committee on Energy, 18 Adam Street, London, WC2N 6AH. £25.

# THE CAR WITH THE HEATED DRIVER'S SEAT SITS COMFORTABLY AT THE BOTTOM.

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Audi 100	£8772
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The Volvo driver's seat is orthopaedically designed, and has an adjustable lumbar support plate.

This makes it soft and comfortable, yet firm enough to provide the support you need on a long journey.

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You'll also appreciate the sensible layout of the controls and instrument panel (no stretching or craning).

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And the central locking, with which you can lock the other doors without ricking your back.

Comforting though these details are, however, they're only part of the story.

Our aim is to create an environment in which you're completely comfortable and relaxed.

We've added a fifth gear, which greatly reduces the engine speed when cruising.

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In fact, the car has been designed to handle predictably and smoothly in every situation.

Thanks to the dual-circuit triangular-split braking system, the anti-roll bars and the well-balanced suspension.

Our thinking behind all this is fundamentally sound.

Since there's nothing uncomfortable or awkward about the car to distract you, your attention will stay where it ought to be.

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## UK NEWS

## Joint venture to import Hungarian computers

BY RAYMOND SNOODY

A BRITISH company has set up a joint venture to import Hungarian computers into the UK.

Starved of really powerful Western computers by trade embargoes, the Hungarians have been better known in the West for the skill of their computer programmers rather than the quality of their hardware.

But the first of the Videoton 32-bit super Mini-computers from Szekesfehervar near Budapest is already at work in the office of Taylor Miller, a British computer components and peripherals group which hopes to have a turnover of more than £5m this year.

Mr Cliff Hardcastle, founder and chairman of Taylor Miller, who put the Anglo-Hungarian joint venture together, says he has the first Hungarian super-mini to come to the West.

Mr Hardcastle will concentrate on trying to get a foothold for the £150,000 machine in the UK market this year.

He plans to take on the ultimate marketing task and try to sell the Comecon mini to the land of mini—the U.S. — next year. This, he con-

cedes, will have to involve a U.S. joint venture to stand any chance of success.

Videoton is one of the largest electronics companies in central Europe and employs more than 18,000 people, making a range of products from radios to micro and mini-computers.

The machine that has come to the West is Videoton's most powerful and has a 1 megabyte processor and 600 megabyte hard disc memory.

Taylor Miller, through the new joint venture company VT Computers, will use the machine — the VT 8000 — on a bureau basis, hiring out computer time for computer-aided design work and as a scientific data base.

Taylor Miller claims the Hungarian machine's performance places it in the marketplace for medium sized processors and that "computer time pricing" could make it an alternative to VAX, IBM, ICL and Prime machines.

Mr Hardcastle's relationship with Videoton began 10 years ago when he started importing their hi-fi speakers. "People said then, 'who is

going to buy Hungarian hi-fi?" Mr Hardcastle remembers. But for a time the speakers were among the most popular imports.

The same process will happen with computers, he believes. VT Computers has already been asked for three quotes and expects to sell its first machine in the UK market later this year.

Mr Hardcastle believes that because of the Hungarian computer's large memory, it is more suitable for hi-fi work rather than financial computing.

Videoton's printers and display screens are already on sale in the UK.

Five Hungarians, led by Mr Loui Gati, will help to run the joint venture in the UK, based at Westernham in Kent.

At Acorn, the computer company, is setting up a venture-capital fund to invest in fledgling high-tech enterprises.

Dr Hermann Hauser, Acorn's chairman, said they would be enterprises — probably in the Cambridge area, where Acorn is based — in commercial activities such as electronics or biotechnology.

## Major BL distributor signs with Nissan

By Kenneth Gooding

HEINLYS, one of Britain's major BL vehicle distributors, has taken on a Nissan car franchise. The decision was heavily influenced by the fact that Nissan is to set up an assembly plant in Britain.

BL, the state-owned group, has a car assembly plant with Honda, another major Japanese producer.

Mr Donald Corps, Heinly's assistant managing director, said: "We took on the franchise because we wanted to spread our base and we believed it would be interesting to get involved with Nissan now that it is to become an indigenous producer."

He pointed out that company fleet buyers who account for more than 60 per cent of new car sales in Britain and who frequently follow a "buy British" policy, would be more interested in Nissan cars once the company set up its assembly plant.

Mr Corps acknowledged that output from Nissan's proposed UK assembly facility was not scheduled to begin until 1986.

## FT Commercial Law Reports

## Jurisdiction not accepted by stay application

WILLIAMS & GLYNN'S BANK PLC v ASTRODINAMICO COMPANIA NAVIERA SA AND OTHERS  
House of Lords (Lord Fraser of Tullybelton, Lord Edmund-Davies, Lord Bridge of Harwich, Lord Brandon of Oakbrook and Lord Templeman): March 1 1984

AN APPLICATION for stay of proceedings by a foreign defendant is not necessarily a submission to the jurisdiction of the English court; and where the defendant disputes the jurisdiction and simultaneously applies for a stay of proceedings on which the question of jurisdiction may depend, the court should consider the stay application before it considers the objection to jurisdiction.

The House of Lords so held when dismissing an appeal by Williams & Glyn's Bank from the Court of Appeal's decision that an application by Astrodinamico Compania Naviera SA and another Panamanian company for a stay of proceedings should be considered before an objection to jurisdiction made on the same summons.

LORD FRASER said that in October 1976 the bank lent \$10m to a Greek shipping agent.

The loan was secured by guarantees from two Panamanian companies. The guarantees were backed by mortgages of their ships.

The guarantees and mortgages were expressed to be executed on behalf of the companies by a Mr Nicholas Vlassopoulos. His authority was purportedly vouched by powers of attorney signed by an officer of each company, and by extracts of minutes of company meetings certified by the same officer.

The loan was not repaid. In March 1983 the bank issued a writ claiming payment from the companies.

The mortgages were expressed to be governed by Greek law, and the guarantees by English law. Service of the writ was duly effected at an English address specified in the guarantees.

The companies contended that the guarantees and mortgages were invalid on the ground, *inter alia*, that the powers of attorney and the minutes of company meetings authorising the powers were fraudulent. If that ground were well-founded, the guarantees were null and void and the English courts had no jurisdiction.

The companies had started proceedings in Greece, raising questions very similar to those in the English action. They sought declarations that the guarantees were void in that they were entered into without authority and for fraudulent reasons.

They acknowledged service of the English writ and then made an application under RSC Order 12 rule 8 disputing the court's jurisdiction. They simultaneously applied for a stay of the action on the ground that the bank had already submitted to the jurisdiction of the Greek court, which was a more appropriate and convenient forum.

The question was whether the court should consider the matter of jurisdiction first, or the application for a stay.

Mr Justice Bingham decided that the first question to be considered was whether the English court had jurisdiction.

The Court of Appeal reversed his decision and ordered that the question whether to grant a stay should be decided first. The bank appealed from that decision.

In the ordinary case the question of jurisdiction would be decided first. Logically the court must decide whether it had jurisdiction before it could consider any other question in the action.

But the peculiarity of the present case was that a decision on jurisdiction could only be reached by deciding whether the guarantees were valid, and thus in effect by deciding the issue which was at the heart of the action.

The bank's primary contention was that the court had no power to hear the stay application before the objection to jurisdiction.

Section 49 (3) of the Supreme Court Act 1981 provided that "nothing in this Act shall affect the power of the Court of Appeal or the High Court to stay any proceedings before it, where it thinks fit to do so. That subsection recognised the wide powers of the court.

The bank's argument involved saying that the court had no power to stay an action in which its jurisdiction was disputed. That seemed an extravagant proposition which could only be

made to appear plausible by drawing a technical distinction between staying an action and adjourning it.

It could hardly be doubted that the court had power to adjourn a hearing on a question of disputed jurisdiction until, for example, a vital witness could be available. If so, there was no reason in principle why it could not stay the action to await the outcome of proceedings in Greece.

A technical distinction could not sensibly be drawn between adjourning for the former purpose and staying for the latter purpose. Accordingly, the contention was rejected.

The bank further contended that the companies had waived any objection to the jurisdiction because they had taken a step in the action by applying for a stay.

It would be quite unrealistic to say that they had waived their objection by applying for a stay as an alternative in the very summons in which they applied for an order giving effect to their objection.

The summons made it abundantly clear that the companies were objecting to the jurisdiction. The fact that they asked for a decision on their objection to be postponed until the outcome of the Greek proceedings was known was in no way inconsistent with maintaining their objections.

There was no reason in principle or common sense why they should not be entitled to say they objected to the jurisdiction but to ask for a stay of proceedings, necessary to decide that question pending the decision of the Greek court.

The contrary argument, which was accepted by Mr Justice Bingham, was that if the court were to grant a stay pending the decision of the Greek court, it would be assuming that it had jurisdiction to entertain the action.

That view was mistaken. The fact that the court was asked to decide different kinds of jurisdiction — jurisdiction to decide the action on its merits, and jurisdiction to decide whether the court had such jurisdiction — did not matter.

By entertaining the stay application, the court would be assuming (rightly) that it had jurisdiction to decide whether it had jurisdiction to decide the action.

Lord Edmund-Davies, Lord Bridge of Harwich and Lord Brandon of Oakbrook agreed.

For the bank: Edward Evans-Lombe QC and John Bettin (Counsel and Contingent).

For the companies: Michael Tudorhop (Allen and Overy).

By Rachel Davies Barrister

## Appointments

## Gallaher Tobacco board changes

GALLAHER TOBACCO has made the following board appointments from May 1, 1984: Mr. N. G. Anderson and Mr. P. M. Wilson will become joint managing directors (UK); Mr. J. B. Taylor will become sales and distribution director; Mr. G. Henderson will become production and personnel director; and Mr. R. W. Holloway, appointed to the board as chief director, Overseas division—Mr. C. W. D. Morgan will become managing director (overseas).

At CHARLES BARKER CROSS COURTNEY, Mr. Jeff Edis, previously deputy managing director, becomes vice chairman and creative director and Mr. Tony Acton, managing director, takes on the additional title of chief executive.

Mr. R. M. Mooney, who joined the company in 1970, is resigning from the board of DRAKE & SCULL ENGINEERING and relinquishing his duties as managing director, northern division, based in Manchester. Mr. C. Britton, a member of Drake & Scull's northern management team since 1978, has been appointed general manager, northern division, from March 19.

Mr. Alan Peers has been appointed assistant general manager, domestic banking north, WILLIAMS & GLYNN.

BANK. He succeeds Mr. John Newton, who has retired because of ill-health. Mr. M. H. (Jim) Valsey, senior manager, Holt's Branches and Child & Co., has been appointed assistant general manager in the bank's personnel division, the post previously held by Mr. Peers.

Mr. Claude de Jouvencel, currently managing director of J. R. Parkinson & Co. and who has been based in the UK for the past 12 years, is to return to Paris as PERNOD RICARD INTERNATIONAL vice-president from September 1. Mr. Michel Eberlin will take over as managing director for sales and marketing in the UK.

Mr. Tony Addams has joined CHRISTIAN SALVESEN as general manager of its dedicated distribution centre at Rugby. He was executive director-distribution for Schreiber Furniture.

TRAVELLERS HILL SAMUEL INTERNATIONAL has appointed Mr. David G. Tilles to its board. He is director of research and manages the Far East Unit Trust. Jointly owned by the Travellers Corporation and Hill Samuel Investment Management, the company specialises in overseas investments for U.S. pension funds, endowments and foundations.

Mr. Tilles was senior investment manager in Hill Samuel's international department.

Mr. Richard Fallowfield has joined GRANDFIELD BORN COLLINS INTERNATIONAL as a director with responsibility for overseas expansion. He was managing director of McCann

group. Mr. Goodmae is responsible for systems analysis and programming and Mr. Loran is responsible for the company's data centre.

Mr. Alasdair MacLachlan has been appointed managing director of DOWTY MINING EQUIPMENT. He was managing director and chief executive of Hymac.

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Erickson in the UK and before that managing director of Young and Rubicam (Hong Kong) and Young and Rubicam (Australia).

Mr. Alan Price has been appointed managing director of the PLESSEY THREE-FIVE GROUP. He was with Texas Instruments. The Plessey Three-Five Group, Forecaster, has been formed by Plessey to exploit the emerging ILSV materials technologies in world markets. This will use discrete and integrated circuit products, current and planned.

Mr. Donald B. Moloney, UK European representative of THE SHOPPING CORPORATION OF NEW ZEALAND, will retire on June 1. Mr. Nicholas J. G. Cant will succeed him, having been his deputy since 1978. Moloney will remain a director of the corporation.

Mr. Larry M. Holchies has become chairman of CROSS COUNTY LEASING, Liverpool, leading both special containers and standard boxes.

Mr. R. R. (Ron) Beane has been elected a director of NATIONAL WESTMINSTER BANK USA, the general manager of the international division of National Westminster Bank, NatWest USA's parent, a position he has held since 1980.

## THE ARTS

## Arts Week

## Music

## LONDON

Royal Choral Society and English Chamber Orchestra, conducted by Meredith Davies, with Eiddwen Harris, soprano, Paul Eastwood, counter-tenor, Robert Tear and Kenneth Brown, tenors, Ian Caddy, baritone and Stephen Roberts, bass. Bach, St. John Passion. Royal Festival Hall (Mon). (0233191).

London Philharmonic Orchestra, conducted by James Loughran, with Angel Romero, guitar, Ravel, Villa-Lobos, Rodrigo and Ravel. Royal Festival Hall (Tue). (0233191).

London Symphony Orchestra, conducted by Yuri Simonov, with Shura Cherkassky, piano. Tchaikovsky. (Wed, 1 pm). Barbican Hall.

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## Opera and Ballet

## LONDON

Royal Opera, Covent Garden: Peter Grimes, one of the most famous Royal Opera productions of recent years, returns with its original and most celebrated title role occupant, Jon Vickers, and a conductor new to the opera, Bernard Haitink.

English National Opera, Coliseum: Gloriana, an undervalued British opera to which the English National Opera production has done a sterling service of revitalisation, is revived with a new Elizabeth I, Sarah Walker, and a strong cast led by Anthony Rolfe Johnson, Elizabeth Vaughan, Jean Rigby, and Norman Bailey. Mark Elder conducts. Also The Barber of Seville, with Ann Murray and Keith Lewis rising above the rather modest general level; and Patience, the company's most successful opera production, conducted by John Neschke.

Royal Opera House, Covent Garden: Swan Lake followed by Romeo and Juliet, a triple bill with the company's new production of Romeo and Juliet, by John Neschke, and a new production of Swan Lake, by John Neschke.

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## Choreography by George Balanchine

## LONDON

Royal Opera, Covent Garden: Peter Grimes, one of the most famous Royal Opera productions of recent years, returns with its original and most celebrated title role occupant, Jon Vickers, and a conductor new to the opera, Bernard Haitink.

English National Opera, Coliseum: Gloriana, an undervalued British opera to which the English National Opera production has done a sterling service of revitalisation, is revived with a new Elizabeth I, Sarah Walker, and a strong cast led by Anthony Rolfe Johnson, Elizabeth Vaughan, Jean Rigby, and Norman Bailey. Mark Elder conducts. Also The Barber of Seville, with Ann Murray and Keith Lewis rising above the rather modest general level; and Patience, the company's most successful opera production, conducted by John Neschke.



THE ARTS

Cinema/Nigel Andrews

Confrontations and crises



James Stewart and Kim Novak in "Vertigo"

(Cassavetes directed the play on the basis of a new relationship, James Stewart in *Vertigo* — the famous stammer here defining a twin tremolo of fear and fascination — is standing on that renowned post-Freudian precipice above the valley of Eros and Thanatos.)

Film critics are sometimes taken away in padded white vans for overinterpreting Alfred Hitchcock. But *Vertigo* is about so much more than a gumshoe's giddiness, or a thriller-and-spills plot about a detective who witnesses a young woman's suicide and then finds that she (or at least her double) is still alive, that you should clear your mind, fill it with intelligent suggestions, and then go and see this gleaming masterpiece. (It featured in my own and several other critics' all-time Ten Best lists in the recent Sight and Sound poll.)

Hitchcock has taken a wildly Byronic plot, from the French thriller novel by Boileau and Narcejac (*Les Diaboliques*), and given it the kiss of eerie lyricism and dream logic. Detective Stewart, recovering from the trauma of a *vertigo* attack which caused the death of a policeman during a chase, is hired by a friend to shadow his wife (Kim Novak), who has been wandering San Francisco and environs in a seeming trance. She is obsessed by places, graves, art galleries. But the simplicity becomes devastating not because we watch the small-town Californian family—bird-faced Jane Alexander, pale and kindly, and her three children—weakly die, over weeks rather than days, from the post-blast

radiation. (William Devane's commuter Dad is missing presumed dead from the first impact, which hit San Francisco.) Unassuming lines like "the milk tastes funny," carry the crack of doom, and death is depicted quietly, hopelessly, poignantly, with on screen and in the mother's diary. "Larry (youngest son) left us today. He just crawled into a ball and died."

Like *Love Streams* and *Vertigo*—out far more recently—it's a film about the desire to see when there is no, or little, possibility of fight. The family think of shinning off to Canada, but the anchor of love and home outweigh the featherweight hope of survival. Lynne Littmann's direction carries no whiff of stylistic daring or originality, and the film is tellingly far in visual scope and texture. But its very refusal to harness itself to its power, and it makes the film like *The Day After Tomorrow* like *Punk Theatre* Night on the Domesday hack.

Chris Petit's *Flight to Berlin* is a bio-degraded British allegory. After use it disappears without trace into the humus of the past. *Flight to Berlin* (Tussock Silbert) from London to Berlin after being implicated in a woman's death. (We never discover the full details, but it's doubtless Symbolise the death of her old self.) In Berlin she moves round the city relating to various oddballs: her German sister (Lisa Kreuzer), a young Scots student (Ewan Stewart), a mystic French wheeler-dealer (Jean-François Stevigny), and Eddie Constantine as Eddie Constantine. Meanwhile her husband (Paul Freeman), ill-shaven, dark-glassed and resembling a hungry Jean-Luc Godard, changes in from London to find her. Will she, as a network of conspiracy reveals itself (all the characters, it turns out, are interconnected), stay and fight or once more flee to hoped-for self-discovery?

Conclusion of the jury: this film is guilty of symbol-gutting without adequate human interest. The movie plays needle-and-thread with some fascinating themes—self-renewal, the active and passive tenses of human life (do we control our destiny or it us?) and sex as a chameleon key to human Proteanism.

But the pacing is drab, the performances are underpowered and the script is cluttered with unspeakable lines. As in *An Unbearable Job For a Woman*, Petit and his cameraman Martin Schafer make the film look good. They orchestrate moods and motifs with richly defined colours and they also sew in the odd sliver of movie allusion. But though there's no doubt that Petit is cine-literate, it's still open to some doubt whether he's cine-imaginative.

Two Can Play/Stratford East

Martin Hoyle

This production of Trevor Rhone's two-bander was a notable success at the Arts during last autumn's season of black theatre. After a first half that amounts to a relentlessly winsome exercise in the Four-nail and leaves one breathless at the hysteric programme note's reference to "Shakespeare and English trivia," the second act looks seriously at a twenty-year marriage and aspects of the sex war that transcend the Jamaican setting.

Of-stage machine-gun fire is explained by the 1979 election, Jamaican politicians presumably enjoying a more liberal interpretation of election expenses than their British counterparts. Jim and Gloria plan to join their children as illegal immigrants in America (a sign of the times).

The machinations to enter the land of promise entail divorce, marriage to an American, re-divorce and re-marriage, planning to smuggle currency past the Miami customs; and a panic-stricken attempt to hide the incriminating dollars when the police call unexpectedly (they have the wrong house). Shrieks from the audience told me I was missing much in the elusive Caribbean speech — rhythms.

Kirkby, Tubb, Rooley/Wigmore Hall

Andrew Clements

What I suppose could be regarded as a 17th-century equivalent of the Songmakers' Almanac compilations, without the readings, has been presented by the Consort of Musick over two evenings this week at the Wigmore Hall under the title of "Vocal Duets before Handel." Tuesday's programme featured male voices: Wednesday night it was the turn of the ladies, songs for the contraltos of Emma Kirkby and Evelyn Tubb, accompanied on the orbo and lute by Anthony Rooley who also devised the concert programme.

English after the interval, a roughly chronological sequence beginning with Henry Lawes and ending with Purcell. Such a plan worked better on paper than it did in performance. The pace and mood of the Italian duets were too unvaried; even the inclusion of songs for both singers — Miss Tubb took Luzzascho Luzzaschi's "Corinna," Miss Kirkby Monteverdi's "Voglio di vita uscir" — did not break the feeling of monotony. It is a brave soprano who sets herself against Miss Kirkby in this repertoire, but Miss Tubb acquitted herself handsomely, especially in the more vividly theatrical songs.

More variety in the English group, and a splendid trio of Purcell items to close. The winsome presentation of Lawes' "This mossy back they prest" and "Among my fancies" was not to my taste, but Miss Tubb made ample amends in Nicholas Lanier's "Hero's Lament," an extended solo sustained with great dramatic purpose, while Miss Kirkby touched in the tracery of John Blow's "Sappho to Venus" with delicacy and tact. "Two daughters of this aged stream" from Purcell's King Arthur was the highlight, the two voices working in precise balance; delightful enough to make one wish the whole evening had been devoted to this particular composer.

On the Spot/Watford Palace

Michael Coveney



Simon Callow as Tony Perelli

Edgar Wallace's 1929 thriller about the prohibition gangster Tony Perelli was inspired by the crime writer's flying visit to Chicago arranged by his American publishers. Perelli is in fact Al Capone and the brutal, brutal play was a huge hit for Charles Laughton and the author.

At the Watford Palace, Simon Callow plays Perelli in a smoky, gothic hard-edged production by Robert Walker, that makes fascinating use of footlights beaming up into the actors' faces. After the smoke has cleared on a street murder scene, we plunge into a superbly tasteless design by Patrick Robertson of Tony's Chicago apartment: gilded chandelier and sofa, marble pillars, baroque murals and an organ where Perelli fingers Gounod's "Ave Maria" with one hand while devoting the other to the left breast of his buddy's and future victim's wife.

This other Maria, beautifully played by Eva Lohman in a tangerine silk and is subjected to a bull-like charge of desire by the man who will later put her husband "on the spot." From the off, Callow's Perelli has a split sexual drive, revving up for rapacious sallies while collecting the rent on the down town bordello.

The Chinese wife of the original play has been translated, not without wonderful effect, into a Japanese Madame Butterfly, exotically played by Sayo Inaba.

Little Jimmy (Jesse Birdsall) is dead, the minute Perelli blows him a kiss while denoting his protective cigarette case from breast to trouser pocket.

By going for the bizarre and robbing the production achieves something quite original. It presents a spectacle of obsession and ritual warfare that is positively Jacobean.

James Warwick as the bespectacled police chief who seems to have easier access to Perelli than does his wife, and Maurice Colbourne as Con, the doomed sidekick, are splendidly

responsible with tricky parts. Simon Callow, puffed up like a turkey cock in evening dress and slicked back hair, suggests he is an Irish-Italian immigrant still working on a Chicago drawl. This is a good touch. The performance is one of melting ice until the shooting of Con when Callow unleashes himself and his bullets demanding of his victim that no blood he

split on the sofa. Like a demented suburbanite he proceeds along his own furniture in a alitering motion of pathetic triumph. Callow's Perelli is a fascinating study in assertive failure. A very far cry from Rod Steiger's matchless Al Capone, but a suitable occupant of what one character describes as "this ecclesiastical brothel."

Ganelin Trio/Bloomsbury

Ronald Atkins

As jazz improvising has grown to depend less upon the traditional American virtues of timing and swing, so has Transatlantic dominance been challenged by musicians from Europe and beyond. It is somewhat ironic that a group from Russia should rank among the finest in this field and even more so that their endurance is due to their ability to drive ahead and to get the feet tapping.

The Ganelin Trio is here on a short Arts Council tour and their concert at the Bloomsbury Theatre on Wednesday confirmed that their music conveys a sense of urgency that perhaps can be traced in part to conditions not widely dissimilar from those in which jazz was born and raised. In one country there is a background of social and cultural segregation; in the other you have the head of the

State Record company telling Vyacheslav Ganelin that "our people do not need this kind of music."

The opening number "Non Troppo" began with Ganelin tinkling at the piano against restrained accompaniment from Vladimir Tarasov on drums. Vladimir Cherkasov eased in on his alto-saxophone and so far, apart from the rare pleasure of hearing and seeing a drummer using wire brushes in the approved manner, nothing was outside the norm of European free improvising. Cherkasov changed this with a gurgling rhapsodic solo during which the group sounded like the Cecil Taylor trio but with a more coherent internal balance. The saxophonist then improvised around the central theme, by which time Tarasov had settled into a swinging tempo.

The second half consisted of

"New Wine," self-indulgent at its worst but often a delightful reworking of the basic form. Art Blakey would have enjoyed the opening drum solo with its 2-4 beat on the high hat and call-and-response patterns on snare drum and tom-toms. Ganelin then played an orthodox ballad accompanying his right hand phrases via a key-board bass on which he showed for the first time the fingered command of jazz phrasing. Then came a peripatetic saxophone interlude from Cherkasov, highly amusing, and a rather boring percussion ensemble. Fortunately by the close, which came with a short and stalling interpretation of "Too Close for Comfort," the trio was once more on course. A couple of encores ended a mostly triumphant and, in Anglo-Russian terms, an historical evening's entertainment.

Oboe and harp/Purcell Room

David Murray

In their latest Westminster Concert on Wednesday, the Royal Academy of Music presented two outstanding young soloists, the oboist Nicholas Daniel and the harpist Imogen Barford. The careers of both have been well launched already by major awards, and barring accidents they will surely become familiar figures on the concert stage. What they offer now is not just promise, but full professional authority.

Oboe and harp make an attractive combination, but little music has been composed specifically for it except commissions for the famous duo of Heinz and Ursula Holliger. Daniel and Miss Barford played one of those, Jolivet's extravagant colouristic *Controverses*, and Holliger's own gentle (but technically demanding) *Mobile*. We got also Alun Hoddinott's amiable new Bagatelles, a pretty *Sonatine* by Günter Raphael, and two pieces which

translated very well into the duo-medium—Bach's G minor Sonata BWV 1020 and the Satie *Gymnopédies*. Britten supplied two major solo tests, the op. 83 *Suite* and the oboe *Metamorphoses* after Orff.

Their Bach went splendidly, not prettified but played with clean conviction. All the lesser pieces were displayed with a sterling control of dynamics that Pettit has honed to full stretch. Daniel has the command of long line that marks a fine oboist.

The tingling precision of Miss Barford's playing was a continuous pleasure, complemented by lively rhythmic powers beyond the harpist norm. She has an impressively well-balanced touch, and with it a sterling control of dynamics that Pettit has honed to full stretch. Daniel has the command of long line that marks a fine oboist.

Saleroom

Annalena McAfee

A St Petersburg Imperial Porcelain Factory vase, dated 1841, was sold for £24,200 (\$16,350) to an anonymous buyer at Sotheby's in London yesterday. The two-day sale of rare works of art and furniture realised £121,195 in its first part yesterday, with 19.92 per cent bought in.

A white marble bust of Alexander Von Humboldt, made in 1821, by Christian Rauch, was bought for £11,000 by the London dealer Cyril Humphries. The same price was paid for a Viennese enamel and silver carved crystal horn. The buyer was Copman, the London dealer.

A bronze group with an Arabian hunter astride a horse with dogs at his feet was sold for £7,700 to dealer Youngrose.

Another bronze group, of an Arab falconer on horseback, was bought for £7,150 by a private buyer.

The morning total of Sotheby's sale of prints yesterday was £187,894 with 5.03 per cent bought in. Maggs, the London dealer, paid £24,750 for 120 tinted lithographs of Egypt and Nubia, signed "after David Roberts" and dated 1846-9.

At the same sale 24 plates depicting views of Switzerland by Heinrich Füssli were bought for £3,500. The plates, from a book entitled *Zurich Historisch-Merkwürdige Schweizer-gegenden, nach der Natur gezeichnet* were dated 1802.

At Sotheby's sale of jewellery yesterday £14,300 was paid for a magnificently set diamond solitaire ring in platinum set with 12.10 carat diamond ring fetched £12,100 in the sale which realised £546,282 with 15 per cent bought in.

Rumours among clock and watch dealers that trade had picked up in recent months was reflected in the saleroom yesterday when Christie's recorded its best sale for the past two years. All categories were selling well with re-offers finding willing buyers. In a sale which totalled £284,774 there was only 12 per cent unsold, almost all of that figure contributed by the failure of a Charles II ebullient bracket clock by Joseph Knibb to find a buyer at £11,000.

Felham Galleries, London, buying on behalf of a client, paid £27,000 for a gilt metal and stone set musical mantle clock for the late 18th century Oriental market, made £15,120.

Among the watches, Brunner, the German dealer, paid £28,000 for a gold hunter-cased tourbillon watch, the movement signed Frodsham, South Molton Street, London. Chronometers included a rare "Paul Ditsheim" two-day marine example — the first to come on the market for the last 10 years — at £4,536 to a private collector living in Germany.

A nightingale sang

Book review / William Weaver

Opera singers, when they are not singing operas, are boring, as a rule. And retired opera singers are not only boring, but also numbingly unimaginative. Of the 58 ladies interviewed for the book, the majority say pretty much the same thing.

A synthesis would run something like this: "God gave me this marvelous voice, and I was fortunate in having a marvellous teacher. Maestro X happened to hear me sing at a friend's house and immediately engaged me for the opera house in Y. Two days before my scheduled debut, the great Madame Z fell ill, and I had to step in for her at the last moment, despite the machinations of the envious Madame A. I was a huge success, and engagement offers poured in from all over the world. Strauss (or Mascagni or Zandonani) said that nobody sang his/her/their way I did. I retired in 19... though I could have gone on singing because I still have my high C, but the opera world is so longer what it used to be; singers nowadays think only of money. So I live with my memories, taking only a few students."

No doubt, all of these (synthesised) statements are true, but that does not make them interesting. Happily, in Rasponi's gallery, there are a few exceptions: Grummer, Lu-

bin, Novotna, who actually come across as human beings. And Rasponi's own observations, at the beginning and end of his book, are frequently cogent and informative (though always personal, even idiosyncratic).

For the most part, he seems to have taken his interviewees at their word; he supplies few dates or corrections of his own. Often, politeness seems to have prevented him from asking provocative questions (for example, he might have got Gianna Pedersini to say something about her long association with one of Fascism's most disliked *garofani*). Since Rasponi was for years *Tobias* press-agent, he never really interviewed Callas; and his piece on her, riddled with misinformation and bias, seriously mars the book.

But, of course, this is not a book for scholars or critics. It is for fans, for nightingale-fanciers; and since there are plenty of them, the work will surely have a good sale.

But are these the last prima donnas? Has the mould been broken? These 58 singers would surely say yes, but in a few years' time, no doubt, some emulator of Rasponi will be harping Scotti and Freni and Caballé and Cossetto saying: "God gave me this marvellous voice, and I was fortunate..."

Contemporary Spanish Art

Keith Patrick

Spain is rapidly becoming one of the most surprising entrants to the international art market as it shakes off the years of censorship.

The urgent need for expression and recognition among Spanish artists and galleries can be measured by the thoughtful planning which helped to make Arco 84 a success in more than purely commercial terms.

The six-day exhibition was accompanied by an exhaustive programme of lectures, visits and social events which drew visitors into the spirit of the occasion and made them confront the tenuous thread upon which the accepted history of contemporary art hangs.

A decade ago, Madrid boasted only one commercial gallery of note. The 87 Spanish contributors to Arco 84, therefore represented a considerable change in attitude towards the arts in recent years.

The dependence on public exposure in the development of any artistic tradition is paramount. It is all the more surprising, therefore, to discover that despite the legacy of indifference and obstruction during the Franco period, painting and sculpture have flourished. That this tradition borrows from American and European models should not obscure its individual Spanish flavour.

In recent years the hat has been tipped reverently in the direction of sources as varied as Rothko and Bacon, but its real strength lies in the artists' awareness of their own cultural heritage — of Velasquez, El Greco and Goya.

This marriage of traditions and an urgent need for political ex-

pression unique to their own recent history has determined a singular position for Spanish contemporary art.

One of the main attractions of an art fair is that the wheat and the chaff lie together in a grand bazaar of seemingly unselected works. If the indifferent outweighs the worthwhile, the more challenging becomes the problem of personal choice.

Among the mass of largely unfamiliar talent was the impressive stable of the Galeria Joan Prats (Barcelona), which includes the young painter Frederic Amat. Amat now lives in New York, an exile like so many of his successful predecessors. His individual mythology of carnival figures is powerfully expressed in a recent series of life-sized resin and collage works on paper.

This marriage of traditions and an urgent need for political ex-

Also of particular interest was the Galeria Cadaghes, which provided all too rare showing for the Catalan artist Pitxot. In contrast to the vigorous and bombastic Amat, Pitxot is a quiet and meditative artist whose paintings pay homage to a life-long friendship with the now ageing Salvador Dali. This work, also clearly influenced by the rugged north Mediterranean coastline, was a welcome reflection on Spain's own immediate past.

The development of a personal iconography can also be found in the work of Zush (Galeria Fernando Viñande, Madrid) whose eclectic and highly idiosyncratic fantasies often take the form of delicate graphics and eccentrically illustrated diaries.

The pursuit of personal mythology, rather than pure formalism, is undoubtedly the strongest feature of contemporary art in Spain.

ENERGY REVIEW

— every Wednesday in the Financial Times



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

PRODUCT development isn't just about launching new products. It's also about re-appraising existing products in order to re-gain sales growth. It's about thinking up new uses for the by-products of existing products. It's about motivating the staff to do the things that have been thought up.

At a conference in London this week hosted by Kraushar and Easde, the marketing and product development consultants, managers of some of the best-known product names in Britain admitted that they'd made some big mistakes in the product development game. Kentucky Fried Chicken, it seems, was losing out to hamburgers and tandoori while Harpic, the well-known cleanser, was languishing with a good name but shrinking sales.

Today, things are a lot better, according to these same managers. Here's what they say about how they did it.



● BRITONS are neurotic about cleaning the lavatory, according to Patrick Rykens, marketing director, household and toiletry division, Reckitt Products, a division of Reckitt & Colman. It was this neuroticism which Reckitt exploited to bring new life to its 50-year-old cleanser, Harpic.

In addition to wanting to clean the lavatory, he says, the British home-owner has an "emotional need" to be seen protecting his or her family from germs. In fact, the average UK lavatory is so clean that Reckitt has to introduce germs into its laboratory loo before testing new products.

But the fact that the average household has 2.5 lavatory cleaners in each bathroom set Reckitt thinking that it might corner more of the market for itself with a multiplicity of Harpic cleansers. In 1978, Harpic had total sales of £2.5m out of a market worth £7.5m. Even so, 99 per cent of housewives knew the name and, like Hoover

and floors, Harpic had become synonymous with top quality loo cleaning.

In the late 1970s, Reckitt decided to push Harpic into two new directions: heavy cleaning and the so-called cosmetic end of the market. In early 1979, Harpic Jet Liquid made an appearance. Then came Harpic Bleachmatic, offering "continuous bleach protection". In the same year, Harpic WC Fresh was launched. It was sold at three times the price of traditional products for inside the loo because it had "better fragrance plus foaming action."

Harpic WC Blue came next and Rykens unashamedly calls it a "strict me-too" product. It copied Brobat Bloo, but had the magic Harpic name and a low price. Not surprisingly, it has had the least success of the Harpic family. WC Blue was joined by a green cousin in 1981, however, and this combination helped to double Harpic's sales in this sector.

Overall, the Harpic line extensions boosted sales from £2.5m in 1978 to £14m last year in a market now worth £100m. Volume this year is still increasing and the Harpic name is being supported with £3m in advertising a year. Reckitt's newly won confidence promoted it to take Harpic to the U.S. where, under the name Bully, it is a brand leader in the industrial market.

"Over this period of time, a pioneering spirit developed in the whole business, with the result that everyone was thinking about reaching for, and pushing, the launch of new products," says Rykens. Between 1979 to 1983, Reckitt household and toiletry division launched 20 new products, of which two thirds met this target.

Rykens has extracted five rules from this experience. They are:

"We have to differentiate our products or die." Me-toos do not work in the long run. Take the initiative and be first on the market. Concentrate resources, sales force, production and marketing behind key brands. Accept the risks of launching lots of new products. Start working on the relaunch as the initial launch ends. Without new products, he

## Breathing new life into old products



concludes, "we would have been dead."

● "WHY itself is a very interesting product," says Chris Nelson, managing director, Express Dairy, part of the Express Dairies Group division of hotels, brewing and leisure group, Grand Metropolitan. He should know. For every ten tons of milk that Express uses to make cheese, it gets 1 ton of whey and 9 tons of whey.

Whey comprises lactose, minerals, protein, and a small amount of fat. It used to cost Express Dairies £20 per ton to dump the stuff. But about five years ago the company figured out how to extract the protein and began selling it to food manufacturers.

The company was soon selling 750 tons of whey protein to food manufacturers around the world, but it still had the lactose and minerals sitting around.

"Here, we took a decision which could either be described as an act of faith, or madness," the company decided to ferment the lactose and use it as a base to produce alcohol. Today, the group produces half a million gallons a year of potable alcohol, which is bought by Gilbey's Gin, Smirnoff Vodka and Bailey's Irish Cream.

The group is now processing about 35,000 tons of whey powder a year in the UK and U.S., earning about £70 per ton from the former waste product. Even so, it decided that there must be more to whey than baby food and gin.

At a brainstorming session in Southern Ireland a few years ago, a consultant from a top London teaching hospital told Express that a growing market for feeding seriously ill patients was being supplied exclusively by imported products. Express zeroed in on the general feed market, in which

patients are fed through the nose. Products then on the market had to be mixed-up by hospital staff and administered throughout the day and night. Express hit on the idea of a whey-based ready-mixed feeding system which was both sterile and time-saving for weary nurses. After some initial setbacks, the product appears to be doing well in UK hospitals. Its current advantages is price and convenience.

"Because we are not seeking pharmaceutical-type margins, our system offers a cost saving of 30 per cent. Or should I say, did offer a cost saving of 30 per cent, because, surprise, surprise, all the multinationals have dropped their prices to compete with us," says Nelson.

Out of these experiences, Nelson has distilled four principles for companies seeking to add value to their product lines. They are:

Get on with it. Identify the opportunity, get the data, test it and do it.

Get a committed and dedicated resource pool behind the project. If you don't, it will get lost in most large companies.

Get commitment to the project from the top, the chairman, chief executive, the board, so if the project runs into difficulty—and they all do—it'll still get the backing to see it through.

Keep close to your customers. They can identify opportunities, tell you when you are going wrong and help provide solutions to problems.



● Only two years ago, Britain's Kentucky Fried Chicken business looked headed for trouble. According to John Barnes, managing director, KFC, sales of chickens (measured by heads) dropped by 2 per cent in 1981 and a

further 7 per cent in 1982. "Our shops were only starting to get busy when the pubs were closing," says Barnes. "Seventeen per cent of our trade was after midnight." The franchisee's reaction to a loss of volume was simply to increase prices. As KFC prices went up, lost customers and was sucked further into decline, he says.

KFC decided in late 1982 to invest in a broadly-based consumer research project. The report threw up the news that customers found the Kentucky Fried Chicken stores lacking both in cleanliness and swift service. There was a need for better value for money, a product to compete with the hamburger, and better behind-the-counter organisation.

The group decided on a programme of "repositioning," which meant that it would try to improve itself and inform its customers of the improvements at the same time. A 2 per cent advertising levy on all all franchisees and a £5m investment in new equipment was planned.

But first, according to Barnes, KFC had to sell its franchisees on the project. Two of the more progressive of the group's major franchisees agreed to test the programme in some 30 shops in Westward and Anglia TV areas. Cleanliness standards were raised, the product line extended and management training boosted.

The results in these three areas were amazing, says Barnes, "so we managed to induce the birth of repositioning nationwide."

Customers started visiting the chicken shops in the day and 54 per cent of the business moved into the afternoon and evening. The menu mix became more evenly divided, with orders for family packs of chicken shooting up from 10 per cent of orders to 25 per cent. The new chicken sandwich claimed 11 per cent of orders.

More gratifying, however, was that overall sales reversed their decline and moved into overdrive. In Anglia, sales increased by 50 per cent during the brief test period; in Westward sales jumped by 40 per cent. And the sales impetus is continuing. In the year following the repositioning programme, sales in Westward and Anglia climbed 21 per cent and this year they are better by 25 per cent. The programme went nationwide by mid-1983 and by the end of the year sales were 28 per cent ahead.

"In the future, the store is no doubt that the market will become even more competitive," says Barnes. KFC's success rests on the success of the franchisees, he adds.

## Investment criteria

## Two-way pull in the U.S.

TOP EXECUTIVES in the U.S. feel that they are under constant pressure from a frequently short-sighted investment community to produce immediate profits at the expense of long-term gain. But they are not guilty of such short-sightedness themselves—according, at least, to a new report from the Conference Board, the independent, company-financed U.S. research organisation.

The survey gives an intriguing glimpse of the delicate relationship between the enormously sophisticated U.S. capital markets and the companies which rely on their funds. It is frequently argued that this relationship sometimes works to the disadvantage of the country's industry. Managers, this thesis goes, have to think short term because the market responds only to the quick fix of the quarterly earnings report. Hence U.S. industry loses out to the foreigners—above all to the Japanese—who lay down long term plans and can pursue them under the financial umbrella of compliant banks and holding companies.

This clichéd image is borne out in much of what the Conference Board's sample of mainly chief executive officers have to say. "The market drives the measurement, and the market is not concerned with the long-term," says the chairman of a consumer products company. And a petroleum company president declares: "The pressure applied by the financial community for quarterly earnings is severely damaging most companies' view as to what the critical measure of performance should be."

Yet, despite this generally perceived pressure, most senior executives insist that they personally are strong enough to resist the pressure to give way. Around three-quarters of the sample interviewed reject the view that their own companies are influenced by short-term financial indicators. Several have installed executive incentive programmes which assess performance over multi-periods, and one chairman says flatly: "I have never perceived an action aimed only at creating good performance next quarter."

One inference to be drawn from this is that the managers of the "short-term" companies, and those who coincide. Another is that the "long-term" companies, for in their own officers is the ability to balance short-term needs of the market and whatever might be thought of as the "long-term" needs of the company. Undoubtedly, the quarterly reporting system, the high level of stock prices, the constant pressure of the market, and just as, at school, this has the advantage of keeping everybody on their toes, along with the disadvantages of pushing some into the wrong decisions.

The survey also adds, however, a further plank to the view of many executives: financial indicators, by their very nature, reflect the short term. Projects therefore tend to be evaluated on this basis because the results are more predictable over the near term, particularly since inflation in the future is unknown, unmeasurable, and dangerously volatile.

If this is indeed true or the way companies "see things" in the service to hammer home the point that low to stable inflation rates can only help industry by giving it a predictable framework in which to plan. The more certain the future is, the more the short term will equate to the long term interest.

Right at the top of the list the respondents place a measurement which could be described as much more of a managerial than an analytical tool—return on investment. This is clearly the kind of ratio which demands a long-term perspective investment; yet it is followed by one which provides the basis for the shortest swap judgment of all—the absolute net earnings figure, or the so-called bottom line, believed of Wall Street. Similarly, the earnings per share figure, the other equity market favourite, is given a relatively high ranking, but not high enough to suggest that chief executives are totally dominated by it.

Non-members: RFR: 60,000; Members: (AMA) 1984: 54,000. Details: from: Management Centre, Europe, Avenue de la Paix, 10, 1040, Brussels. Tel: 02 219 05 90. Telex: 21 617. Marketing: the new realities. Details: from: the Registrar, Henley-The Management College, Greenlands, Henley-on-Thames, Oxon, RG9 3AU. Tel: 049 166 454. Telex: 849026 HENLEY-G. Intervention skills in managing, supervising, and helping. Details: from: the Registrar, Henley-The Management College, Greenlands, Henley-on-Thames, Oxon, RG9 3AU. Tel: 049 166 454. Telex: 849026 HENLEY-G. Management, men, and organisation, Nice, May 7-11. Fee: 0895 56461.

Terry Dodsworth

## Business courses

Performance analysis and productivity, London, May 10-11. Fee: £180. Details from Nigel Meade, Department of Management Science, Imperial College, Exhibition Road, London SW7 2BX. Tel: 01-589 5111, ext 2828. Career management systems: adapting to change, Brighton, May 2-4. Fee: £440 (£385 for IMS subscribers). Details from the Institute of Management Studies, Mantell Building, University of Sussex, Falmer, Brighton BN1 9RF. Tel: 0273 886751. Selling to industry, Kent, May

13-18. Fee: £450. Details from The Client Services Director, Sundridge Park Management Centre, Bromley, Kent, BR1 1STP. Tel: 01-480 8885. The FT world gold conference, Hong Kong, May 3-4. Fee: £450. Details from the Financial Times Conference Organisation, Minister House, Arthur Street, London, EC4A 3AX. Tel: 01-681 1555. Tel: 27347 FTCONF. G. Directing and managing research and development, Uxbridge, April 30-May 4. Fee: £575. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895 56461. Management, men, and organisation, Nice, May 7-11. Fee: 0895 56461.

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## APPOINTMENTS

### Balfour Beatty board changes

BALFOUR BEATTY has made the following appointments: Mr Derrick Wild becomes a director of Balfour Beatty Construction; Mr John Dean, director of Balfour Beatty Construction, is made a director and chairman of Stewart McGlashen, chairman of Balfour Beatty Construction (Scotland), chairman of Rayway Construction Services, and a director of Balfour Beatty Homes; Mr H. Turnbull is appointed a director of Stewart McGlashen; and Mr John Dean, Mr Roger Soage, Mr Anthony Merricks and Mr Roger Harker are appointed directors of Stent Foundations. Balfour Beatty is a member of the BICC Group.

Mr Geoffrey Mutton of the Merchant Navy Officers Pension Fund has taken over as chairman of the investment committee of the NATIONAL ASSOCIATION OF PENSION FUNDS. Mr John McLachlan of the British Rail Pension Funds has become vice-chairman. Mr McLachlan has been appointed corporate investment manager, REED INTERNATIONAL responsible for investing its pension funds from April 2.

At the MIDDLESEX GROUP Mr Eddie T. Foulds, chairman and founder of the group, will retire from day-to-day executive responsibility and from April 2 will become president. Mr Paul S. Foulds has been appointed chairman and chief executive. Mr Ray Wilkerson continues as managing director of Middlesex Tool and Gauge Company and Weyale Engineering at Guildford. Mr Alan Robb has been

appointed managing director of Middlesex Machine Tool Company in succession to Mr Paul Foulds and is responsible for the Basingstoke operations and Parker Waddington in Birmingham. Previously Mr Robb was manufacturing director of Alvis in Coventry.

Mr Alan Lebowitz and Mr Ronald Wansh have been appointed executive directors of HANOVER ACCEPTANCES. Mr Terence Soan Shiang becomes deputy chairman of Dorrington Investment and Mr Trevor Morris is appointed joint managing director. He continues as a consultant to Portmans. Mr D. F. (Budge) Rogers has joined Hanover Insurance Brokers as managing director.

CSE AVIATION, Oxford, has appointed Mr R. W. Little as financial director.

Mr N. N. Graham Maw, senior partner of Rowe and Maw, solicitors, has been appointed a director of TELEPHONE RENTALS.

Mr Edward F. James, until recently senior deputy director-general of the CBI, has been appointed to the board of TACE as a non-executive director.

CABLE & WIRELESS UK SERVICES has appointed Mr Christopher Ash-Edwards as financial controller.

Mr Ian Thomas, chief executive of Reed Telepublishing, will join the board of the parent group, REED PUBLISHING, on

April 1. Mr Ted Piper, management services director, Business Press International, will relinquish that appointment to join the Reed Telepublishing board.

Mr Chris Jones has been appointed chief executive of the retailing activities of SEACO INC which includes the Collection Venice Simplex-Orient Express. He joins from Trusthouse Forte where he was chief executive of the Lillywhites Retail and Cantabrian manufacturing companies.

Mr J. A. B. Redgrave has been appointed non-executive director and chairman of STAINLESS METALCRAFT. Mr S. H. J. A. Knott, the retiring chairman, will continue as a non-executive director and deputy chairman.

JOHNSON MATTREY & HINTON HILL has made subsidiary board appointments. Mr Douglas A. R. May becomes managing director of Hinton Hill & Row Life and Pensions Consultants; and Mr John W. Pendleton has been made managing director of Hinton Hill & Row (UK).

BABCOCK INTERNATIONAL has appointed Sir Frank Cooper as deputy chairman. He became a non-executive director last April.

MERRILL LYNCH CAPITAL MARKETS is reinforcing its London-based mergers and acquisitions team with the addition of Mr Rod Colwell, formerly a manager in Hill Samuel's mergers and acquisitions department, and Mr

Patrick Dewez, a vice president from Merrill Lynch's mergers and acquisitions group in New York.

Mr Gianni Montezemolo has taken over as managing director of JOHNSON WAX in Britain, succeeding Mr Geoffrey Hudson who has resigned to pursue other business interests. Mr Montezemolo was managing director of the Johnson Wax Company in Italy.

Mr Stuart G. Ely has been appointed a director of NEW IDEAL DEVELOPMENTS, and will be responsible for the day-to-day running of the company, a subsidiary of Trafalgar House Property. It is the new vehicle company for identifying and assembling urban renewal and mixed use sites. Mr Ely will continue as managing director of Builders Amalgamated.

Vauxhall dealer HANGER OF LONDON has a new managing director, Mr Mike Harris. He was group fleet director.

Mr J. Appleby, works director of NORTH BRITISH STEEL GROUP's foundries, will retire from executive duties on May 31. He has agreed to remain on the foundries board in a non-executive capacity. Mr D. S. McPhail, presently works manager at Armadale Works, will become works director covering Armadale and Bathgate Works.

Mr Don McCrickard, managing director of United Dominions Trust, has been appointed chairman of SWAN NATIONAL, a wholly-owned subsidiary of UDT. Both companies are members of the TSB Group.

## CONTRACTS

### £4m helicopter training system

FERRANTI COMPUTER SYSTEMS, Cheadle Heath division, has won a Ministry of Defence contract to supply the Royal Navy with a Sea King Mk 5 ASW helicopter rear crew training system, for procedural and full mission training. The training system comprises three rear crew trainer cabins (RCTC) which may be operated independently or jointly. For full mission training, each RCTC may be linked with a cockpit dynamic simulator in an integrated training system. The contract is believed to be worth just under £4m. Simulation of the Sea King's major equipment including radar, ESM, navigation systems, sonar, MAD, communications and weapons will be controlled, via a computer, either from instructors' VDU-based consoles or from a portable local control panel. Each exercise will be set-up from the instructor's console, which has facilities for

monitoring the complete tactical situation and injecting malfunctions into the system. The local control panel may be used within the rear cabin for more direct control and closer monitoring of trainees' performance. Eventually intended for permanent installation at RNAS Culdroe, each RCTC will initially be in two containers—one housing the computer and instructor's console, the other a fully-equipped replica of a Sea King HAS Mk 5 rear cabin.

Shell UK Exploration and Production has awarded a contract for inspection of the Shell/Esso Flaga offshore pipeline to BUT SUBSEA of Aberdeen.

The contract, thought to be in the region of £1m, calls for the inspection of over 300 km of the Flaga line, which runs from St Fergus in Scotland to the Brent Field in the northern North Sea, plus infield and inter-field pipe-

lines. Work is planned to start in May, and will be carried out using BUE SubSea's remote controlled underwater vehicle Cossub 2 operating from the support vessel British Enterprise Three. BUE SubSea was formed in January through the merger of British Oceanics of Leith, Scotland and Sub Sea Surveys of Barrow-in-Furness, England.

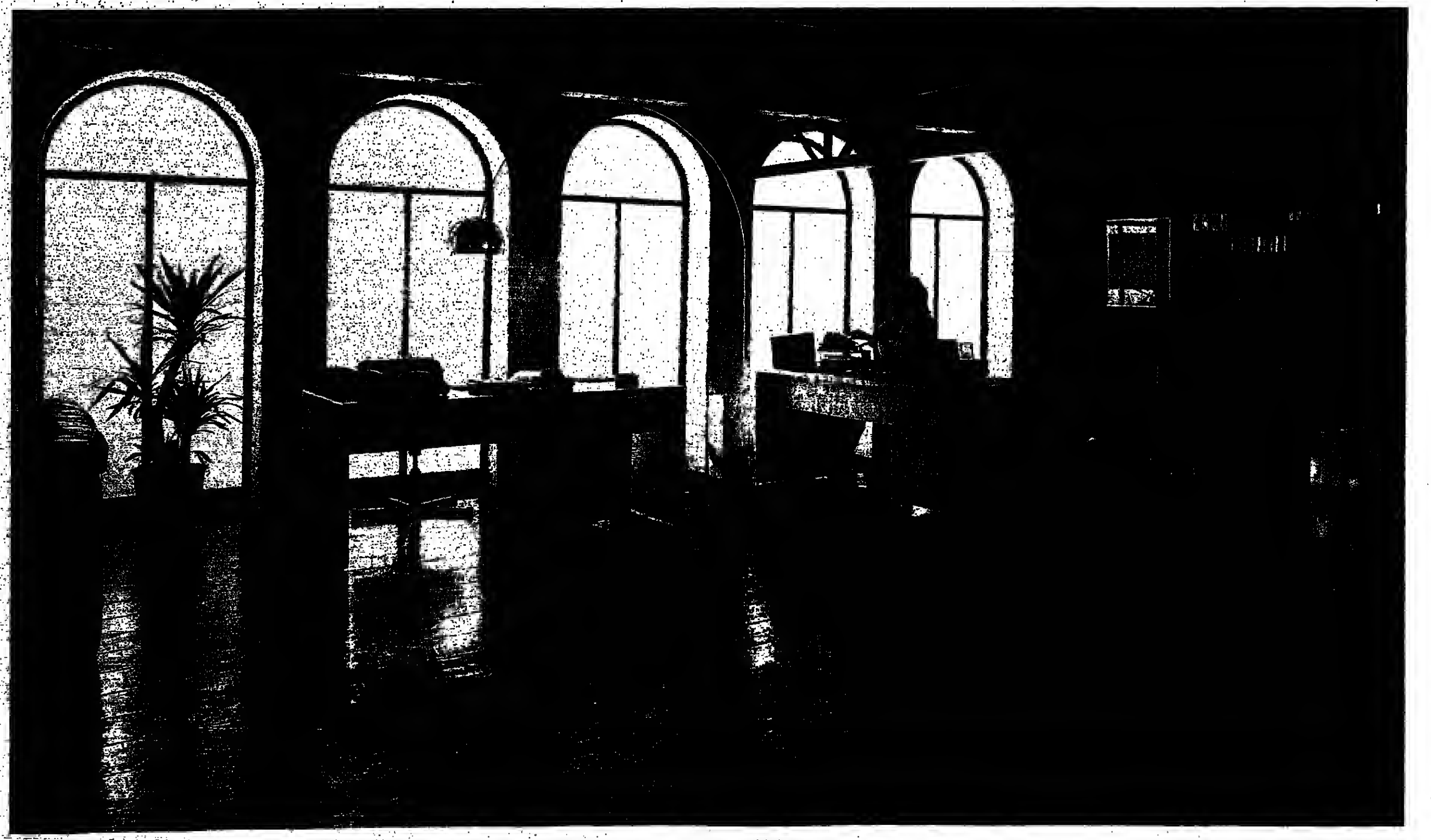
HADEN MANAGEMENT CORPORATION, Detroit-based member of the Haden Drysys international division of Haden, has been awarded a design and construction management contract for a \$30m vehicle paint line at the Ford Motor Co plant at Minneapolis/St Paul, Minnesota.

QUALITY INSPECTION SERVICES, of Stockton, has been awarded a £2m contract for the non-destructive testing and heat treatment of the offshore hook-

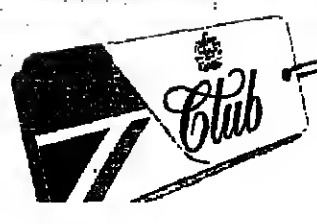
up and commissioning of the Morrecumbe Gas Field development project. Placed by British Gas, the contract is expected to reach completion by end 1985.

BSC TRACK PRODUCTS, Workington, has won a £17m rail order from Gabon in West Africa for the second construction phase of the Trans-Gabon Railway. Finance for the contract has been arranged by a Midland Bank International medium-term credit, supported by the Export Credits Guarantee Department. Other companies supplying hardware for the project include British Rail Engineering and Hawker Siddeley.

PROVINCIAL CLEANING SERVICES, a wholly-owned subsidiary of Hawley Group, has been awarded contracts worth about £3.6m over three years by the Kent County Council Education Department for the cleaning of 220 schools in the Gillingham, Canterbury, Maidstone, Swale and Tonbridge Districts. These contracts will employ about 1,200 people.



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Friday March 9 1984

## The Volcker dilemma

AT FIRST sight, it is simple irrationality. Mr Paul Volcker, the Federal Reserve chairman, goes to the Senate and delivers a strong warning about the dangers of the U.S. fiscal deficit; in the next few weeks, the dollar falls by more than 10 per cent against major rival currencies. Then, this week, Mr Volcker repeats much the same warning in front of an audience of fund managers; the bond market understandably gets the jitters, but the dollar rallies sharply.

On closer inspection, however, the episode does reveal a consistent inner meaning, and it is not a comforting one. Leaving aside the currency market reaction, where talk of higher interest rates was nicely timed to raise what will probably prove only a technical reaction, Mr Volcker is pointing to dangers not only for the U.S., but for the rest of the world.

## Exposed

While the chairman's two warnings were centrally unchanged, they were not identical. On the first occasion, he pointed out that an excessive fiscal and current account deficit must leave the dollar dangerously exposed to foreign sentiment. On the second he talked more of the Fed's domestic dilemma. With the deficit as large as ever, and economic activity strong, there is a high risk of renewed inflation. The Fed must resist the monetisation of the deficit; but as he pointed out in one of the less headlined passages in his speech, this carries its own dangers. A sharp rise in interest rates would push the world back into a second and potentially more serious crisis of international debt.

As recently as two months ago, it seemed reasonable to hope for a rather easy resolution of the debt problem, which has for some time seemed something less than a full-blown crisis. The early signs for the fourth quarter of 1983 suggested that the U.S. economy was slowing down to a gentler pace of growth, which would prevent credit demand and the foreign deficit growing out of hand.

Mr Volcker's first warning, and the subsequent decline in

the dollar, seemed to promise further relief. A weaker dollar, while it may have disturbing domestic implications for the U.S. inflation rate, is on balance good news for the rest of the world, promising a lower real debt burden and probably improved terms of trade for debtor countries. However, these benefits crucially depend on what happens to interest rates. The best informed guesses suggest that it takes a 10 per cent fall in the weighted average in the dollar to compensate borrowers for the burden of a 1 per cent rise in short-term interest rates. That trade-off now looks potentially unfavourable.

The continued strength of the U.S. domestic economy—the fourth-quarter figures reflected a mixture of bad weather and bad statistics—explains why Mr Volcker is now calling so urgently for fiscal relief “here and now.” A fiscally-induced slowdown would be consistent with stable or falling interest rates. A purely monetary squeeze would risk a potentially disastrous peak.

## Credibility

Since there seems no realistic chance of fiscal action before 1985, the current year looks a dangerous one, unless the new optimism of the U.S. Budget Director, Mr David Stockman, proves well founded. Mr Volcker's central concern for the moment must be to preserve the greatest possible credibility for the Fed. The more its determination is believed, the more the peak of interest rates required to achieve a purely monetary turnaround. At the same time, he cannot really escape from the dilemma he has faced ever since he first peered into the crystal ball of the 1983 crisis. He must try to control inflation without putting the whole banking system at risk.

His greatest hope, paradoxically, lies in continued weakness in the dollar, because this itself feeds into the international big league of all-purpose offshore contractors, capable of doing everything from design, building, project management, commissioning and book-up of offshore structures and competing on equal terms with the likes of McDermott, Brown and Root and Bechtel of the U.S.

“If we are not doing that in another five years’ time we will have failed,” says Mr John Fletcher, head of Trafalgar's fabrication business.

Trafalgar already has, through its Redpath-Cleveland subsidiary in Teesside, a major manufacturing centre for the modules or sub-units that go on top of rigs, and has also been trying to exercise its option to buy British Steel's controlling interest in RGC, the Methil, Fife, rig yard which after a

OUT in the Cromarty Firth in eastern Scotland, the grey, altar-like floating oil rigs loiter, out of scale with the landscape. They are waiting, either for repair or, come the spring, a contract “stacked” in the industry's jargon, with rental rates still at rock bottom.

Sixty miles away on the west coast, alongside Loch Kishorn, Allan Carnaby, yard manager of the Howard Doris fabrication yard surveys a nearly complete British Gas rig in the knowledge that soon he will be laying out even more of his Highland workforce. But he is still investing, in site clearance, in new mooring facilities. “When it breaks, we want to be ready,” he says.

That the North Sea market for oil exploration and production equipment will soon break into a new, second boom is not in doubt. The question is whether the fabrication industry, currently caught in a swirl of change highlighted by the Trafalgar House/Howard Doris takeover of Scott Lithgow, is ready with the right response, not only to this second wave, but also, in vital foreign markets.

The rush of projects announced since last year's tax incentives—seven developments approved in 1983, compared with three in the two years previously—guarantees that suppliers who can sit out a lean 1984 should reap their reward.

“We will have a good market in 1985,” says Remy Lepoint, manager of the also near-empty French-owned UIE yard on the Clyde.

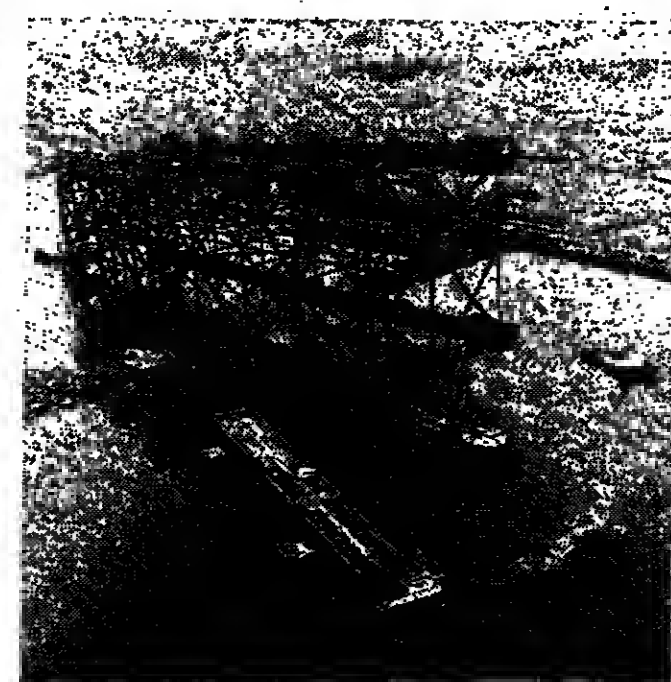
Within the oil industry itself, there is much excitement about the impending boom, which Shell believes will bring development of 60 to 80 small fields at a cost of between \$50bn and \$60bn—twice the cost of exploiting the first decade of North Sea oil.

As for Scott Lithgow, there are two points of significance. One is that the yard will now have a second chance, this time in the private sector, to establish the first solid British presence in the burgeoning market for floating oil rigs.

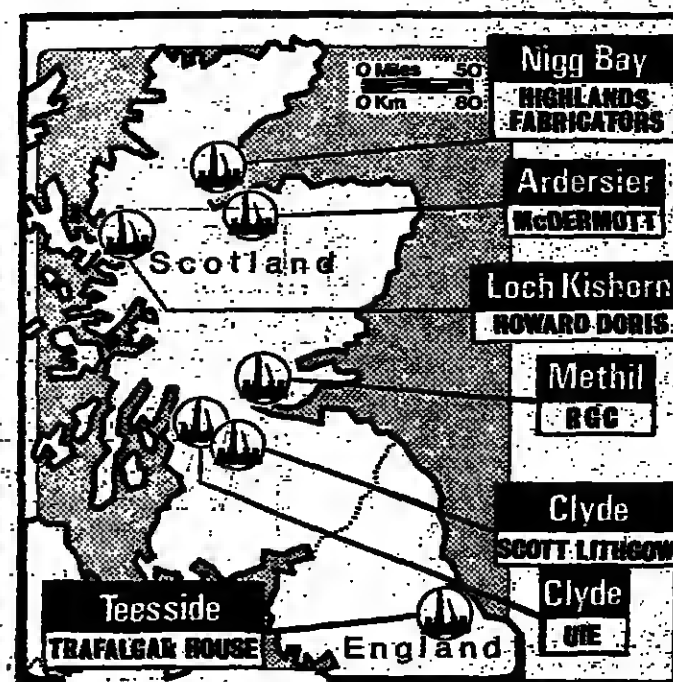
The second is the clue it gives to offshore structures and competing on equal terms with the likes of McDermott, Brown and Root and Bechtel of the U.S.

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The steel “jacket” for BP's Magnus field being floated out from Highlands Fabricators' yard



decade of industrial relations trauma and ownership switches, is making handsome profits—\$3.8m on sales of \$23.8m last year.

“We'll do better than that this year,” says Sid Fudge, the managing director of the yard, which is now run by RGC with an entrepreneurial zeal much admired in the industry.

But for all the excitement, there is also both within the industry and from Government a steady note of warning. From industry, the main message, voiced recently by Dr John Jennings, head of Shell UK's exploration and production activities, is that the price of offshore equipment has to come down. He thinks a 15 per cent cut is attainable.

This is necessary because, as the oilfields get smaller and more difficult to exploit, the cost of landing a barrel of oil has risen to an average of about \$12 for pre-1982 projects. With the world price of oil static at around \$30 a barrel, and with some possibility of a fall later this spring, the margin for error is vanishing.

The Government's worry is more complex and of a different order. That is whether British industry is making the most of the North Sea, both in terms of its market share of current contracts and as a base to construct a sector capable of economic growth and export earnings when British oil runs out. Are we in the middle of a North Sea bubble or a North Sea bunker from which British engineering companies can launch a counter-attack on the world?

Figures on UK performance can be read either way. Bright sides point to the fact (see table) that the UK share of North Sea offshore supply contracts has risen during the

1970s from under 40 per cent to over 70 per cent.

Pessimists note that of the 70 per cent UK victories, as many as 60 per cent are won by foreign firms flying the Union Jack over the UK subsidiaries. By that count, the UK is really only winning 30 per cent of the market and that, the pessimists add, is mainly at the heavy, steel-bashing end—rather than in the elusive world of high technology equipment. Moreover, they add, look at the UK's share in exploration contracts—mainly drilling—which has been static throughout the first decade. And because British engineers mislaid their entry to other markets, the UK still lacks capability in important sectors like pipelaying and heavy-lift floating cranes.

Perhaps most vital of all, however, is the British deficiency in large-scale project management. Although companies like John Brown and Matthew Hall have made considerable strides in recent years, like Trafalgar, which has not won a major North Sea project management contract for about five years, lag some way behind the Americans.

As a Nedo report noted gloomily last year, project management is vital in the presentation of turnkey or all-in-bids which, especially in export markets, are often the name of the game.

“It is a matter of debate about the right timing for the industry to move to greater export awareness,” says Alick Buchanan-Smith, the Energy Minister, “but I believe the point is now here when we have to act. We are at a watershed.”

HOW UK SUPPLIERS HAVE FARED

	Total offshore contracts	Value of all orders placed (£m)*	% going to UK companies	Exploration contracts	Value of all orders placed (£m)*	% going to UK companies
1974	1,279	40	33	180	33	33
1975	1,165	52	39	208	39	39
1976	1,181	52	39	219	39	39
1977	1,295	62	42	275	42	42
1978	1,574	64	43	327	43	43
1979	2,479	77	40	409	40	40
1980	2,380	71	34	254	34	34
1981	2,911	67	32	552	32	32
1982	2,354	73	37	248	37	37

\* Current prices.

Source: Dept. of Energy/Sussex University Science Policy Research Unit

new defunct with the exception of Howard Doris's idle capacity at Loch Kishorn. British industry, says Dr Jennings, the politest of critics, has not even been able to supply enough plastic hard hats to the oilmen.

At the big fabrication yards themselves, the picture is mixed. They are all, with the exception of Highlands Fabricators (jointly owned by Brown and Root and Wimpey), profitable, but Hi-Fab's recent experience tells a cautionary tale. It is a year late on a tensioning platform for Conoco, having had a major weld quality problem, although it is difficult to blame or assign rival claims. What is evident, however, is that Hi-Fab's industrial relations record—102, whole days lost since 1977—is probably the worst of the major yards and the statement of “terms” of employment management put to workers during last summer's strike goes a good deal of the way to explaining why. The 24-point plan addressed expensive haggles like the time taken by men to clock in and the cost of free buses put by Hi-Fab at £1m a year.

But probably the most significant point was management's need to stop the “one in all, in” overtime principle, which had kept in either from the shipyard or civil contracting tradition against the terms of the written working agreement and which, in a business with such uneven workloads as rig-building, is financially ruinous. Hi-Fab lost over £10m in 1982 and made a second year yet undiscovered, loss last year. Top management has been strengthened and computerised quality control stepped up.

“Perhaps each yard will have to go through some kind of catharsis to sort itself out,” says John D'Ancona, director of OSO and the man chiefly responsible for making sure UK yards can

keep pace with oil industry demand.

But the signs are by no means all bad. UIE, like RGC, has adopted a computerised project management approach. It has a core workforce of only 550, but is able to increase this within days to 2,000, using sub-contractors or travelling agency labour common in the oil industry (“fishpeddlers” the unions call them)—all with union agreements, which would be unheard of in shipyards.

Remy Lepoint, reckons that conditions at Clydebank are now approaching those at UIE's main Cherbourg yard. “It takes time to change mentalities,” he says. “Comparing shipbuilding with rig-work is like comparing painting a ceiling with painting a Van Gogh.”

These types of changes have certainly enabled the yards to hope down more, although it becomes a seller's market with no doubt put up their prices again. Their actual costs per man-hour, including overheads, range between a low of £10 to £12 an hour at British Shipbuilders, to around £20 an hour at the most expensive and isolated fabricators, believed to be Howard Doris, followed by Hi-Fab, where most is made of travelling labour.

If the shipbuilders really got going, the market would be able to compete with them, says Trafalgar's John Fletcher.

There is no doubt that a lot has been learned, as it was bound to be in an industry where people at all levels move from firm to firm and where contractors move in and out of each other's sites as part of the daily round. It is a Howard Doris man who grew up with Allan Carnaby in a Dutch offshore firm who went in to try to sort out Scott Lithgow's teething problems last year. RGC has a major working agreement with UIE. McDermott owns a yard and consults in other yards. Only Bechtel has kept itself free of manufacturing, although even it seemed to have been lately tempted during the Scott Lithgow episode.

Dr Jennings speculates that quality and reliability are generally much improved, and Mr D'Ancona, an industry advocate, but not a complacent one, says: “Ten years ago, we were begging operators to use British supplies. Now we have a competent claim for proper consideration.”

But the next test is the big one. Can British expertise and, to a degree, British hardware be sold in non-UK waters, where spending is 15 times as large as that in the North Sea? The answer, says Jennings, more than a little since 1980, is yes. Top management has been strengthened and computerised quality control stepped up. “Perhaps each yard will have to go through some kind of catharsis to sort itself out,” says John D'Ancona, director of OSO and the man chiefly responsible for making sure UK yards can

## Mr Scargill and the market

THE British mineworkers are accustomed to being the U.K. special case. Their wages and conditions are generally better, their pensions higher, their severance payments more generous, than those of any other manual workers. Their uniquely demanding work inspires public respect. Their political and social culture has been vital and enduring.

This has bred a union attitude which at its best is proudly distinct from the rest of the labour movement and at its worst is arrogantly dismissive of the cost to the public of maintaining mineworkers in the style to which they have become accustomed and in the numbers they wish to maintain. Mr Arthur Scargill, National Union of Mineworkers' president, tends towards the second of these positions, and he has encouraged his union activists and members to follow him in his belief.

How far should Mr Ian MacGregor, the National Coal Board chairman, accommodate the special claims of the mineworkers?

The question is particularly pertinent on the day following the decision by the NUM executive to encourage “domino” area strikes across the country from next Monday, and the fortuitously coincidental announcement by the Government that young and middle-aged mineworkers could receive a £1,000 windfall for every year of service if they volunteer for redundancy after April 1 this year.

## Incentives

No coal board chairman can answer it simply: he must balance financial, industrial and social facets of his job perhaps more carefully than the head of any other nationalised industry.

On the financial side, the incentives for old and young miners to leave the industry are now at least as attractive as they need to be, perhaps more. Stories told by NCB executives of miners clamouring for redundancy payments suggest, on strict market criteria, that the board has possibly over-egged the terms: the £1,000 per man could mean that a 49-year-old miner with a life's employment in the pit behind would be rewarded with £23,000—a handsome less golden than some failed executives, but good money nevertheless.

The Government has consistently protected the U.K. coal industry by keeping out imported coal, which can sell at prices almost half those charged by the NCB. It has assisted the NCB to persuade customers to convert their heating plants to coal, and it supports research and development strongly. Last night, it agreed to pump nearly £200m extra into the industry for the financial year just ending: the NCB now costs the taxpayer well over £1bn a year.

The industry's costs must be brought under control and it must be put in shape to be as independent as possible from public aid. Mr MacGregor's reminders to Mr Scargill that the board is, in his words, a “financial institution,” are salutary.

Further, he must obey his own admission that the market ultimately decides the size of the industry. He gave a hostage to fortune when he said, earlier this week, that the industry would reach a stable position at a level of 100m tonnes. The lesson from the British Steel Corporation has been that such floors can turn into ceilings very quickly, and are better not constructed in the first place.

## Tightrope

It is too early, however, to censure Mr MacGregor for tardiness in this. Though costs have escalated sharply under his chairmanship, much of that is due to the extra costs of taking out more pits than he expected in the current year. The fact that he has done so, with no more than minor and local industrial action, shows that he can walk the tightrope between haste and stagnation.

Mineworkers do merit generous treatment from the industry they have served: enough of them still lose their lives, or have a devastating effect on supplying the nation with power to have real claims on the public purse. A humane approach to pit closures, which can have a devastating effect on local communities, is essential. But the objective of independent viability, sooner rather than later, must be kept firmly in view. Mr Scargill's forthcoming attempt to knock the NCB and the Government off that course in the next few weeks may—if he has his way—do a great deal of damage, most of all to his industry and his members' livelihood. Real job security depends on a profitable industry.

## Smart moves back home

Sir Jack Smart, who announced his resignation as chairman of the Association of Metropolitan Authorities yesterday, is going to devote his time in future to the leadership of Wakefield Metropolitan District Council.

Aged 63, Smart is very much in the traditional mould of Labour's city hall politicians—moderate in views and conservative in dress, unlike the new wave denim-clad brigade.

From his Castletown home, the former miners' union regional organiser said yesterday: “I would like to think I have had some success as chairman of the AMA, but it has been at the expense of my home life—my wife has sacrificed a lot since I went into local government in 1949—and my own authority in Wakefield.”

Smart told the AMA last summer that he planned to resign this year. One of the main reasons is believed to be his concern about the political clouds gathering over his home authority.

The moderate Labour group on Wakefield Council has cut services and, as a result, is now



“Well if they are the new leaders—they certainly don't splash money about”

## Men and Matters

at tiggerbeeds with the district Labour Party.

Smart's loyal deputy leader on the council, William O'Brien, became an MP last year—and Smart has missed his support.

The worry for the AMA is that Smart's departure to fight his corner in Wakefield, may leave an opening for just the same sort of conflict over his succession.

If the Labour left captures the AMA chair, it would upset Conservative as a base to end lead to worse relations with the Government. The worst scenario suggests the AMA could even split into two politically-opposed associations.

## Stable holding

There have been repeated charges that Chancellor Nigel Lawson is being taken for a ride by companies using the Business Expansion Scheme (BES) for highly unusual purposes.

New a bright new plan is announced to sire a suitable horse for him. The gist is that investors keen to shelter highly-taxed income ahead of the financial year-end, through the BES, are being invited to go into stud-farming.

Electra Risk Capital is to sponsor a new issue of shares for the Brook Stud Company on which investors are expected to get full tax relief.

Brook Stud, consisting of 200 acres outside Newmarket, is involved in the breeding, selling and boarding of thoroughbred racehorses. Proceeds of the issue will be used principally to expand the stud by purchasing shares in stallions “of international appeal,” and will supplement the stud's existing assets which include four “nominations” to take mares to Kallaglow, the stud's resident stallion.

## Auto suggestions

Ownership of stallions is commonly syndicated into 40 shares, each share giving the entitlement to send one mare each year.

Students of the turf can also wrangle themselves a day out by taking up stud investment. The company's annual general meeting will probably be held down at the stud farm.

## No northerners

We all know about sex and race discrimination—but perhaps those who live north of Watford Gap had better apply to the Government for funds to fight their case, too.

Sainsbury's, one of Britain's largest retailers, has just announced in very bold type in an advertisement for trainee managers that to be considered for the job you MUST already live south of Coventry.

Relocation costs do not appear to be the cause of Sainsbury's aversion to jobless northerners as it is offering some subsidised accommodation where appropriate.

A slightly flustered press officer for the company says that most of the vacancies are in the south and it is the company's experience that “A” level entrants prefer to start work from their home base.

What about those enterprising northerners who were willing to leave home and find their own accommodation if they got a job? Sainsbury's bad no answer to that question. So much for “on your bike.”

## Alarm call

No smoke without fire at Midland Bank yesterday. Just as Sir Donald Barron, the chairman, was about to announce the bank's Crocker-placed results, the alarm bells went off. False alarm, fortunately. But the big losses, alas, only too real.

Observer

## Cutty Sark Scotch Whisky



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Observer



## POLITICS TODAY

## Think tank, Thatcher style

By Malcolm Rutherford



Mrs Thatcher welcomes President François Mitterrand for three hours of talks on the Common Market at Chequers last Monday

AFTER THE banana skins of the last few months, this was the week of the steady influence. There was Lord Whitehead—still, the Deputy Prime Minister, in case anyone had forgotten—saying that the Government had always insisted that it would need at least two Parliaments to carry through its reforms and that the second Parliament would build on the foundations laid by the first.

There was also the strange sight of the Tory benches cheering and the Labour benches relatively silent as Mr Tony Benn took his seat as the Member for Chesterfield. Tory morale has gone up in the last few days, even if the party's reputation in the country may still be going down. If it were a stock market, it might be the time to think about buying. Of course, the big tests are yet to come, but some of them are not far away. There is the Budget next Tuesday, the European negotiations are close in a climax, and the Government will shortly have to decide how to respond to the report of the Forum for a New Ireland.

## The odds must be on a bust-up over Europe

looks as if he is digging in for the long haul: the beginnings of a reform with a fairly neutral effect on revenues. This is not one-day cricket. Mr Lawson has time to spare, if only he realises it.

Similarly on Ireland: provided that the Forum produces a coherent report, there should be opportunities for Anglo-Irish talks, such as have rarely existed in the past. Again, the Government has time in hand. But what it has to decide at the outset is whether it wishes to be bold and go for a solution rather than just a few improvements in security. Is it prepared to stand up to the most extreme Ulster Unionists? No final decision has yet been taken. Still, the Government ought to appreciate that it has quite a lot of power if it chooses to make the solution of the Irish problem a priority.

Europe is the most difficult. No progress was made during President Mitterrand's visit this

week on the crucial question of the British contribution to the Community budget. The Government's position is that it is ready to compromise in all sorts of other ways: for example, by agreeing to an increase in the Community's own resources and fully conforming with the common agricultural policy, if only there is a ceiling on spending. Yet the quid pro quo is that there must be a durable settlement which limits the amounts that Britain is obliged to pay.

The odds now must be on a bust-up with unprejudiced consequences. Europe, indeed, is the subject which could dominate the next few months. Mrs Thatcher could be very rough to her European partners, while becoming more popular at home. The question to be considered is whether that would be wise in the long term.

One of the characteristics of the Prime Minister's approach to government has become increasingly clear in the past few months. It is that if you get the short-term answers right, the long term will look after itself. That seems to me to be debatable, and candid friends—like Lord Whitehead—see it as a lack of capacity for strategic thought.

The thesis becomes a bit more plausible, however, if you put it another way round. If you get the short-term answers wrong, the long term becomes more difficult than ever.

That helps to explain what has been happening to the reform of the machinery of government. Mrs Thatcher abolished the think tank soon after she was re-elected. The word now is that the reform is complete.

There will be no direct successor to the think tank, nor replacement. Instead, the Prime Minister's policy unit has been expanded. When Mr David Williams joined it as permanent head, the Treasury in the next week or so, it will have reached what Mr John Redwood, its head, regards as the optimum size of nine members.

The functions of the policy unit are located inside No 10 Downing Street, in direct relation to what Sir Robin Ibbotson, on secondment from ICI, wanted to do when he was head

of the think tank. It includes a mixture of generations and disciplines, of businessmen, industrialists, civil servants, academics and even former journalists.

It does not touch foreign policy. That is left to Sir Percy Cradock, the former diplomat who liaises between Mrs Thatcher and the Foreign Office. Nor does it touch security matters. But for the rest it has a pretty free run. Each member shadows two departments of government and can advise them, meanwhile reporting back to the Prime Minister.

Yet there are also some important differences from the think tank as envisaged by Sir Robin, and even more from the original concept established by Mr Edward Heath.

For a start, it is very much the servant of Mrs Thatcher. Sir Robin thought that the ideal size of the think tank was about 30 and that it should be at the service of any department which wanted it. It should play both the Premier's role of dealing with short-term problems, while also looking ahead.

The present policy unit provides papers for the Prime Minister before meetings of

Cabinet committees. It has a political role in seeking to warn in advance of any subject that might be especially sensitive or have a commercial interest. It is meant to keep an eye on what was promised in the party manifesto and what is not being carried out. And it has some input into policy reviews under the normal machinery of government.

One is told that the reason why the unit has so far achieved less than meets the eye is that it is relatively new. Some of its projects are still in the pipeline, and for that it should be perhaps given the benefit of the doubt, at least for a few more months.

But it remains that something important has been sacrificed. The original idea behind the think tank was that it should give independent advice to the Government as a whole—not only to the Prime Minister—and also that it should be seen to be doing so.

All that has gone. There is no suggestion that any work by the policy unit will be published, indeed, neither its membership nor its terms of reference seem to have been officially released. It is said that some redress will be made in

the publication of the green paper on public expenditure trends along with the Budget next week, the policy unit having done a great deal of work on it. We shall see. What would be most interesting would be the publication of the background documents.

Mrs Thatcher does not seem to have taken on board, in her second term, that there is an increasing demand for greater access to official information as demanded by the support for Mr David Steel's Bill in the House of Commons on Tuesday. It would be better to bow to it than to take refuge in secrecy.

The key to the present Parliament lies in the 100 or so new Tory members. I was wrong when I reported a few weeks ago that, unlike the 1979 intake, they had eschewed forming themselves into groups. They have been doing it with some discretion and only the participants knew.

One set which has yet to be given a name, held its first dining meeting as early as November 9. It is organised by Mr Robert Hayward, the Member for Kingswood, and Mr Colin Moynihan, the Member for Lewisham East.

All that they had in common was that they shared an office and perhaps an interest in sport. Mr Hayward is a rugby referee and Mr Moynihan won a world medal in rowing and is a director of the British Boxing Board of Control.

Another set, linked to Mr Tony Baldry, the Member for Banbury, is known as the Number 5 group and is also planning regular meetings. At least three members seem to belong to both: Mr Michael Hirst (Stratford and Epsom), Mr Gerry Malone (Aberdeen South) and Mr George Walden (Buckingham).

There is nothing sinister about this. They do not appear to have any common philosophy beyond belonging to the Conservative Party. They come from different backgrounds and from different regions. What they are doing is feeling their way and getting to know each other as new Members. They have deliberately done it with out ostentation: Mr Hayward only recently told the Whips' Office of his activities and indeed last week was approached to join the Baldry group, some

## So far, the unit has achieved less than meets the eye

of whose members seemed not to know of the other's existence. It will take some time before the general inclinations of the new Members become clear. But over the lifetime of the Parliament it is a factor to watch.

One of the surprises of the week was to discover a new name in the stakes for the eventual Tory succession. Mr Tom King, the Employment Secretary, The two front-line candidates, Mr Norman Tebbit, the Secretary of State for Trade and Industry and Mr Michael Heseltine, the Defence Secretary, have too many critics.

Mr King has alienated hardly anyone and could come up through the middle. He appears now to be an acceptable compromise candidate to both the left and the right of the party. But, of course, the time is not yet. The assumption remains that Mrs Thatcher is going on until after the next general election.

## Lombard

## The dangers of Boone Pickens

BY WILLIAM HALL IN NEW YORK

FOR Sid Bass or T. Boone Pickens, the world must need a pretty good place to be at the moment. If this week's deals go through, the two of them will have made a profit of more than \$1bn for themselves, their family and friends through some pretty shrewd share deals which even John D. Rockefeller would have admired.

Mr Pickens' six-month-long pursuit of Gulf has led to a more than doubling of its share price and prompted Social's \$13.2bn bid. Texaco's management has become so alarmed about what Mr Bass and his brothers were up to that it has committed the company to buying back their shares at a premium of around a quarter to the current price just to get rid of them.

Wall Street's initial scepticism about the Texans was soon replaced by a certain admiration. Now they are treated with nothing less than awe. If you listen to the boys on Wall Street, even the chairman of Exxon must be more than a little worried about where these two cattle ranchers are going to pounce next.

Mr Bass never answers the phone when the press calls and makes no effort to justify what he and his brothers are up to. Mr Pickens has taken on the mantle of a champion of shareholder rights and dares anyone to suggest that what he is doing is not in America's best interests.

As Mr Pickens sees it, the management of the major oil companies are "more concerned with job security, perks and power than with shareholders' interests." His mission is to allocate shareholders' capital in the oil industry more efficiently and if this means saying goodbye to Gulf, Mobil and other household names, so be it. He is not sentimental.

While the American Petroleum Institute, which represents the big companies in the U.S. oil industry, would not want to see its name linked with Mr Pickens, it is anxious to dispel any doubts about the fact that the \$30bn or so which has been spent on mergers and share deals in the U.S. oil industry over the past few weeks will re-

## A hidden tax on water

From the Chairman, Water Authorities Association.

Sir—Mr Guy (March 5) is perfectly correct in drawing attention to the fact that the financial regime within which the water authorities have to operate can mean that charges rise at a greater rate than increases in operating costs require. This phenomenon is not unique to the water industry—it is a feature of the nationalised industry regime within which we work.

The problem about such a regime is that it can all too easily lose sight of its objectives and become simply a mechanism for the raising of revenue by the Government. Mr Guy is quite right to highlight how undesirable a hidden tax on water services would be, and my colleagues and I would certainly oppose development of this kind very strongly.

Mr L. Hill,  
1, Queen Anne's Gate, SW1.

## Beaten dogs

From Mr D. Kidd.

Sir—May I say I entirely agree with Mr Napier's unqualified condemnation (March 5) of the opinion of the House of Lords given in the case of *Furniss v Dawson*.

Many people may think the decision is too technical for them to form any opinion about it. In fact the decision is fairly plain: that is one of the problems about it—but the important point, accessible to all, is this: that even if on the merits the decision was correct, it could not be relied on as a guide to arranging one's affairs to mitigate tax. Lord Scarman said "the law in this area is in an early stage of development" and the House would not "attempt anything so ambitious as to determine finally" the line between accept-

## Letters to the Editor

able and unacceptable tax planning.

This means the House of Lords has openly adopted in relation to tax avoidance what Jeremy Bentham, the 18th-century law reformer, termed "the dog does something you want to break him of, you wait till he does it and then beat him. This is the way you make laws for your dog: you let him do the way the judges make law for you and me."

David J. Kidd,  
43, Park Avenue, N22.

From Mr C. Ross.

Sir—Michael Stannard's letter (March 5) deplored the implications of the House of Lords' judgment in *Furniss v Dawson*. Of course, I am in full agreement with him as to the extent of the damage, but perhaps anger should be set aside in order that questions as to the future can be posed as objectively as possible.

Tax avoidance is an issue plagued by double standards. We may, however, be forgiven for expecting the House of Lords to resist the temptation to construe statutes with "humpty-dumpty" logic. To look to the future, what will be the next step; and, if different, what should be the next step?

In all likelihood the passage of time will diminish the new orthodoxy of this radical departure from the rule of law and after the customary number of articles and letters like this one, no further public debate will take place. Unlike tax law today, it is certain that Parliament will do absolutely nothing to restore the balance of justice in tax matters. There is a possibility that some attempt to distinguish the case

will be made in the lower courts as the judges at first instance are liable to suffer considerable intellectual embarrassment in attempting to resist sensibly of the issue. So much is cynicism.

As some commentators have pointed out, an "abuse of law" doctrine is a civil law concept. As we have moved to the American system in one leap, it is not surprising that we have the worst of both worlds. The American system is workable only by virtue of a clearance or advance ruling procedure which enables businessmen to determine accurately in advance how transactions will be treated for tax purposes. If a Government fails to take such a possibility seriously, businessmen may have to come to terms with their professional advisers disclaiming liability with regard to the possible application of the *Dawson/Ramsay* doctrine.

Christopher J. Ross,  
25, Hanover Square, W1.

## Commission charges

From Mr D. Burgoyne.

Sir—Following publication of my letter on the subject of negotiated commission charges (February 18) I have had an encouraging response from various interested parties, including the chairman of the Stock Exchange, all of whom were in agreement with me. What I have failed to elicit, however, is who directly represented private investors in the discussions which took place.

It is fair to say that Sir Nicholas Goodison did warn the Government, when he discussed matters with it last July, "that one result of negotiated rates

may well be an increase in the costs borne by smaller investors." He told me that "the essence of negotiation is that free market forces take over from Stock Exchange regulation," and he hoped that there would be some form of clearing or stamp duty on share purchases, this will help to mitigate the effect of increased commissions. As a former City editor he will surely remember the people who followed his advice for years?

Not all readers will be aware that the wider Share Ownership Council has campaigned for years for a modification of commissions and stamp duty on transfers. It told me that it agrees with my contention that the decline in the number of private investors must be stopped.

David A. Burgoyne,  
Tudor Lodge, Winston Gardens, Boston, Lincolnshire.

## A latent to manufacture

From the Joint Managing Director, Business Development Consultants (International).

Sir—Your report (March 5) that government funds to support advanced production processes and techniques have been snapped up much more quickly than planned points to a laudable drive to introduce advanced manufacturing

systems in the UK. However, what fails to be reported is the severe lack of UK managers with the ability to take full advantage of the revolution currently taking place in the availability of manufacturing technology. There are similarities to the information systems revolution of the 1960s.

The extent of the shortage of manufacturing managers of the calibre needed is indicated by a survey of British high technology companies by this consultancy. This showed that the respondent companies needed an average of two additional manufacturing managers immediately and a further five over the next five years. The leadership and vision to employ new methods were the two qualities considered to be most lacking in the managers they had. Respondents to the survey were typically chief executives of companies or divisions with turnovers of between £20m and £50m per annum.

With the rapid emergence in the 1980s of computers for information systems, hardware and techniques available to realise the potential of the hardware and techniques we now have for manufacturing. The difference is that in the 1960s the excitement of the dawn of the computer era, however misguided, attracted many of the more able people into the computer industry and the information systems profession. There is no evidence of a similar move of talent into manufacturing.

Government and industry should be more concerned with attracting able people into manufacturing—and training existing managers in the new techniques than with increasing the number of robots installed. Terence P. Hart Dyke,  
63, Mansell Street, E.1.

should be called to account for any imbalance of trade and the result has been competitive deflation.

The remedy is in our own hands. We can reverse the ratchet of tight money, high interest rates and a high exchange rate at the drop of a hat. The Government did just this in 1982-83 when in effect it adopted Peter Shore's proposals to secure its re-election by seizing the benefits of a slip in the pound as if they were the fruits of its own policies. It has since back-peddled because it does not want unemployment to fall significantly.

Austin Mitchell,  
House of Commons, SW1.

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## FINANCIAL TIMES

Friday March 9 1984

**BELL'S**  
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## Murdoch loses a round in Warner battle

By Terry Dodsworth in New York

MR RUPERT MURDOCH, head of the Australian-based publishing empire News Corporation, has lost another round in his battle for control of Warner Communications, the struggling U.S. entertainment and communications group.

The Federal Communications Commission (FCC) said in a ruling published yesterday that it would block the Stock Exchange agreement between Warner and Chris-Craft, another leisure-based company.

This transaction had been opposed by Mr Murdoch partly because it made any move by him on Warner more difficult, due to the strict U.S. regulations on joint ownership of newspapers and television stations.

At the same time, he charged that bringing together Warner and Chris-Craft would contravene the rules on joint ownership of television broadcasting stations and cable television networks.

Chris-Craft is a major owner of TV stations in the west, while Warner has one of the leading cable operations in the country through its 50 per cent ownership of Warner-Ames.

In its judgment, the FCC demanded that Warner dispose of 10 cable businesses which conflict with Chris-Craft operations on the west coast. But Warner said yesterday that these were "very small businesses" which it had expected it might have to divest.

Mr Murdoch still seems determined to press ahead with his assault on Warner, which contains some attractive assets, such as a film studio and library. But both the Federal Trade Commission and the FCC have now approved the Chris-Craft agreement, and he has also lost a court case brought against the two companies on the grounds that the share exchange was against the public interest.

A further Warner counter-suit is still moving through the courts in Delaware and may take some time to reach a conclusion. In depositions lodged with the court, the Murdoch interests have made a savage attack on Warner's management, and have charged the company with racketeering under the fraud statutes.

At the last reported filings, Mr Murdoch's News Corporation had an interest of around 7 per cent in Warner's voting shares, which included a substantial block of preferred stock. Chris-Craft had 23 per cent, which it has said it may raise to 25 per cent through acquisitions in the open market.

## Hot shots turn cold shoulder to Mitsubishi

Continued from Page 1

by the city with an eye on attracting money from the U.S. money market funds. The Japanese bank will only put up the money if the city for some reason fails to repay its debt.

Consequently, it charges a fee for its services which is understood to be about 0.3 per cent of the value of the offering, although the sums of money involved are small - Mitsubishi stands to earn \$1.3m - bankers in Chicago and other U.S. cities are worried by Mitsubishi's aggressive efforts to become a major force in the lucrative municipal lending market.

It first became active 18 months ago when it guaranteed a \$500m borrowing for Michigan. It has since carried out similar operations for close to a dozen other states and municipalities. Chicago is the first major U.S. city to hire the Japanese bank.

Craig's Chicago Business, a local business magazine, said in a recent editorial that the deal "smacks of predatory pricing - setting prices low enough to drive competitors out of the market."

## Nigeria accuses foreign groups of paying bribes

BY QUENTIN PEEL, AFRICA EDITOR, IN LAGOS

NIGERIA'S new military Government yesterday accused the Nigerian subsidiary of a leading foreign contractor of paying bribes totalling more than N23m (\$31m) to members of the National Party of Nigeria, the country's former ruling party.

The new Government also named several leading Nigerian businessmen as having won large contracts through political patronage under the past government of former President Shehu Shagari.

The naming of names, while a clear suggestion that the new regime is stepping up its publicised campaign against corruption, is nevertheless a calculated risk, since virtually all the major contractors in Nigeria have been forced to give bribes to win contracts both under the last government and previous military regimes.

Brigadier Tunde Indigbon, chief of staff at supreme headquarters and number two in the new regime, made his allegations at a formal press briefing.

Contacted yesterday in Europe, the parent company, which was aware of the accusations, declined to comment on them.

Brig Indigbon also announced that 475 people are currently in detention for investigation into acts of corruption and "economic sabotage." The largest number, 114, are being held at Kiri Kiri jail in Lagos, and they include both businessmen and politicians, many ministers and state governors.

Brig Indigbon also set out the latest government position on negotiations with trade creditors for the rescheduling of trade arrears on payments totalling up to \$6bn, an with the International Monetary Fund (IMF) for a standby loan of up to \$3bn.

He said that many major companies doing business with Nigeria, which between them are owed more than \$2bn, had agreed in principle to the refinancing terms being proposed. However, he named the British companies Unilever and Blue Circle, as well as "a few other British-based firms," as holding out for a better deal.

His statement appeared to be part of a continuing Nigerian effort to insist that the terms of the deal cannot be altered. However, trading companies and manufacturers here believe that only a handful of companies have formally agreed. The current terms are for repayment to be made by promissory notes over six years, and no interest is being offered on the backlog up to the date of any rescheduling.

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## Public sector strike disrupts France

A ONE-DAY strike by public sector employees disrupted rail, airline, gas and electricity, postal, garbage and administrative services across France yesterday in a protest against the Government's efforts to hold the line on salaries. Associated Press reports from Paris.

The strike was seen as the first major test of the ruling Socialists' resolve to tame inflation and restore confidence in the economy through continuation of their austerity programme.

Electricity was cut for varying periods in many areas yesterday morning and only about one train or bus in four ran on Paris commuter and city lines.

Air traffic was halted at Charles de Gaulle and Orly airports as air traffic controllers called a four-hour strike. The state-owned Air France and Air Inter cancelled most flights for the day, as up to 80 per cent of personnel followed the strike call.

State schools were closed throughout the country, as were many government offices, and postal distribution was affected.

David Housheer writes from Paris: Unions claimed that some 75 per cent of France's 4.5m public employees joined the strike called to protest against the Government's efforts to break the link between the automatic indexation of wages. The percentage was said to be higher among local authority employees.

In the Paris region, however, it was by no means clear what proportion of public employees had stayed away in sympathy with the day of protest and how many had simply taken the day off because of the difficulties of getting to work.

The Ministry of Education said that 38 per cent of teachers had taken part in the strike. The powerful pro-Socialist teachers' union, FEN, put the percentage far higher, claiming that some 70 per cent of those working in the education service had gone on strike.

Overall, the unions could claim that the strike had been well supported. But it is doubtful whether it was enough to change the Government's position or for the unions to risk repeating it on any substantial scale. The amount of pay that public employees lost through the strike yesterday is not far short of what they are claiming to make good losses in purchasing power last year.

In Paris, M Henri Krasucki, leader of the Communist-led CGT, and M Jacques Pommalat, leader of FEN, headed a demonstration of some 30,000 people.

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## THE LEX COLUMN A market tonic for Cadbury

The foreign exchange markets are clearly in two minds as to whether the dollar's recent recovery marks only a temporary correction in the downward track or whether, after the aberrant behaviour of the past month, it is back to business as usual. The hue and cry over the budget deficit was again pushing dollar rates up in London yesterday but there is as yet little evidence that the buying of the dollar represents much more than protective covering of short positions.

Cadbury Schweppes shares were trading new ground yesterday. They closed at 136p, up 8p on the day and 5p above their previous all-time high reached early last year.

Coming on top of a 30 per cent advance in the last six months, this latest price move looks something more than a mere acknowledgement of slightly better results for 1983 than had generally been expected.

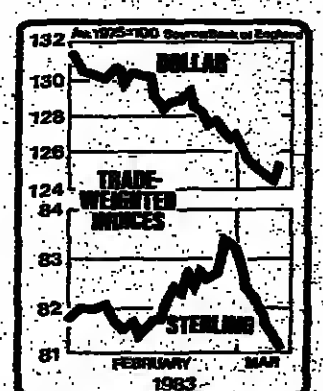
The 19 per cent jump in pre-tax profits to £106.8m may yet emerge, after all, as the first fruit borne of all Cadbury's earnest - and expensive - long-term planning since 1980.

Grounds for optimism are not hard to spot. In the UK several of the group's major confectionery brands have seen sizeable volume sales gains. UK profits at Schweppes have risen 9 per cent, and European sales appear to be responding well to more aggressive marketing.

In the U.S. trading profits up from £18.6m to £26.9m point to real progress at Peter Paul Cadbury. Above all, the newly-streamlined operations can take much of the credit for the achievement of higher trading margins across the group despite a spiralling cocoa price.

Cadbury has a few more steps still to jump through, however. Its major brands in the UK must quickly recoup the sales lost elsewhere if the decline in UK market share is to be reversed. Heavy capital spending will be needed to build further sales in the U.S. while margins in health and hygiene products still look badly squeezed.

Nowhere is the group balanced more delicately on the threshold of change than in its financial department. Extraordinary costs have again been high, net debt has risen to 61 per cent of shareholders' funds



and capital spending this year will be around 1983's £120m. Cadbury is clearly hoping, however, to reduce its cash deficit and strengthen the balance sheet significantly in 1984, when pre-tax profits ought to reach at least £115m. The yield on the shares has meanwhile slipped below 5 per cent.

Midland Bank

The most favourable interpretation of the Midland Bank's 1983 results is that they demonstrate the maximum of potential for recovery, after a year when pre-tax profits fell 16 per cent to £225m. Like the other clearers - only more so - the Midland is reporting on a year when a fair trading record ended under the steam-roller of bad debt provisions.

Even forgetting the disasters at Crocker, provisions reached nearly 90 per cent of pre-tax profits, beside which the matter of a higher tax charge must feel little more than a pimple.

It is clearly impossible to look at Midland's fortunes in isolation from what happens in California, however. Crocker's losses, and the £120m provided against its exceptionally shaky loan book, have been working their way through the market's digestion for some time.

An assumption that the worst must be mostly known has certainly sustained the recovery in Midland's share price yesterday it was 410p, up 8p. Yet the parent was unable yesterday to say more than that it would be disappointed if Crocker were not back in profit for the year - a statement which fell rather short of confirming expectations that a cleaned-up Crocker might be worth something like \$100m before tax in 1984.

Even without that sort of assur-

ance, Midland's success in cutting back its staff, widening spreads and pushing up commission income in line with the rest of the field are encouraging enough. If the debt of capital ratios will stop the balance sheet expanding as fast as some others, that may be no bad thing.

Hawley

The exponential growth of Hawley Group since 1978 has depended crucially on the stock market's faith in Mr Michael Ashcroft. Most of the recent expansion has been funded with paper and, to date, enough investors have believed that Mr Ashcroft can derive a higher return from their money than they can themselves for the machine to keep running.

Yesterday, Hawley presented the market with its greatest test yet. Not only is the company's proposed rights issue exceptionally heavy at 2 for 20 - but it is being launched after a year in which the company's share price has failed to make progress against the market. Moreover, it follows a period in which, even by Hawley's standards, paper has been distributed with remarkable freedom. After the rights issue, Hawley's issued share capital will have doubled in the space of little more than a year.

Yesterday's preliminary figures for 1983 provide shareholders with little guidance about their next move. Pre-tax profits have almost trebled to £14.2m - translating to an increase of 38 per cent in earnings per share - but investors will presumably wait until the publication of the report and accounts before taking a decision. The preliminary statement itself contains no segmental information, and it is not possible to distinguish between genuine trading profits and income from share transactions.

The company's accounting policies - on depreciation, consolidation and other matters - remain a subject of contention and the group's balance sheet will need careful scrutiny.

Net tangible assets at the end of 1983, for example, were roughly £25m - ex minorities - but it is likely that the published figure for shareholders' funds could be something like four times that amount. Debt, meanwhile, stood at close to £30m so that any assessment of the figures, Hawley certainly needs the rights issue cash.

## CORAH

Results of Corah plc for the year ended 31st December, 1983

	1983 £000	1982 £000
Sales	59,904	52,294
Profit before Tax	2,678	2,583
Taxation	547	518
Profit after Tax	2,131	2,065
Earnings per share	7.2p	7.0p
Dividends		
Preference Shares	14	14
Ordinary Shares:		
Interim paid - 1.5p per share	444	441
Final proposed - 2.2p per share	652	590
	1,110	1,045

### Extracts from the Chairman's Statement:

- As I predicted in my Interim Statement, sales during the second half of the year showed a marked increase over the first six months, which represented a return to our traditional trading pattern.
- Throughout 1983 margins remained under pressure, although we are pleased to report some improvement during the second half of the year.
- The capital investment programme has strengthened and protected our competitive position and has enabled production capacity to keep pace with the increased demand for our products over the past few years.
- As the Group expands we are achieving an even greater utilisation of the capital intensive areas of our business, such as knitting, dyeing and computerised cutting, in which we have invested so significantly during recent years.
- The encouraging strength of our order book and the present high activity at our factories should enable us to achieve good progress during 1984.

Corah plc., Burleys Way, Leicester

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## World Weather

## Snow Report

	°C	°F		°C	°F		°C	°F		°C	°F
Alaska	-12	10	Dahomey	3	38	Malaga	8	46	Salsburg	5	41
Alaska	-12	10	Egypt	3	38	Melbourne	7	45	Seoul	2	36
Alaska	-12	10	France	17	63	Miami	7	45	Shanghai	8	46
Alaska	-12	10	Frankfurt	5	41	Moscow	2	36	Singapore	3	37
Alaska	-12	10	Geneva	5	41	Nantes	2	36	Singapore	3	37
Alaska	-12	10	London	5	41	Nice	2	36	Singapore	3	37
Alaska	-12	10	Madrid	5	41	Norfolk	1	34	Singapore	3	37
Alaska	-12	10	Moscow	2	36	Osaka	1	34	Singapore	3	37
Alaska	-12	10	Munich	5	41	Paris	1	34	Singapore	3	37
Alaska	-12	10	New York	5	41	Perth	1	34	Singapore	3	37
Alaska	-12	10	Osaka	1	34	Phoenix	1	34	Singapore	3	37
Alaska	-12	10	Perth	1	34	Portland	1	34	Singapore	3	37
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# SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Friday March 9 1984

## Philips optimistic after income increases 49%

BY OUR FINANCIAL STAFF

PHILIPS, the Dutch electrical group, reports a strong profit rise for 1983 and says further progress can be expected this year.

After-tax profits for 1983 are 49 per cent ahead at Fl 641m (\$226m) on sales 7 per cent higher at Fl 48.2bn. Unit sales improved by around 5 per cent and for 1984 Philips expects unit sales to show a "slightly bigger" rise.

Last year's earnings performance reflects a strong final quarter which turned in net profits of Fl 255m, against Fl 105m for both the third quarter of 1983 and the final three months of 1982.

Operating profits for the year emerged at Fl 2,750m, against Fl 2,130m, despite losses in the sound and vision home electronics divisions.

Shareholders are to receive a maintained dividend of Fl 1.80 a share, but are to have their payment spiced by the inclusion of a share dividend on a one-for-10 basis.

The lighting and batteries, industrial supplies and products and systems for professional applications divisions showed the sharpest rises in sales and operating profit last year, Philips said.

Commenting on the result, Philips stressed that the U.S. and Canada were a "particular" contribution to the sales surge. The marked economic recovery in the U.S., where Philips operates through North American Philips, and the strong dollar had a positive effect.

Philips said that on the basis that the slight recovery in the European economy will continue and strengthen in 1984, and that economic growth in the U.S. will remain the same, a slightly greater rise in sales volume is expected in 1984.

## Record year for big U.S. retailers

By Our Financial Staff

TWO MAJOR U.S. stores groups, Kmart and Dayton Hudson, yesterday reported sharply higher fourth-quarter earnings and sales, ending a record year spurred by the consumer-led recovery in the U.S.

Kmart, the second largest U.S. general retailer, with nearly 2,200 discount and variety stores throughout the U.S., boosted fourth-quarter net earnings from \$163.2m to \$248.6m, or \$1.28 a share to \$1.91, on sales up from \$5.14bn to \$5.55bn.

This took earnings for the year to \$492.3m or \$2.08 a share, against \$261.8m or \$1.08 a share, against \$16.6bn. The company believes sales this year will reach \$20bn.

Attributed earnings growth last year to improvement in its gross profit margins from 26.7 per cent of sales in 1982 to 27.1 per cent last year. Operating costs, meanwhile, fell from 23.9 per cent of sales in 1982 to 23.1 per cent.

The company said it should benefit this year from a programme to change its sales mix to include more brand names.

At Dayton Hudson, which has nearly 1,000 outlets, fourth-quarter net earnings advanced from \$119.7m or \$1.24 a share to \$142.2m or \$1.47 a share, on sales from \$1.33bn to \$2.39bn.

For the full year profits rose to \$245.5m or \$2.54 a share, against \$206.7m or \$2.15 a share, on sales up from \$5.66bn to \$6.96bn.

## Bertelsmann sees 42% profits rise this year

BY JONATHAN CARR IN FRANKFURT

BERTELSMANN of West Germany, one of the world's biggest media concerns, expects to boost net profits by 42 per cent to DM 225m (\$88m) in the year to June 30, on sales up by 4.4 per cent to DM 6.5bn.

Buoyed by this latest improvement, the group is planning a new period of strong business: expansion, starting with its 150th anniversary year - 1985.

Dr Mark Wössner, chief executive, said that 1983-84 had marked the end of several years of consolidation, during which the group had deliberately held back sales growth while cutting costs and improving earnings.

He stressed that Bertelsmann's

main aims had been realised, including the creation of a stronger capital base and an improved ratio of net profit to sales, which stands at 3.5 per cent, against 2.6 per cent a year ago.

Dr Wössner said group investment over the next two to three years would total up to DM 3bn, of which about half would go for business expansion.

Bertelsmann saw key growth chances in the U.S. and in the electronic media field, but Dr Wössner declined to be drawn on specific plans.

The group has a strong U.S. presence through, among other things, ownership of Bantam Books and a stake in Arista records with RCA.

In the electronic field, Bertelsmann is involved in records and video. It is also moving into television, both through an accord with RTL of Luxembourg and, possibly, through participation in the ECS European satellite programme.

The report for 1983-83, shows net profit up nearly 53 per cent to DM 159.3m on consolidated group sales which rose 3 per cent to DM 6.2bn. Foreign sales rose by 4.8 per cent and now account for more than half overall turnover.

Bertelsmann's book and record club business, which serves nearly 5m members in West Germany alone, suffered its first fall in turnover - by 0.5 per cent to DM 1.8bn.

## Ericsson up 30% despite U.S. loss

By Kevin Done in Stockholm

ERICSSON, the Swedish telecommunications and electronics group, increased its profits by 30 per cent last year despite continuing heavy losses in the U.S. and a sharp fall in income from its Brazilian operations. It is raising its dividend to SKr 9 per share from SKr 7.50 in 1982.

Group profits before taxes and appropriations rose to SKr 1,780m (\$230m), compared with SKr 1,350m a year earlier. Sales climbed by 30 per cent to SKr 25,240m, an increase of SKr 5,760m, but a third of the rise was accounted for by the takeover of the Facit Information Systems from Electrolux.

Earnings per share jumped to SKr 34.46, against SKr 25.05 in 1982.

New orders booked during 1983 rose by 18 per cent to SKr 26,100m, and the group had an order backlog of SKr 21,800m at the end of 1983. Ericsson claims a rising share of the world market for telephone exchanges as a result of its successful AXS switching system which has been ordered by telephone administrations in 49 countries. The market is expanding particularly quickly in the Far East, where Ericsson has taken orders in China, South Korea, Malaysia and Thailand.

Earnings increased particularly strongly in Ericsson's radio communications and defence systems operations, and the group also reported favourable earnings from information systems.

The group's U.S. operations, owned jointly with Atlantic Richfield, continued to suffer considerable losses, particularly in its cable division, Ericsson's share of the deficit being SKr 225m.

Group spending on research and development rose by 20 per cent to SKr 1,970m, equivalent to 8 per cent of sales.

## New state aid for Canadian aero groups

By Nicholas Hirst in Toronto

THE CANADIAN Government is pumping a further C\$500m (U.S.\$436.5m) into its two troubled aircraft companies, Canair and de Havilland, bringing the total government support in the year to March 31 to C\$850m. Canair is to get C\$310m and de Havilland C\$240m.

Last June parliament was shocked by the disclosure that in 1982 Canair, which builds a wide-bodied executive jet, had made a loss of C\$14m. As part of a rescue package last June, the Government injected C\$100m into Canair and C\$50m into de Havilland.

Opposition spokesmen have continually questioned the wisdom of pouring more money into the two companies. The latest support, contained in supplementary spending estimates for 1983-84 tabled in parliament this week, is to strengthen their equity bases.

## Computer costs push Coleco into deficit

BY PAUL TAYLOR IN NEW YORK

COLECO, the U.S. Cabbage Patch dolls, toys, electronic games and home computer manufacturer, reported a larger-than-expected \$3m fourth-quarter loss and a \$7.4m loss for 1983, blaming "the extremely high costs of bringing its 'Adam' home computer to the market."

In January Coleco forecast a fourth-quarter loss but expected that it would be profitable for the full year. The results are the latest indication of the scale of the problem.

lems Coleco has faced with its Adam computer system, which has run into delays and start-up hitches.

The latest quarterly loss, equivalent to \$2.19 a share, compares with a net profit of \$15.4m, or 94 cents a share, in 1982. Sales fell from \$203.3m to \$173.5m.

The full-year loss, equal to 48 cents a share on sales of \$596.5m, compares with net earnings of \$44.9m, or \$2.90 a share.

## Steady growth at Heinz

BY OUR FINANCIAL STAFF

HEINZ, the Pittsburgh-based processed foods group, has maintained its 9% per cent growth rate in profits registered in the first half of its current fiscal year and is well placed to turn in record annual earnings for the 20th year in succession.

Third-quarter earnings rose from \$48.3m to \$50.7m, boosting the nine-month total from \$155.9m to \$174.6m. Sales for the latest three months advanced from \$686.6m to \$688.2m, making \$2.8m against \$2.7m for the nine months.

## Lower weapon deliveries hit Bofors result

By David Brown in Stockholm

BOFORS, the Swedish armaments group, has reported a severe decline in its 1983 results, largely due to reduced weapons deliveries and high redundancy costs.

Pre-tax profits allocations and extraordinary items declined 48 per cent to SKr 111m (\$14m) from SKr 190m in 1982. The armaments division and the American electronics unit suffered large declines.

Sales, 58 per cent overseas, advanced to SKr 4,370m, a 5 per cent increase over 1982. Order intake was up 19 per cent to SKr 4,800m, half of which was the weapons division.

The management proposes an increase of SKr 0.33 in the dividend, to SKr 7 a share. It predicts that its market and profits picture will improve "substantially this year."

By far the biggest decline last year came in the weapons division, where results fell by SKr 44m, to SKr 60m on sales 12 per cent lower at SKr 1,950m.

Results of the Nytor Nobel chemicals division edged ahead by SKr 6m to SKr 62m on sales 31 per cent higher at SKr 1bn.

Mr Claes-Ulrik Winberg, currently managing director of the J. S. Saba retail and wholesale trading group, will take over as president in January 1985.

## COMPANY NOTICES

**HARMONY GOLD MINING COMPANY LIMITED**  
(Incorporated in the Republic of South Africa)  
A Member of the Harbours Trust Group

**DIVIDEND DECLARATION**  
NOTICE IS HEREBY GIVEN that the Board of Directors of Harmony Gold Mining Company Limited has declared a dividend of 100 cents per share in respect of the year ending 31 December 1983. The dividend is payable on 15 March 1984 to holders of the company's shares who are registered in the books of the company as of 15 February 1984.

**ANGLO AMERICAN INDUSTRIAL CORPORATION LIMITED**  
(Incorporated in the Republic of South Africa)  
NOTICE IS HEREBY GIVEN that the Board of Directors of Anglo American Industrial Corporation Limited has declared a dividend of 50 cents per share in respect of the year ending 31 December 1983. The dividend is payable on 15 March 1984 to holders of the company's shares who are registered in the books of the company as of 15 February 1984.

**DIAMOND CAPITAL LTD.**  
Registered Office: 80 Broad Street, Monrovia (Liberia)

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The Annual Meeting of Shareholders of Diamond Capital Ltd. will be held at the registered office of the company, 80 Broad Street, Monrovia, Liberia, on 15 March 1984, at 11 a.m.

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**Better prices lift Stora Kopparberg**  
By Our Stockholm Correspondent  
STORA KOPPARBERG, the Swedish forest products group, reported a substantial increase in its 1983 results largely because of better prices.

Pre-tax profits before extraordinary items, increased 80 per cent to SKr 516m (\$67.6m) from SKr 288m in 1982. Profits per share jumped from SKr 20 to SKr 33.

The directors have recommended a dividend of SKr 18.50, up SKr 2.50 from 1982, and a four-for-one split. Sales advanced 20 per cent from SKr 4,940m to SKr 5,840m.

There were marked improvements in the results of the forestry, sawn products and pulp operation, and the group has strengthened its market share with the aid of the autumn 1982 devaluation of the krona. Operating results rose 44 per cent to SKr 689m, while net financial costs declined SKr 20m to SKr 173m.

The result for the pulp and newsprint operation in Nova Scotia production, despite lower production costs. An improvement is predicted for 1984. The power generation division recorded a further decline, of SKr 58m.

A SKr 495m convertible bond, issued last May, which was fully subscribed by the Volvo Industrial group, may be converted into shares corresponding to a 25 per cent stake in the forest products group at the end of this year. Investments in plant and equipment declined from SKr 641m to SKr 371m.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

27th February, 1984

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Interest is payable annually in arrears on 1st April, the first payment being made on 1st April, 1985.

Full particulars relating to the Debentures, IPF (Illinois Power Finance) Company N.V. and Illinois Power Company are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 23rd March, 1984 from the brokers to the issue:

Rowe & Pitman,  
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9th March, 1984

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Cazenove & Co.,  
12 Tokenhouse Yard,  
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**Standard Chartered Bank PLC**  
(Incorporated with limited liability in England)

In accordance with the provisions of the Notes, notice is hereby given that for the six months period (185 days) from 9th March, to 10th September, 1984 the Notes will carry interest at the rate of 10½ per cent. per annum.

The interest payment date will be 10th September, 1984. Payment which will amount to US\$278.22 per US\$5,000 Note, will be made against surrender of Coupon No. 9.

**J. Henry Schroder Wagg & Co. Limited**  
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Notice of Purchase

**European Investment Bank**

9½% United States Dollar Bonds of 1979,  
Due February 15, 1991

Notice is hereby given to Bondholders that European Investment Bank, Luxembourg has purchased during the twelve-month period ended February 14, 1984, U.S. \$2,000,000 principal amount of such Bonds.

On February 15, 1984 the principal amount of Bonds remaining in circulation was U.S. \$79,000,000.

Luxembourg, March 9, 1984

**INTL. COMPANIES & FINANCE**

Michael Thompson-Noel on the turnaround at a long-time loss-maker

**Steel adds to the allure of BHP**

STUDENTS OF Mr Robert Holmes & Court's enigmatic, but potentially landmark, share play in Broken Hill Proprietary (BHP), Australia's largest company, have to date concentrated on BHP's glamorous portfolio of natural resource assets as the likeliest targets of the long-ranger's steady eye.

In this, they have been encouraged by Mr Holmes & Court himself, who in the quiet luxury of his Melbourne office, told the Financial Times last month that Bell Group's recent foray into Australian resource interests (via Bell Resources) was based on the belief that entry costs into the resource sector were currently offering their best value for money in virtually a decade.

On that basis, BHP's attractions are obvious. Apart from its lucrative involvement in oil and gas (including a 50 per cent stake in the Jubaru oil strike, off northern Australia), it is heavily involved in coal, iron ore, manganese, gold, nickel and aluminium, and is spending heavily on exploration.

However, the attention paid recently to the "big Australian" push back into resources has virtually overlooked the Cinderella-like recovery seen recently in BHP's steel division, though this facet of BHP's recent strong profits growth will certainly have been logged by the Holmes & Court computer.

Moreover, if Mr Bob Hawke, Australia's Labor Prime Minister, succeeds in his recently-rejected quest for integration of the iron and steel industries of Australia and China, the possibilities for BHP could be significant.

The Hawke scheme envisages "programmes of mutual investment, technical assistance, and the supply of Australian raw materials and semi-processed products to China's mills." Mr Brian Loton, BHP's managing director, says that recovery in the group's steel division, which has virtually monopoly control of Australian steel production, is "all very tentative," and will depend heavily on the extent to which all parties keep persevering to contain costs.

Nevertheless, the steel division's recovery since the depths of 1982-83 (when BHP was savaged, in Australia, for ponderous management and lack of foresightedness) has been impressive. In the half-year to last November 30, when group net profit improved by 111 per cent to A\$286m (US\$268m) on total sales of A\$2.6bn, the steel division achieved a net profit of A\$81m on sales of A\$1.1bn. This compared with a loss of A\$64.3m in the corresponding 1982 period — a turnaround of A\$102.4m. The reason, "improvements in costs, and rationalisation that we've undertaken over the past year," says BHP.

Significantly, the result was not affected by the Govern-

ment's steel industry plan announced last August, which came into operation on January 1. Under the plan, the Government is offering cash bonuses of up to A\$71.6m a year, to be paid to secondary processors of BHP steel (mainly BHP affiliates), in return for a four-year A\$500m to A\$800m steel investment plan.

During the six months to last November 30 BHP steel division employment fell by 938 to 28,984. Total group employment fell to 53,064 from 63,477. Two years ago, it was 73,864.

In the latest six-month period, productivity rose to an average rate of 24 tonnes of raw steel per man per year. The initial target is 250 tonnes, the longer-term target 350 tonnes. "I think this improvement is partly peculiar to Australia," says Mr Loton. "We've been able to reduce our capacity fairly quickly, and at the same time achieve increases in productivity. The fact is that the bulk of the facilities in our industry are effective, efficient plants."

BHP's main steel plants are at Newcastle, Port Kembla, and Whyalla. Mr Loton says that although steel imports have been pared from around 800,000 tonnes a year to 600,000 tonnes, "even this is a very substantial figure in a total domestic market of about 4.5m tonnes per annum."

BHP had recently that total raw steel production in January was 510,000 tonnes. Over the eight months to January, production was 4m tonnes against 3.7m tonnes in the eight months to January 1983.

The fact of a 100,000-tonne order of semi-finished steel blooms produced at Whyalla will shortly be shipped to China, the rest to follow over the next five months.

Under the Hawke plan, the first meeting of the China-Australia iron and steel industry joint study group is due to be held in Beijing in early April. The scope of the group's investigations is likely to cover five broad areas: iron ore exports to China; Chinese investment in Australian iron ore production; Australian investment in Chinese steel industry; and technical assistance by Australian companies to China's coastal steel plants.

However, the prospect of large-scale crude steel and pig-iron exports to China is unlikely to become reality until the 1990s, if then.

In Australia, current forecasts for major new project-type investments are not viewed as encouraging, which is why the company says it views "the immediate future for the steel industry with caution, and is continuing its efforts to further strengthen its competitive position."

Mr Loton says that the turnaround in steel has been dramatic, but that Mr Holmes & Court will not have missed

**Interim payout maintained at Wormald**

By Michael Thompson-Noel in Sydney

WORMALD International, the Australian-owned engineering and technology group, saw a marginal improvement in net profits for the six months to December from A\$10.1m to A\$16.3m (US\$9.7m) on turnover of A\$386m.

Interim dividend is maintained at 10 cents a share, covered by earnings of 15 cents a share.

Wormald has been the subject of persistent takeover rumours, though the share price has fallen back from A\$3.52 three weeks ago to yesterday's close of A\$3.22.

Wardley Australia, the merchant bank, has reported a 50 per cent improvement in net profits for 1983, to A\$8m (US\$7.5m).

**Heavy investments check result at Bahrain bank**

By Mary Frings in Bahrain

THE Kuwaiti-controlled Bahrain Middle East Bank (BMB), incorporated in Bahrain in 1982 with paid-up capital of \$100m, reports net operating income of \$7.6m for 1983, its first full year. The result reflects heavy investment in personnel and facilities aimed to establish the bank in the international market, and compares with 1982 earnings of \$13.1m, which were almost entirely attributable to interest on capital.

Assets (excluding contra items) grew from \$122.8m to \$382m, while loans and advances increased from \$61.5m to \$190.4m. BMB acted as lead manager in 17 syndications and club deals and co-managed six others.

As a new bank, BMB had no loan loss reserve but has now appropriated \$4m for this purpose (equivalent to 2.1 per cent of risk assets) from the net profit. This is prudent measure not related to specific items, because the bank entered the international lending market after the onset of the debt crisis.

"I think I have the cleanest slate in town," says Mr J. A. Kathiradurai, the general manager. He adds that 42 per cent of the bank's involvement is in Western Europe, 30 per cent in the Middle East and the rest in the U.S., Asia and Eastern Europe.

Two subsidiaries are being set up, an insurance consultancy registered in Guernsey and an offshore real estate services company. But BMB has divested itself of a minority (25 per cent) interest in the London deposit-taker, Gulf Guarantee Trust, and in a statement issued in London under its own name, as in New York, where it opened an office in October.

**Dalgity Crown shows advance after merger**

Wellington

Dalgity Crown, formed last year by a merger of two of New Zealand's largest pastoral companies, has reported an interim after-tax profit for February 1 of NZ\$4.05m (US\$4.08m).

The after-tax trading profit for the first half compares with the combined interim profit last year of Dalgity Consolidated and Dalgity New Zealand of NZ\$2.8m, up NZ\$3.4m or 128 per cent. It represents a profit per share of 8.7 cents. Provision for tax is NZ\$4.6m (NZ\$1.7m).

Group turnover for the first half was NZ\$77.6m (NZ\$68.5m). Extraordinary items are not included, but will be included in the full-year results, the company said in a statement.

The interim dividend of 5 cents a share, or 10 per cent, has been declared. Renter

**JAPANESE RESULTS**

AIWA AUDIO EQUIPMENT MAKER

Year to	Nov '83	Nov '82
Revenue (m)	77.581	73.093
Pre-tax profits (m)	1,861	218
Net profits (m)	1,720	197

CONSOLIDATED

KIKKOMAN SOY SAUCE MAKER

Year to	Dec '83	Dec '82
Revenue (bn)	134.9	121.2
Net profits (bn)	3.33	2.3
Net per share	22.2	16.36

PARENT COMPANY

NISSAN DENSO ELECTRIC AUTO PARTS

Year to	Dec '83	Dec '82
Revenue (bn)	718.08	632.21
Pre-tax profits (bn)	73.72	69.5
Net profits (bn)	33.23	27.57
Net per share	54.36	55.14

CONSOLIDATED

TEIKOKU OIL PETROLEUM PRODUCER

Year to	Dec '83	Dec '82
Revenue (m)	51,808	51,246
Pre-tax profits (m)	10,560	12,718
Net profits (m)	8,200	7,708
Net per share	25.04	25.04
Dividend	5.50	5.50

PARENT COMPANY

WASIMO MACHINE TOOL MAKER

Year to	Nov '83	Nov '82
Revenue (bn)	23.09	—
Pre-tax profits (m)	—	—
Net profits (m)	1,799	—

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**Pan-Holding**

**Societe Anonyme Luxembourg**

At its meeting of March 6, 1984, the Board of Directors finalised the accounts for the financial year 1983.

The accounts show a net profit of US\$14,147,548.88, including a net gain realised on sales of securities of US\$12,790,145.46. The board decided to propose to the ordinary general meeting, to be held on May 30 1984, the distribution per share of US\$50 par value outstanding on June 23 1984, of dividend of US\$4.50 for the year 1983, i.e. an increase of 5.9% on the dividend of US\$4.25 paid for the year 1982.

The dividend of US\$4.50 is free of withholding tax in Luxembourg and would be payable as from July 2 1984. The company's unconsolidated net asset value as of December 31 1983 amounted to US\$164,925,020.12, equivalent to US\$235.61 per share, as compared to US\$191.25 as of December 31 1982, i.e. an increase of 23.2% or of 25.4% if the dividend of US\$4.25 is taken into account.

The company's consolidated net asset value as of December 31 1983 amounted to US\$229.30 per share. As for February 28 1984 the unconsolidated net asset value amounted to US\$234.39 and the consolidated net asset value amounted to US\$238.08 per share.

**FIDELITY PACIFIC FUND S.A.**

(Incorporated under the laws of the Republic of Panama)

The Directors have declared a dividend of 35 cents (U.S.) per share, the record date of which is February 22, 1984, payable March 7, 1984.

Holders of bearer shares should present coupon number 13 at the Head Office of the Bank of Bermuda, Hamilton, Bermuda; or Kredietbank S.A. Luxembourg-also at 43 Boulevard Royal, Luxembourg.

Registered shareholders of record February 22, 1984 will have their dividend cheque mailed to their address.

C.T. Collis Secretary Hamilton, Bermuda

Fidelity Pacific Fund was launched in December 1969. It now valued at \$173m and the share price has risen 1424% from \$9.20 to \$140.19 at March 1, 1984.

Copies of the latest quarterly and annual reports can be obtained from Fidelity International at:

P.O. Box 670, Pembroke Hall, 9 Bond Street, East Broadway, Pembroke, Jersey, Hamilton, Bermuda. Telephone: (809) 295 0665 Telex: 0280 3318

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**Fidelity International**



## INTL. COMPANIES & FINANCE

# Davignon directive puts an Italian textile orphan on road to recovery

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

FROM AN office on the seventh floor of the Enichem building on the south-eastern perimeter of Milan, Sig. Domenico Palmieri looks down on the tall booths at the start of the autostrada that links the northern industrial city with Rome and the south.

It is not so much cars he sees passing before his eyes, though, as red figures—the red figures in the balance sheets of Anic fibre which tell how long and how deeply the fibre arm of the state-owned Enichem has been making losses.

The losses stretch back a long way, back at least to 1976, Anic fibre is the orphan of the Italian textile industry; as the only major state-owned producer, it has been the butt of Government policy, forced to keep plants open that it might have wanted to close, forced to take on plants that other companies have threatened to close.

Between 1976 and 1983 it lost L747bn (\$465m) but Sig. Palmieri believes that this long dark night is coming to an end. This year the loss should be around L200bn compared with L158bn at the height of the textile industry crisis in 1982 and L23bn last year. Even more important, he believes that by the end of next year Anic fibre will be trading profitably and by 1986 should be in the black on a turnover of more than L700bn.

For the first time since 1976, Neapolitan arrived in Milan in December 1982 from Bassetti, a leading company in the private sector producing household textiles, as managing director of Anic fibre, Sig. Palmieri is beginning to see those red figures disappear from sight on his balance sheet.

The better conditions are due to a combination of factors, not the least being his appointment, which indicated that the Italian Government accepted the need for a commercial approach to the business.

The most important factor, though, has been that under the second Davignon plan—introduced by the European Commission for industry in 1982—to restructure the textile industry within the ten to cut out over-capacity—Anic fibre has been forced to adopt a more market approach.

Anic fibre's problem is that it has always been used as an arm of national social and economic policy. In 1980 the Government forced Anic fibre to close before a

reorganisation in 1982) to take SIR, which made a loss of L506bn in 1979, under its wing. When Montefibre, the largest Italian fibre producer, wanted to close uneconomic plants at Ottana in 1981 and Pisticci a year later—both in economically depressed parts of the country—Anic was ordered to take them on board.

With the help of the European Commission, Anic fibre has now begun to cut out its surplus

Torres, both in Sardinia—is that capacity utilisation went up to around 80 per cent last year, a figure which Sig. Palmieri admits to be "too low" but which he describes as "an important start." A climb to 75 per cent is expected this year.

"With better production coming from the plants, we have been able to push up sales by as much as 25 per cent," he says, "and this has come largely

Better conditions at Anic fibre result from a combination of factors, not least the arrival in 1982 of Sig. Domenico Palmieri (left) from the private sector as managing director, which indicated that the Italian Government appreciated the need for a commercial approach



capacity, with the older plants such as Ottana, built in 1964, going first.

Davignon laid down that Anic fibre should eliminate 50,000 tonnes of capacity and the company has already sliced out 35,000 tonnes by ending production of polyester filament yarn at Ottana and of both polyester filament and acrylic yarn at Pisticci. The other 15,000 tonnes will come from Pisticci, and should be completed next year.

With the closure announced last month at Ottana accounting for a drop of 680 in the workforce and 340 going at Pisticci, the company this year sheds 1,000 of the 2,300 workers it needs to displace if it is to meet its obligations to Davignon.

It now has a workforce of 6,200, of whom 5,200 are in fibres and 1,000 in related downstream activities, such as the production of Alcantara under licence until 1985 from the Japanese concern, Tokai, at a plant outside Rome, and sewing threads in the Mezzogiorno.

The result of the elimination of old plant and concentration on three basic fibres at two plants—Ottana and Pisticci—

from outside Europe. The consequence of Davignon and the improvement in the Italian fibre industry, which has picked up since the turn of the year, means that we have been able to work to a more commercial approach.

"There is no doubt that Italian state companies have been penalised in a way private industry has not. That has changed, and at Ottana it was recognised for the first time by the unions that the balance sheet, getting rid of those red figures, is vitally important if the company is to prosper and to continue."

It is on the balance sheet that Sig. Palmieri parts company most directly with his critics in the industry. It has long been claimed that Anic fibre, like the other Italian fibre producers, has been kept going only because the Government has been willing to find ways of writing-off debts.

Anic fibre is probably still in existence only because assets were revalued, capital increased, non-repayable state subsidies made and subsidies given specifically for the compensation of operating losses.

Critics assert that between 1975 and 1981 alone, Anic fibre received L106.9bn in subsidies and had its assets revalued or written off to the tune of around L1,000bn.

Sig. Palmieri categorically denies that the company received any subsidies from the state. "By law we are in exactly the same relation to our balance sheet as any private-sector company. The only difference is that our owner, ENI, is a public-sector company."

"If we make losses then these have to come from our parent, ENI, which is a profitable concern and it is possible that some of the profits it made on its petrol operations for instance (it owns Agip) might have gone towards covering Anic fibre's losses."

To most outsiders this might seem disingenuous. Anic fibre is known to have received L150bn from the Government, via ENI, when it was forced to take over Montefibre's share of Ottana. It was also allowed to defer instalments of a cheap interest loan in 1980; defer short-term bank debts in December 1978; given a cheap interest loan and subsidies totalling L225bn to cover virtually the whole cost of new investment; and further, similar, aid in 1980 and 1981 towards the cost of Pisticci.

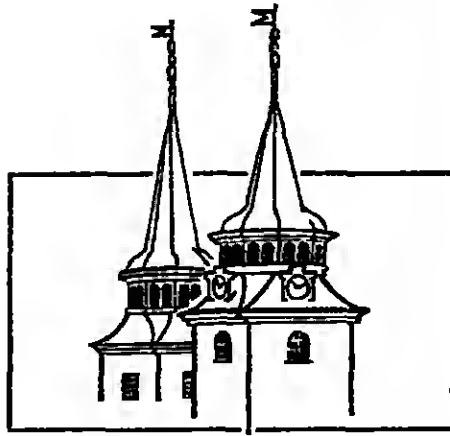
Anic fibre's recovery has been helped by continuing profits from its activities in sewing threads and Alcantara. It is probable that these contributed about L40bn in profits last year, and they are expected to add at least another L40bn this year.

The Alcantara plant, which makes an artificial suede fibre that is much admired in Germany and France, but has had surprisingly little impact in Britain, has been such a success that the company has diversified into ophthalmics, from the same parent Japanese concern, with the production of soft lenses.

The logic of this is that Alcantara, as a specialist fibre for a specialist high-price market, is probably nearing saturation point. The common feature between Alcantara and soft lenses is the high technology needed in their production. It is an interesting diversification. But, then, Anic fibre is moving in interesting directions.

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February 15, 1984







# UK COMPANY NEWS

## William Sinclair reduces seasonal loss to £0.18m

**IN LINE** with its seasonal pattern of trading, William Sinclair Holdings incurred a loss in the opening six months of the year.

However, a cut in interest charges together with lower losses from agricultural seeds and merchandising reduced the overall taxable deficit from £620,000 to £181,000.

Turnover for the six months to December 31 1983 was £5.82m lower at £10.03m but the operating loss was down at £147,000 compared with £260,000.

The taxable result was struck after a credit of £17,000 (from £194,000) and included income from investments of £23,000 (£24,000).

Minorities were £2,000 (same) and extraordinary took £27,000 (credit £23,000).

A divisional breakdown shows losses in agricultural seeds and merchandising of £190,000 (£220,000), profits from horticulture and leisure of £32,000 (£2,000), and related company profits of £20,000 (£24,000). Last year there were losses of £32,000 from discontinued activities.

The interim dividend of this USM stock is being held at 1.5p net per 25p share.

In the last full year the company achieved a second half profit of £982,000, against £823,000, making a total surplus of £1,422,000 compared with £1,422,000 and paid a final dividend of 2.75p.

In the agricultural seeds division, the rationalisation plans and the subsequent sale of properties are proceeding satisfactorily.

Winnings of autumn cereals were at record levels which does reduce the potential for the spring, they point out. And farmers, concerned by the Common Agricultural Policy, are indecisive in finalising their cropping programme.

In the horticulture and leisure division, sales of the J. Arthur Bowers range of products were at record levels for this first period of the year.

Plans for moving to the new factory in April are on schedule and should be completed by the end of May. The board looks forward to a second gardening spring which is all important to the company's performance in the final period of its financial year.

## Galliford's mid-term fall but 0.7p interim maintained

**LARGELY** AS a result of losses on a civil engineering contract and a negligible contribution from the Singapore subsidiary, Galliford has experienced a setback in profit from £1.37m to £1.02m for the half year ended December 31 1983.

The interim dividend is being held at 0.7p net per share from earnings of 2.89p, against 3.25p.

As regards the second half, the directors are of the opinion that it will be better than the first, but say "it is premature to be certain that all the lost ground can be regained". For the year ended June 30 1983 the group made a profit of £2.88m and paid a total dividend of 3p net.

Precision engineering companies continued to trade at a loss, but there is already a much-improved situation and a worthwhile improvement in orders.

Chorley Engineering's North Sea operations were satisfactory, but in Asia the results were well below budget. The absence of a major contract to provide volume was the contributory factor causing this situation.

Civil engineering as a whole has been a concern for the past year or so and there are still low volume and minimal margins. After many years of success, Galliford and Sons incurred substantial losses on one contract. Work is now virtually complete. However, Koller & Hiron has recovered well and will produce a much improved result for the year.

Building contracting, private housing and property development are operating satisfactorily and will, with the year with sound results.

## Glanfield sees further improvement and plans capital reconstruction

**FOLLOWING** a return to profits at the interim stage, Glanfield Lawrence achieved taxable profits of £33,000 in the second half for a full year total of £114,450, against a £18,375 loss for the previous 15 months.

This improvement is expected to continue with the directors looking for a profit of not less than £250,000 in the current year and a return to the dividend list.

This motor vehicle distributor and engineer, has also unveiled plans for a capital reconstruction and a rights issue to raise about £665,000 after expenses.

The reconstruction will involve the reorganisation of the ordinary capital into a single class of shares. The directors propose that the limited voting "B" shares be redesignated as ordinary shares.

In exchange for agreeing to an increase in voting rights of the holders of the "B" ordinary it is proposed that a further 88,000 ordinary shares be issued to holders of existing ordinary as a one-for-ten scrip.

The rights issue will follow the capital reconstruction. It will involve the issue of 2,940,570 new ordinary shares on the basis of five-for-four at 25p per share.

The directors expect to recommend a dividend on the ordinary shares following the proposals of not less than 1p net for 1984.

After taking account of the net proceeds of the rights issue, the group's indebtedness as at February 17 1984 will amount to approximately 46 per cent of its net tangible assets, of £2.48m, at the end of 1983, compared with 100 per cent prior to the issue. This excludes vehicle stocking finance of £1.14m.

During 1983 turnover totalled £18.63m, against £19.88m for 15 months, from which a gross profit of £2.8m (£3.02m) was achieved. The taxable result was helped by a cut in administration expenses from £2.99m to £2.18m and a lower interest charge of £308,422 against £349,882.

Tax took £2,936 (credit £5,964) and extraordinary debits accounted for £71,619 (£65,892). There were earnings per share of 4.6p compared with losses of 23p.

Looking ahead to the current year the group expects to obtain further benefits from measures already taken to improve management at all levels and to rationalise and modernise its dealerships.

The directors say that the new petrol station at Finchley, completed in July and they expect it to contribute to profits in the second half.

The unprofitable BL franchise in Finchley was closed last October.

They say that the rebuilding of the Portsmouth premises was completed in December and are confident that it will make a "considerable contribution" to profits this year.

The company's executive directors have given irrevocable undertakings to subscribe for rights entitlements amounting to 201,094 new ordinary (6.3 per cent).

Mr J. R. Glanfield, the chairman, members of his family and the trustees of the Glanfield family settlement will not take up the 1,225,568 new ordinary (41.7 per cent) which will be provisionally allotted to them.

Liberty Life Special Situations Fund has increased its holding of "B" ordinary to 115,000 shares (8.3 per cent).

### COMPANY NEWS IN BRIEF

Net asset value per 25p share of the Fleming Enterprise Investment Trust rose by 7.01p to 95p over the 12 months ended December 31 1983. Available profits for the six months to end-December emerged slightly lower at £137,000, compared with £143,956.

Earnings were the same at 5p per share. Franked investment income totalled £456,688 (£479,884) and unfranked income £25,087 (£3,881). Deposit interest was up at £22,185 (£25,860) as was underwriting at £14,888 (£3,630). Management expenses accounted for £22,333 (£21,068) and back interest £126 (£426).

The directors of London Brick have resolved to rescind payment of the second interim dividend of 2.89p net per ordinary stock unit which they previously resolved would be paid on April 10 1984 to stockholders on the register on March 27.

Increased taxable profits have been reported by Needlers, chocolate maker and confectioners, of £190,085 for 1983 against £138,193.

Turnover was up 11 per cent at £3.67m (£3.29m), tax was £38,333 (£32,561) and earnings per share are shown as 7.1p (4.8p). The dividend is 4.2p (4p) net.

The company says it has achieved a useful growth in its main brands, particularly Jersey coffee and cereals. While the UK sugar confectionery market has kept falling its newest plant is running on a two shift basis.

Export turnover has increased 62 per cent and the board is optimistic about this year's export prospects. It also expects a reasonable profit increase in 1984.

Mechanical and electrical engineer Davies & Metcalfe reports a setback in profit from £1.01m to £823,000 for 1983, after showing an increase for the first half.

The net profit came out at £268,000 (£275,000) and the final dividend is 1.58p for a net profit of 2.21p (2.11p).

Mr J. F. Vernon, chairman of Brooke Tool Engineering (Holdings) told members at the annual meeting that the company was now a small but strong group with four main subsidiaries.

He believed that it was soundly based with good prospects.

## Corah recovers and turns in £2.68m for year

**THE SECOND** half year for Corah has seen a recovery in profits, leading to a pre-tax figure of £2.68m for 1983, compared with £2.58m in the previous year after allowing for an exceptional charge of £350,000. At halfway profits were £400,000 behind.

A split of the profit shows UK £2.41m, against £2.78m, Canada £250,000 (£233,000) and overseas loss £5,000 (£1,000). The group makes knitted clothing and fabrics and is a major supplier to Marks and Spencer.

The encouraging strength of our order book and the present high activity at our factories should enable us to achieve good progress during 1984," reports Mr Nicholas Corah, the chairman.

Sales for the year rose from £52.29m to £58.8m. Tax takes £547,000 (£518,000), leaving a net profit of £2.13m (£2.07m), and there is an exchange gain of £230,000 (£294,000). Earnings are shown at 7.2p (7p) per share and the final dividend is 2.2p to lift the total to 3.7p (3.5p).

Mr Corah says the capital reconstruction programme has strengthened and protected the group's competitive position, and enabled production to keep pace with the increased demand for products over the past few years.

As the group expands "we are achieving an even greater utilisation" of the capital intensive areas of our business, such as knitting, dyeing and computerised cutting, in which so much heavy investment has been made over recent years.

East even though it is heavily defended by Marks and Spencer which takes over two-thirds of output. Corah's share price lacks the performance of some of the other M & S suppliers and since the mid-seventies an investor would probably have been better off with the retailer's stock than this manufacturer's.

But even so in terms of the textile sector as a whole the price has performed well. At 70p the 7.8 per cent yield is in touch with Corah's income stock image. Profits might climb to well over 50m if sales and margins come right but then the City was talking of over 50m a year ago for 1983 and historically Corah's path seems to have more than its fair share of banana skins.

### comment

Having stalled badly at the interim stage Corah's 11 per cent downturn in trading profits for the full year is almost good news. After the surprising collapse of trading margins in the first six months Corah was back over 5 per cent in second half. Even so the 4.5 per cent profit gain on a 21.7 per cent sales improvement in the last six months is evidence enough of the margin pressures which are still very much a feature of life in the textile sector. The company is quick to point an accusing finger at cheap imports from the Far

### BANK RETURN

	Wednesday March 7 1984	Increase (+) or Decrease (-) for week
<b>BANKING DEPARTMENT</b>		
Liabilities		
Capital	14,553,000	£
Public Deposits	1,008,974,018	+ 960,845,056
Reserve and Other Accounts	1,458,182,675	+ 92,221,280
	3,162,456,578	+ 982,830,151
Assets		
Government Securities	373,244,402	- 88,515,896
Advances & Other Accounts	640,635,007	- 34,782,288
Premises Equipment & Other Assets	2,148,399,058	+ 653,170,530
Notes	6,085,137	+ 6,085,887
Coin	146,934	- 25,024
	3,168,406,578	+ 882,830,151

### ISSUE DEPARTMENT

	11,490,000,000	£
Notes issued	11,490,000,000	+ 20,000,000
Banking Department	11,490,000,000	+ 20,000,000
Assets		
Government Debt	11,015,100	- 63,460,388
Other Government Securities	1,857,650	- 83,460,388
Other Assets	9,642,254,628	+ 83,460,388
	11,490,000,000	+ 20,000,000

## Cadbury Schweppes

### 1983 PROFIT UP 19% TO £107m

	1983 £m	1982 £m	% Change
Group sales	1,702.8	1,494.2	+14.0
Trading profit	125.6	104.8	+19.8
Group profit before tax	106.9	89.7	+19.2
Dividends	24.2	21.9	+10.5
Earnings per share (net basis)	13.60p	10.98p	+23.9

1983 was a year of progress, when we built successfully on the changed geographical balance of the business, to which we have been working over the last few years.

All regions improved their return on operating assets.

The board is recommending a final dividend of 3.90p per unit (1982: 3.50p), giving a total for the year of 5.40p (4.90p).

North America's trading profit rose 37%, tripling its profit over the last three years. It remains the fastest growing region and is broadly enough based to meet its growth targets through further investment in its existing activities.

Australia, where trading profit was up by 36%, has also shown a consistently high rate of growth which is a considerable achievement in a highly competitive market.

With the benefit of the company's investment programme coming

through, the United Kingdom's trading profit increased by 11%. Sales and market share achievements in the region were encouraging and this was broadly the picture for the rest of Europe.

Companies outside the main regions played their full part in the improvement in the Group results.

During 1983 there were encouraging signs of trade picking up around the world and of business confidence returning. The company is well-placed to take advantage of the opportunities for growth through its geographical spread and the strength of its international brands.

Challenging objectives have been set for 1984 and I am confident that the year will prove to be one of further achievement.

Adrian Cadbury  
Chairman

### SALES AND TRADING PROFIT BY GEOGRAPHICAL REGION

	1983 £m	1982 £m	1983 £m	1982 £m
United Kingdom	823.9	771.7	57.3	51.5
Europe	198.2	172.6	10.6	9.4
America	374.8	279.6	26.9	19.6
Australia	188.7	166.3	17.5	12.9
Other overseas	119.2	104.0	13.3	11.4
	1,702.8	1,494.2	125.6	104.8



Copies of the Annual Report will be sent to all shareholders. Further copies will be available from the Secretary.

Cadbury Schweppes p.l.c., Leconfield House, Curzon Street, London W1Y 7FB

## Anglovaal Limited

Incorporated in the Republic of South Africa

### INTERIM REPORT

For the half-year ended 31 December 1983

Financial Results

The consolidated unaudited results (excluding the mining subsidiary) are as follows:

	Half-year ended 31 December 1983	Year ended 30 June 1983
Turnover	894,640	838,709
Profit before taxation	76,725	76,184
Taxation	27,460	27,261
Profit after taxation	49,265	48,923
Attributable to outside shareholders of subsidiaries	27,610	26,432
Preference dividends	21,655	20,491
Profit attributable to ordinary shareholders	145	145
Profit attributable to ordinary shareholders	21,510	20,346
Earnings per Ordinary and 'A' Ordinary share	507	480

The comparative figures have been restated to take account of changes in accounting policy made subsequent to the last Interim Report.

Extraordinary Items: Extraordinary profits attributable to ordinary shareholders of R1 413 000 (1982-Nil) are not included in the calculation of earnings above. This comprises surpluses on disposal of land and buildings R1 470 000 and other losses (net) of R57 000.

Dividends Declared or Paid During the Half-Year

Half-yearly dividends on the 5 per cent and 6 per cent preference shares

Interim dividend of 90 cents per share (1982-90 cents) on the ordinary and 'A' ordinary shares

Interim dividend on the participating preference shares at a fixed rate of 5 per cent per annum plus a participation of 45 cents per share (1982-45 cents)

The final dividends on the ordinary, 'A' ordinary and participating preference shares which were declared in June 1983 were paid on 29 July 1983.

Borrowings

Total borrowings at 31 December 1983 amounted to R172.5 million (1982 R184.8 million). Of this amount R84.9 million (1982 R81.6 million) represented long-term borrowings and R87.6 million (1982 R103.2 million) short-term borrowings. Finance lease commitments are not material.

Capital Commitments

At 31 December 1983 the Group's capital commitments amounted to R37 664 million (1982 R40 099 million).

Investments

The market value of the Company's listed investments at 31 December 1983 was R466.8 million (1982 R511.2 million) compared with a book value of R110.0 million (1982 R103.3 million).

General

The Group's results have improved compared with those of the corresponding previous half-year although the industrial companies continue to experience difficult trading conditions. Income from mining investments depend significantly on gold and commodity prices. Consolidated earnings for the year are budgeted to approximate those of the previous year.

For and on behalf of the Board:

Oliver S. Merrell - Deputy Chairman

J. C. Robberts - Directors

Registered Office: Anglovaal House, 55 Main Street, Johannesburg 2001

8 March 1984

London Secretaries

Anglo-Transvaal Trustees Limited

295 Regent Street, London W1R 6ST







## BIDS AND DEALS

## Marston claims control of Border

BY CHARLES BATCHELOR

THE hotly-contested bid battle for Border Breweries (Weston) has ended in an apparent victory for Marston, Thompson and Evered, a brewery based in Burton-on-Trent, with an offer worth £13.6m.

The main rival, Forshaw's Burton-based Breweries, has withdrawn from the bidding late on Wednesday saying Border had failed to provide the information needed to make an offer worth more than 250p per share.

A third company reportedly waiting in the wings failed to emerge.

Marston, which already owns 13.4% per cent of the Border equity, said it has undertaken to buy the remaining 86.6% from the owners of a further

37.53 per cent taking its total stake to 51.39 per cent.

Marston is offering two of its own shares and 130p in cash or loan notes for each Border share. Marston's shares fell 2p yesterday to 62p to value each Border share at 234p.

Border's shares fell sharply on news of the bid agreement to close 45p down at 24p. Burtonwood fell 15p to 35p.

The bid battle ended with a charge from Mr. George Dutton Forshaw, chairman of Burtonwood, that the final Marston offer was not much higher than the 250p level at which Burtonwood stopped bidding.

"We were led to believe we were competing against 275p,"

he said. "We could have gone above that figure. What they have done is perfectly legal but whether it is in the spirit of the Takeover Code is another matter."

Kleinwort Benson, financial advisers to Border, said that Border had given Burtonwood an extension until close of business on Wednesday to produce firm proposals even though it was not clear that an offer of more than 250p was within the existing resources of Burtonwood.

Border had previously made it plain to Burtonwood that the composition of its offer, in cash with a loan note alternative, was not one which it favoured, Kleinwort said. The likelihood that

shareholders who accepted this offer would face capital gains tax liabilities meant an offer in this form would have to be much higher than the Marston offer.

Robert Fleming, which advised Marston, was critical of a Burtonwood statement that it was contemplating making a revised offer well above 250p. This had raised false expectations among investors, it said.

Border is predominantly an ale brewery with fragmented sites which has been adversely affected by the growing popularity of lager, Fleming said. A combination of Border and Marston would allow for a rational exchange of brands between their pubs.

## Redland reshaping Cawoods operations

By Ray Maughan

Redland, the building materials group, has undertaken several changes in Cawoods, the minerals and fuel oil distributor it acquired in 1983 for £185m.

Cawoods' core industrial fuel oil distribution business is being doubled with the purchase for £7.3m of Shaws Fuels from the Sykes Group of Huddersfield. The deal means that Cawoods share of the industrial fuel oil distribution market rises to some 10 per cent and confirms its dominant position among the independent distributors. Its annual profits have approached £12m.

At the same time, Redland is disposing of Cawoods' peripheral activities. Its leasing operation has gone to an unnamed buyer for £10.5m and the sale includes both the leasing book and the tax position. Redland was advised by Morgan Guaranty in this transaction.

In addition, the chain of 11 builders' merchants has been sold to Conitex for £4.25m—the consideration is understood to represent an earnings multiple of 11—and Cawoods' LPG subsidiary, Portagas, has been sold to Flogas for £12m. Redland estimates that the goodwill paid for Shaws equates broadly to the premium over asset values obtained on the builders' merchants and LPG disposals.

## LADBROKE INDEX

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## Irish Distillers agreed £13m bid for BWG

BY CHARLES BATCHELOR

Irish Distillers, the Dublin-based Jameson and Old Bushmills whiskey group, is making an agreed £13m (£12.6m) cash and share bid for BWG, formerly known as Brooks Watson Group, the Dublin-based distributor of Scotch, Irish and French whisky and pharmaceuticals.

This move is intended to provide Irish Distillers with a broader home base from which to continue its spirit exports campaign. Sharp increases in

Irish excise duty have reduced the home market by one-third in volume terms in the past four years.

BWG yesterday announced that pre-tax profits for the year ended December 31 1983 rose to £12.8m, against £12.25m, a turnover which increased from £112.6m to £128.5m. Earnings per share rose to 7.4p (6.05p).

Irish Distillers is offering one of its own shares and £1.02p in cash for every four BWG shares.

Its shares were unchanged at 165p yesterday while BWG rose 5p before being suspended at 65p.

It is also providing a cash alternative of 100.50p per share underwritten by the Investment Bank of Ireland.

BWG directors intend to accept in respect of their own and family holdings amounting to 2.23m shares equal to 12.8 per cent of the equity. Irish Distillers at present owns no BWG shares.

Mr Richard Borrow, Irish Distillers' managing director said: "We have been developing our export business and this new accounts for more than 50 per cent of our total volume. We have always felt the need for a strong home base but our home market has been falling rapidly as a result of excessive excise duties and the general recession."

He added "BWG will give us a strong home base in food and drink distribution which accounts for £85m worth of their total turnover. It is a well-managed company with a good track record and of the sort of size that we can comfortably accommodate."

The Irish spirits market has fallen from 2.3m cases in the peak year of 1979 to 1.4m cases last year. Irish Distillers is the largest company in this market with pre-tax profits at a record £2.71m in the year ended September 30 1983, despite a 15m drop in turnover to £117m.

## Bowthorpe to buy balance of SBD

Bowthorpe Holdings has reached agreement in principle to acquire the 100m outstanding shares in SBD, Electronic Systems of the U.S. for some £4.32m in cash.

The transaction is subject to preparation and execution of definitive agreements. Approval of these agreements by both boards and the shareholders of SBD and to certain conditions of completion, including a requirement that SBD's income before tax for the year ended

June 30, 1984 will not be less than U.S.\$1.1m.

SBD designs and manufactures advanced military specification custom, switched mode, electronic power supplies operating at high switching frequencies. These are used to convert and stabilise available sources of electrical power into power, usable by sophisticated electronic systems.

For the year ended June 1983, SBD reported net sales of approximately \$3.8m and income before tax of approximately

\$948,000 (\$942,000 in 1982. Net worth at June 30 1983 amounted approximately \$2.4m.

The acquisition of SBD will be effected by a member of SBD, a wholly owned subsidiary of Bowthorpe International.

About 45 per cent of SBD's shares are held beneficially by four principal executives of the company and their immediate families who have agreed to vote in favour of the deal.

The SBD directors will continue to manage the business following the transaction.

## BIDS AND DEALS IN BRIEF

Offers on behalf of Vinten for SIG DAVALL became fully unconditional on February 24. As of March 8, acceptances had been received in respect of 7,496,083 (96.68 per cent) of the ordinary (96.68 per cent) share capital and 1,028,427 (99.1 per cent) of the preference (and deferred preference) share capital.

Ellemann Holdings and its subsidiary, Cameron, have announced that they recommended cash offers for the shares of Ellemann Lines to acquire all of the preference shares of J. W. Cameron as follows: 75p in cash for each 5 per cent preference share; 87.5p in cash for each 6 per cent preference share.

Preference shareholders (in-

cluding Ellemann Holdings which holds about 69 per cent of the 5 per cent cumulative preference shares and about 74 per cent of the 6 per cent cumulative preference shares) of 95.72 per cent of the 5 per cent cumulative preference shares and 99.16 per cent of the 6 per cent cumulative preference shares, have given irrevocable undertakings to accept.

The directors of Cameron recommended acceptance of the offer. The offer is subject to the sale of its Sandbach division to Hays Group. The purchase price of the sale, scheduled to be completed on April 1, is not being disclosed.

The modern production plant at Sandbach, Cheshire, employs 232 people and manufactures

chlorine, caustic soda, sodium hypochlorite, hydrochloric acid and hydrogen. It is the second largest producer of chlor-alkali products in the UK but is, however, the company's only inorganic operation.

Comfort Hotels International announces the finalisation of negotiations for acquiring a majority stake in the 35-bed, three-star Hotel, Sainte-Anne, Paris.

In view of the changed circumstances concerning its bid for Michael Black following the rival bid by Concess Lighting, Highgate and Job and its associates now wish it to be known that they may be purchasers of the shares of Michael Black through the open market.

Laurence Gould and Co, the agriculture, agro-industries and rural development consulting group, has broadened its operational base by acquiring Fisheries Development, a fisheries and fish farming consultancy.

Mallinson-Denny, a member of the Brooke Bond Group, has completed the acquisition of Thames Timber Company and its operating subsidiary Parker Kinsland & Co, a specialist hardwood company, based at Eardisley, near Hereford, for a total consideration of £4.6m payable partly in cash and partly in loan notes.

The acquisition establishes Mallinson-Denny as the largest single specialist hardwood operation in the UK.

Anglo-Indonesian Corporation has acquired a further 34.2 per cent stake of its partly owned subsidiary, Anglo-Indonesian Metallurgicals from Commonwealth Development Finance. The consideration was £180,000 of 7 1/2 per cent loan notes, convertible into Anglo-Indonesian ordinary shares in 1987-89 at 160p per share.

A third aim—to bring into the group a new division—was under consideration. Mr Piasecki pointed to "rumours" that Mr Gower planned to back his insurance business into the group. "I merely point these rumours out," he said. "Of course I cannot comment on them."

Scottish papermakers, Tullis Russell has purchased Coated Papers Limited. CPL was formed two years ago with £200,000 of equity as a joint investment by CINC Industrial Investments and CINC Capital Investors.

The directors of Oil and Associated Investment Trust have written to shareholders saying that they and advisers, Kleinwort Benson, strongly recommend acceptance by March 16 of the CINF Oil cash offer, in view of the 65.5 per cent acceptances received up to March 1.

Clyde Petroleum has completed the acquisition of the interests held by Sapphire Petroleum in certain Clyde-operated properties in the U.S. Clyde has issued to Sapphire 320,000 ordinary shares, credited as fully paid, by way of consideration.

European Assets Trust—Standard Life Assurance Co has increased beneficial interest to 5,275,000 shares (21.153 per cent), as a result of a purchase of 480,000 shares.

Summit Cloth—Wincham Investments has disposed of 10,000 shares, reducing its holding to 185,200 shares (7.40 per cent).

## GOPENG CONSOLIDATED p.l.c.

## CHAIRMAN'S STATEMENT

The financial year ended 30th September, 1983, has been a period of great upheaval under exceptionally difficult circumstances.

Your Board and its advisers have been involved with the Perak State Development Corporation in successful but lengthy negotiations on proposals that will satisfy the requirements of the Malaysian Authorities for the transfer of Buntar, Perak, and transfer of residence to Malaysia, whilst at the same time, operations at the mine have had to be conducted under conditions of severe restriction, due to the Tin Export Control quotas.

Accompanying the accounts is the Scheme Document outlining the proposals for the Restructuring of the Company and I emphasize the importance to the future of the Company of implementing the proposals and obtaining the renewal of the mining leases and power permits, these being essential for the continuation of the Company's operations.

The consolidated accounts for the Group's financial year show a gross profit of £3,408,450 compared with £3,081,241 for the previous year. After taking into account investment losses and other charges, the overall profit on ordinary activities amounts to £2,090,408 before taxation and the minority interest, compared with £3,490,096 in the previous year.

Under the terms of the Agreement concluded with PSCD on 17th October, 1983, no dividends have been declared since the first interim which was paid on 4th July, 1983.

During 1983 the restriction imposed by the International Tin Council continued at 36% of producing members exports for the first three quarters covered by this report and at 39% for the final quarter, at which level it has since remained. The tin price itself varied little as the Buffer Stock Market successfully supported the floor price under the terms of the Sixth International Tin Agreement.

Tin Export Control quota on operations at the mine produced a domestic sales cutback for the year of 43.4 per cent, the result of which was an increase of mine head stock.

The results achieved during the year under review can be considered to be satisfactory under the present state of the world tin market and the amount of sales quota available. The future, however, will remain difficult until world tin metal stocks are reduced and it becomes possible to reduce the accumulating mine head stocks which threaten our mining operations as they approach maximum permissible limits.

The restructuring proposals are therefore being made at a time of depressed trading and uncertain prospects. Nevertheless, I would emphasize again the reasons for recommending the acceptance of the terms offered, in that the advantages of doing so, in the longer term, outweigh the disadvantages, however obvious the latter may seem. The potential value of the Company after restructuring may be summarised as follows:

On the mining side there will be assured reserves for at least 10 years with prospects of extension; together with the possibility of new areas being offered through our agreement with Perak State Development Corporation. Mamang Di-Awan Sdn. Berhad, our joint venture company, has two potential new operating units available for development once tin control is lifted, which will result in a considerable increase to the Group's production. On the other side of the Company embarked some years ago on a comprehensive replanting programme. By the mid-eighties these replanted areas will become available for tapping and should result in a substantial increase in rubber harvested.

The value of the Company's potential production will, however, be dependent on world commodity prices, which in turn depend on levels of demand. Thus this Company is in a very good position to benefit from a major improvement in world market conditions when this occurs.

J. D. HELLINGS, Chairman

## Group results for the year ended 31 December 1983

The figures in brief

	1983	1982
	£m	£m
Trading profit before bad debts	612	511
Profit before taxation	225	251
Attributable profit	114	145
Earnings per share	60.6p	68.9p*
Dividend per share	25.5p	25.5p
Total assets	£52,613m	£47,999m

\*Before exceptional taxation item.

## Comments by the Chairman, Sir Donald Barron

The Midland Group's objectives for 1983 were to strengthen its capital ratios, to maintain marketing pressure, to improve further the cost position and thus to continue the upward trend of profits and earnings.

As the year progressed, it seemed likely that all these objectives would be achieved—even allowing for the higher bad and doubtful debt charges we planned to make. However, in December, the Board of Crocker National Corporation, in which we hold a 57% equity interest, decided that they should provide an additional US\$107m principally against possible bad debts, making their total provisions for the year US\$173m (£120m).

In the event, therefore, the outcome is a reduction in pre-tax profit of some 10%, a disappointing return for a year of hard effort and much achievement in the Group's core businesses.

## Trading profit, bad debts and cost control

Trading profit before provisions for possible bad debts was 20% up at £612m against £511m last year; pre-tax profit was £225m compared with £251m. There were good performances from our major operations in the UK banking, international banking and Treasury divisions with continued improvement in the trend of costs, interest spreads and non-interest earnings.

In arriving at the pre-tax profit, provisions for bad and doubtful debts amounting to £318m have been charged compared with £196m last year. The division of the 1983 charges was £228m for specific provisions and £90m for general provisions and these figures compare with £162m and £34m respectively in 1982.

For a variety of reasons the tax charge is somewhat higher this year than in the past two years and this has an

affect on basic earnings which are 60.6p per share against 68.9p per share last year.

## Capital position strengthened

Steps were taken during the year to strengthen further the Group's capital position. A successful rights issue announced in July raised £155m and following a 'shelf registration' in the United States, US\$150m of Guaranteed Notes were issued there in November. In view of favourable conditions in the Eurobond market in February 1984, the opportunity was taken to issue US\$200m of Guaranteed Floating Rate Notes as part of the Group's normal capital management programme.

The free capital ratio at the year end was 4.6% compared with 4.0% at the end of 1982.

## Outlook

Around the world, the banking industry is in a state of rapid change. As a major international bank, Midland welcomes this new environment; during the year a detailed and extensive survey of consumer needs was carried out and is being used in the development of new products and marketing approaches.

We continue to keep firmly in our sights our main objectives of profitably employing our assets, of controlling costs and of giving the highest level of service to our customers around the world. This involves building on the strengths of the Group and of directing the necessary resources, both management and capital, to the areas where additional support is required. The changes we have made, and will continue to make, in the organisation, management and direction of the Group are all designed to ensure that the upward trend of profitability and earnings will be resumed in 1984 and that our main objectives will be achieved.

The Report and Accounts for 1983, including the full Statement by the Chairman, Sir Donald Barron, will be available after 26th March 1984. Stockholders will receive copies automatically. Others are invited to write to: The Secretary, Midland Bank plc, Head Office, Poultry, London EC2P 2BX



Midland Bank Group



# THE PROPERTY MARKET BY MICHAEL CASSELL IN CHICAGO

## A breeding ground for revolution

ONLY CHICAGO'S office towers rise above its irrepressible optimism. A city which has recently had its fair share of economic hardship is regaining its confidence and preparing to express it in the way it knows best—through its buildings.

Ever since the neo-Gothic Tribune Tower and the French Renaissance-style Wrigley building became classic landmarks in a place better known for gangland anarchy than for architecture, Chicago has been a breeding ground for a revolution in real estate.

The city's obsession with high buildings was sparked off as long ago as 1886 with construction of The Rookery on South La Salle Street, now the oldest remaining steel-skeleton skyscraper in the world. It was confirmed with the construction of the John Hancock Centre and the Standard Oil building and finally crowned with the completion in 1974 of Sears Towers,

still the world's smallest office building.

From the skydeck on the 103rd floor you would be hard pressed to see forever, but you might be able to spot Crystal Lake and Kenosha nearly 50 miles away and you can certainly see why Chicago thinks its skyline is something special.

The City's reputation for property pioneering was further enhanced with the development of Water Tower Place, the U.S.'s first major vertical shopping centre opened on North Michigan Avenue, in 1976. The most recent talking point, however, is the nearly-completed State of Illinois building.

Though the building may prove outrageously expensive and not to everyone's liking, it at least has an occupier which is more than can be said for much of the office space around it.

The downturn in the U.S. economy has Chicago's tradi-

tional manufacturing industries and gave the city an above-average unemployment rate. Office occupiers retrenched and the stock of unwanted floor space rose rapidly.

When the locally-based Real Estate Research Corporation went on the record and said that Chicago had enough downtown office space to meet demand for the next 11 years, confidence hit a new low. Many people disagreed with the severity of the forecast, but few could pretend that the situation was not serious.

Even the most optimistic observers admitted the recession had played havoc with the balance between supply and demand, pushing vacancy rates up into double figures and forcing big rent concessions from worried landlords. While a little over 2m sq ft of downtown office space was taken up by tenants in 1983, no less than

6m sq ft of new office accommodation hit the market. But while the stock piled up, the city's principal office towers managed to keep themselves above the crisis.

Just five major office buildings — Sears Tower, Standard Oil, Hancock, One First National Plaza — between them provide around 10m sq ft of office space, or about one-tenth of the total downtown market.

In the 4.5m sq ft Sears building vacancies have remained minimal and rents have held up, reaching towards \$30 a sq ft, when most have been stuck around \$20 a sq ft. In the other "Big Four," vacancy rates have also been small and rents have stayed firm.

Latest estimates suggest that available office space may now be sufficient to meet about three years of normal demand, and it is declining.

Developers are already dust-



Chicago: a city obsessed with high buildings.

ing off their blueprints, and a fresh wave of speculative building could soon be on the way. In the last decade, downtown Chicago found room for 20m square feet of new office space.

The city's economic development commission reckons another 30m square feet will arrive in the next ten years. Chicago may be down but it doesn't appear to be out.

## How the outlook for Slough Parks could soon change

SLOUGH ESTATES' progress in the U.S. has been slow and limited, but all that could soon change if Bill Pickrell gets his way.

Mr Pickrell is president of Slough Parks, the U.S. operating company which was set up a little over one year ago to build on the business base created through Slough's joint venture operations with Draper and Kramer, the Chicago-based real estate service and development group.

The partnership has given Slough an 80-20 per cent share in several investment properties, principally in the Chicago metropolitan area, comprising around 1m sq ft of industrial, office and retail space with a market value of around \$50m.

Through a limited partnership established before Slough was set up, the operating company now holds a 25 per cent stake in an 850,000 sq ft office building on West Monroe Street and in a Washington, Illinois, shopping centre.

This year the wholly-owned subsidiary will, on its own, develop 60,000 sq ft of "high-tech" floor space in San Diego, but it seems this could be the

start of a much more ambitious expansion programme.

Mr Pickrell, a former Draper and Kramer man, who spent six months in the UK seeing how Slough worked, has a clear list of options to work on.

"We are looking for companies to buy which could represent investments of anything up to the \$100m mark. They could be businesses facing problems or family-owned real estate companies."

Mr Pickrell says the first step could be a partnership deal in order to establish whether the relationship works, but he emphasises that acquisitions are at least a couple of years off and that no candidates are yet in view.

The operation also intends to draw in other ways. As in San Diego, specialisation in particular deals will lead to profit-sharing arrangements, and Slough may also buy land and set up development agents.

Mr Pickrell adds: "Our prime target markets are centres like Phoenix, San Francisco, Tampa and Boston, and we will be promoting Slough as a suitable development partner wherever opportunities arise." Today, the fifth Road, tomorrow Boston?

## Why the 'windy city' is now Martin Barber's kind of town

MARTIN BARBER may not be the biggest name in town, but he reckons he can teach the locals a thing or two about the development business.

Mr Barber was the man who started his own London estate agency at the age of 19 and rapidly built it up before he and his business were acquired in 1969 by Leonard Eppel, who

had just established Arrowcroft Investments.

He stayed with Eppel for three years, left when he "got bored" and from about 1974 onwards amassed his own portfolio under the Capital and Regional banner.

After spending nearly four years looking at the U.S. market he found his first opportunity in Chicago—an office and retail refurbishment along

North Michigan Avenue, the shopping street which Mike, to think it has got the edge on Fifth Avenue.

"We took a long close look at the market and realised that most British developers were getting beaten to the deck. But top quality restoration is one field where we can teach something to the Americans. We reckon we are

better than Haslemere," he adds confidently.

The Michigan Avenue scheme involves the restoration of a self-contained 20,000 sq ft property which Mr Barber acquired last July. The building, which offers less space than some of the entrance halls in this part of the world, is in the final stages of completion and a tenant for most of the accommodation is lined up.

With a development value of about \$6m, Mr Barber has used non-recourse bank financing on the investment and he thinks he is the first UK developer to syndicate the tax benefit attached to this type of speculative scheme.

Mr Barber adds: "We have a UK investment portfolio of around \$10m, but the plan is to make the US market much

more important than our domestic business and we needed a flagship to show people what we could do."

Mr Barber's man in Chicago, is John Gates, formerly with Jones Lang Wootton. Mr Gates says another Chicago project, worth around \$10.5m, is ready to go and the company is looking for other prime city centre opportunities along the east coast.

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The closing date for notifying a firm interest in this opportunity is 21st March 1984, so please telephone without delay the City Estates Officer (Portsmouth 834260 or 834290) for further details.

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Financial Times Friday March 9 1984

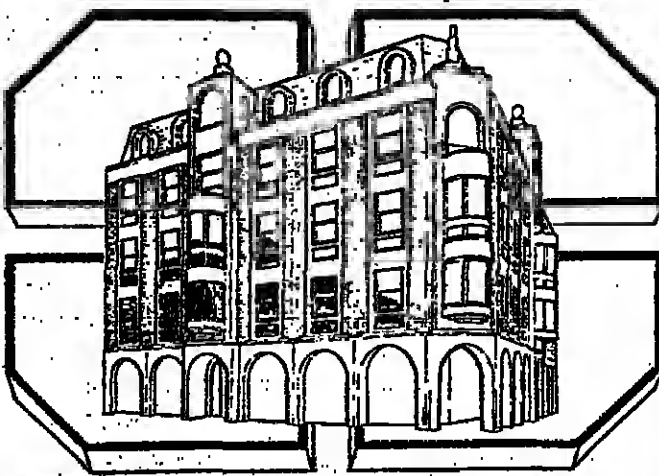
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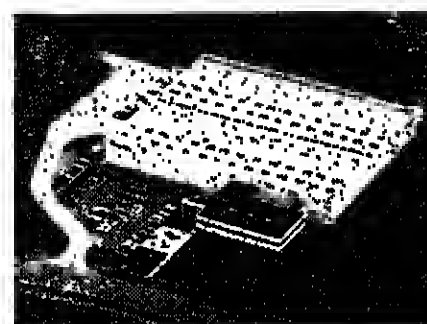
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Egremont:	50 Main Street, producing £5,000 p.a.	
Eye (Suffolk):	7 Church Street, producing £5,500 p.a.	
Hereford:	137 Quarry Rd, Tipoley, producing £3,000 p.a.	
Lincoln:	263/5 Lincoln Rd, N. Hyleham, producing £4,000 p.a.	
Redruth:	11 Percy St., producing £3,000 p.a.	
Sheffield:	352 Waburn Rd, Broom Hill, producing £2,000 p.a.	
Snodland:	2 Holborough Road. Shop with modern rear warehouse. Single tenant income £10,056 p.a.	
London SE1:	14/20 Shand Street. Commercial Building close London Bridge Station. Vacant.	
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Kettering:	Universal Works and 253/9 Wood St. Industrial unit (vacant) and four vacant cottages.	
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# SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Friday March 9 1984

### WALL STREET

## Calm mood in wake of concern

A CALMER mood prevailed on Wall Street yesterday, after the sharp sell-off in the previous session in response to the latest expression of concern over trends in the U.S. economy from Mr Paul Volcker, chairman of the Federal Reserve Board, writes Terry Byland in New York.

The bond market opened lower, but prices rallied after Mr Tip O'Neill, the Speaker of the House, suggested that Congress might act on the federal deficit before Easter.

However, reports of his comments were soon followed by fresh warnings on the deficit problem from the Fed.

The rally in bonds helped stock prices resume an attempted recovery which had fizzled out in the first hour of trading.

Leading stocks began to edge forward, helped by suggestions from analysts that a technical rally was due.

At the close, the Dow Jones industrial average showed a gain of 3.46 at 1,147.09.

In the stock market, Gulf Oil was heavily traded again, adding 3 3/4 to

58 1/2 after Stephen Oil of California had said it would sell off any assets of Gulf other than oil and gas assets, in order to meet anti-trust clearance for the proposed \$13.3bn merger.

Other oil stocks remained quieter than in the recent hectic, bid-inspired, trading sessions. Texaco, at \$38 1/2, gave up another 3/4, but turnover in the shares slowed substantially as investors accepted the repurchase of the Bass brothers' stake as the ending of further bid speculation, at least for the moment.

Superior Oil, another recent takeover favourite in the oil sector, also slipped back to show a fall of 5/8 to \$30 1/2.

But among the industrial leaders, IBM edged higher to show a gain of 5/8 at \$108 1/2. Exxon, at \$38 1/2, put on 3/4, Texas Instruments 3/4 to \$125 1/2 and Monsanto 5/8 up at \$85 1/2.

The motor sector remained out of favour as the season for wage negotiations draws near. General Motors, likely to be a target for union negotiations in view of its profit success, dipped 3/4 to \$89 1/2.

Concern over interest rates and inflation remained the chief factor behind the market's uncertainty. The federal funds rate edged up to 9 1/4 per cent, despite a further \$1bn in customer repurchase arrangements by the Fed.

This key short-term interest rate, over which the Fed has considerable influence, has risen by 1/4 over the past eight trading sessions, despite daily injections of cash into the market by the Fed.

This week alone has seen customers repurchase arrangements totalling \$7bn.

The credit markets traded nervously ahead of the announcement of the latest money supply statistics, due late in the session. The market hoped to see the M1

total fall back inside the Fed's growth target range. However, this would not ease fears in some quarters of an imminent tightening of policies. Renewed hints of an increase in the Fed discount rate were whispered in the bond market.

Retail stocks picked up ground, led by K mart, the nation's largest discount group, which added \$1 to \$30 1/2 in active trading after the announcement of its latest profits. Sears Holdings at \$34 put on 3/4.

The bond market again lacked retail supporters, and with no sign at first of support from the market traders, prices opened with fresh losses of up to 1/4 point. The futures market was also weak, with the March contract down 1/4 at 67 1/2.

But a recovery was made at mid-morning, when a few professional traders picked up stock to meet sales made earlier in the week.

The key long bond, which fell to 97 1/2 in early trading, recovered to show a net gain of 1/2 to 97 1/2, yielding 12.30 per cent.

Short-term rates remained high, however, with the three-month Treasury bill at a discount of 9.33 per cent, a gain of four basis points, and the six-month bill at 9.45 per cent, up the same amount.

### LONDON

## Confidence regained after unease

LEADING EQUITIES in London regained confidence after an uneasy opening stemming from Wall Street's third consecutive setback. The FT Industrial Ordinary index recovered some of its composure with a closing gain of 2.3 to 837.7, as concern over U.S. intentions on ICI abated.

ICI finished unchanged at 576p after touching 574p, while Midland Bank, which declared a 10 per cent drop in profits, moved 6p ahead to 410p.

Institutional investors appeared reluctant to enter into new commitments ahead of next Tuesday's budget.

Elsewhere, Cadbury Schweppes, indicating improved gross profits and the probability of issuing new shares in the U.S., rose 8p to 136p.

Gilts turned lower on profit-taking and quotations were down by as much as 1/2.

Details, Page 33; Share information service, Pages 34-35.

### TOKYO

## Yen rate prompts fresh fall

THE CONTINUED fall on Wall Street and uncertainty over the yen pushed stock prices down sharply in Tokyo yesterday, with the Nikkei-Dow market average slipping below the 10,000 level, writes Shigeo Watanabe in Tokyo.

Many leading blue chips lost ground on small-lot selling, and non-ferrous metals and oils also declined. But buying interest in city banks revived in the bearish picture.

The Nikkei-Dow plunged 61.88 to 9,959.32. Trading volume fell further from 289.28m shares to 268.67m shares, and declines outpaced advances by 471 to 254, with 158 issues unchanged.

The yen, which had risen sharply against the dollar in recent days, plummeted on the Tokyo foreign exchange market yesterday to close at 224.20, down 2.10 from the preceding day.

Many investors, struggling to chart a clear picture of the course of the yen, refrained from buying, while foreigners' small-lot selling and the latest drop on Wall Street dampened investor enthusiasm.

Leading blue-chip electricals and precision instruments - out of favour with foreign buyers for the moment - came under small-lot selling pressure. Matsushita Electric Industrial lost Y20 to Y1,790, TDK Y100 to Y5,510 and Canon Y30 to Y1,320.

Pioneer Electronic and Alps Electric also fell sharply.

Alps declined Y50 to Y2,500 as its recurring profit for the business year ending in March will probably be lower than projected, due mainly to a decrease in its parts supplies to the U.S. computer maker Apple.

Pioneer came under heavy selling and lost Y170 to Y3,060, as investors were discouraged by prospects that the company will report smaller than expected profits in the business year ending in September.

Non-ferrous metals - which had been ahead on the strength of the yen's rapid rise - were sold, with Sumitomo Metal

Mining shedding Y40 to Y1,500 and Mitsui Mining and Smelting Y13 to Y487.

Conversely, banks were in the spotlight. Fuji Bank jumped Y42 to an all-time high of Y857, bringing other city banks in its wake. Dai-ichi Kangyo Bank surged Y40 to Y800, Daiwa Bank Y25 to Y349 and Sumitomo Bank Y15 to Y924.

Mitsubishi Plastics advanced Y17 to Y374, Waseda Machine Y22 to Y583 and Tsugami Y10 to Y672 against the backdrop of their improved business performances.

Bond prices eased as city banks moved to take profits in response to the yen's fall. The yield on the benchmark 7.5 per cent long-term government bonds, maturing in January 1983, edged up from 7.265 per cent on the previous day to 7.275 per cent.

### EUROPE

## Malaise again takes its toll

THE GENERAL malaise that has undermined the European scene in recent days, took its toll again yesterday and left shares lower overall in almost all centres.

Trading volume was often small and activity featureless in those bourses lacking corporate results to add a spark of interest.

In Frankfurt, a late recovery from early lows was seen as a technical reaction to recent sharp declines in a market still overshadowed by Wall Street's difficulties.

However, most of the business was for domestic customers and little foreign interest was seen. The Commerzbank index, calculated at mid-session, dipped 3.2 to 1,011.8.

Motor manufacturers were again among the major losers, with Daimler DM 2.50 easier at DM 563.50, after a low of DM 563.

Holzmann, the heavy construction group, was steady at DM 435 after results that it termed "satisfactory."

Bonds ended lower in a correction described as long overdue following the steady gains of the past fortnight. The Bundesbank bought DM 49.5m of paper

to balance the market, following sales totalling DM 50.8m in the previous session.

The early spring holiday again subdued trading in Amsterdam, and Philips was the centre of attention with its sharply higher than expected 49 per cent rise in 1983 profits. After a lower opening, its shares rose to F1 50.50 before falling back to close at F1 2.80 on the day at F1 40.40.

Another major movement was shown by retail group Ahold, which dipped F1 8.50 to F1 210, mainly due to profit-taking after Wednesday's announcement of higher 1983 profits. The fall was attributed to disappointment over an unchanged dividend.

The sharply higher dollar and slump on Wall Street overnight brought profit-taking in bonds, and prices shed up to 40 cents.

In Stockholm, interest again centred on Sonesson and Gambio, both of which had been suspended on Wednesday ahead of the announcement that Sonesson was taking a stake in the medical-technical company.

Both resumed trading SKr 5 below last quoted levels, with Gambio finishing at SKr 276 and Sonesson, an engineering and holding company majority owned by Volvo, ending at SKr 525.

Elsewhere, Ericsson, the telecommunications and electronics group, shed SKr 2 to SKr 358 and Stora Kopparberg, the forest products group, added SKr 5 to SKr 725 in the wake of results.

Shares eased in Paris against the background of a national strike by government workers, which may have resulted in reduced trading volume.

Declines were seen in most sectors, although among generally lower oils and chemicals, CFP, up FFr 11.90 to FFr 220 and its refining subsidiary, Cie Francaise de Raffinage, which added FFr 6.50 to FFr 111, gained on sharply improved 1983 earnings.

Uncertainty over government decisions on new austerity measures contributed to a further weakness in Brussels, while small losses were posted by almost all sectors in Zurich, although bonds ended very steady.

Prices were easier in modest trading on end-account liquidation in Milan. Pirelli SpA, the tyres and cables group, fell L15 to L1,590 in further reaction to the announcement that its Italian business suffered a sharper loss last year.

Madrid followed the trend with an easier mood in most sectors.

KEY MARKET MONITORS			
End Month Figures			
Frankfurt Commerzbank Dec. 1953-100			
Paris CAC General Dec 31 1982-100			
Dow Jones Industrial Average			
FT Industrial Ordinary Index (1984-100)			
STOCK MARKET INDICES			
	March 8	Previous	Year ago
NEW YORK			
DJ Industrials	1147.09	1143.63	1119.78
DJ Transport	620.37	620.18	502.94
DJ Utilities	126.59	126.86	128.28
S&P Composite	156.69	154.57	151.26
LONDON			
FT Ind Ord	837.70	835.40	670.70
FT-A 100	500.06	500.70	419.75
FT-A 50	537.64	538.75	454.36
FT-A 25	492.50	494.33	427.55
FT-A 10	636.90	639.80	607.80
FT-A Long gr	10.06	10.03	10.00
TOKYO			
Nikkei-Dow	9959.32	10021.20	8026.99
Tokyo SE	780.34	781.86	591.72
AUSTRALIA			
All Ord	718.30	725.00	527.10
Metals & Mins	494.00	500.20	489.40
AUSTRIA			
Crack Aktien	55.34	55.45	61.15
BRUSSELS			
Belgian SE	143.13	143.68	109.25
CANADA			
Toronto Composite	2399.6	2399.80	2143.10
Montreal Industrials	425.8	425.22	354.79
Combined	408.6	406.63	355.52
DENMARK			
Copenhagen SE	195.14	195.21	122.41
FRANCE			
CAC Gen	160.70	161.70	109.10
Ind. Tendance	103.80	104.00	67.70
WEST GERMANY			
FAZ-Aktion	345.23	346.44	279.94
Commerzbank	1011.80	1015.00	837.20
HONG KONG			
Hang Seng	1077.55	1081.44	1014.84
ITALY			
Banca Com.	217.40	217.55	205.51
NETHERLANDS			
ANP-CBS Gen	158.70	161.50	117.00
ANP-CBS Ind	131.80	132.70	102.20
NORWAY			
Oslo SE	250.80	253.64	149.50
SINGAPORE			
Straits Times	1022.78	1023.17	839.02
SOUTH AFRICA			
Gold	1033.2	1054.90	795.30
Industrials	1036.2	1025.70	829.50
SPAIN			
Madrid SE	119.29	120.17	108.39
SWEDEN			
J & P	1496.46	1500.51	1302.06
SWITZERLAND			
Swiss Bank Ltd	352.80	354.10	311.30
WORLD			
Capital Int	n/a	184.00	165.50
GOLD (per ounce)			
	March 8	Prev	Year ago
London	\$396.25	\$396.75	
Frankfurt	\$397.25	\$398.75	
Zurich	\$397.25	\$398.75	
Paris (Baring)	\$395.48	\$401.94	
Luxembourg (Baring)	\$398.75	\$402.75	
New York (March)	\$396.10	\$398.80	
* Latest available figure			
CURRENCIES			
	March 8	Previous	March 8
U.S. DOLLAR			
(London)			
\$	2.587	2.57175	1.458
DM	224.45	224.425	3.775
Yen	7.9225	7.9225	11.62
FFr	2.137	2.131	3.12
SwFr	2.9185	2.879	4.2575
Goldfr	1608.5	1591	2344.5
Lira	52.93	52.24	77.15
CS	1.28225	1.28025	1.8445
INTEREST RATES			
	March 8	Prev	
Euro-currency rates			
(3-month offered rate)			
\$	9 1/4	9 1/4	
SwFr	3 1/2	3 1/2	
DM	5 1/2	5 1/2	
FFr	16 1/4	16 1/4	
FT London Interbank fixing			
(offered rate)			
3-month U.S.	10 1/4	10 1/4	
6-month U.S.	10 1/4	10 1/4	
U.S. Fed Funds	9 1/4	9 1/4	
U.S. 3-month CDs	9.50	9.50	
U.S. 3-month T-bills	9.54	9.54	
Corporate			
AT & T	Price	Yield	Price
10% June 1990	92	12.25	92
3% July 1990	68	10.90	68
8% May 2000	72	12.80	72
Xerox	10% March 1989	90	12.45
Diamond Shamrock	10% May 1993	88	12.70
Federated Dept Stores	10% May 2013	82	12.90
Abbott Lab	11.80 Feb 2013	91	12.90
Alcoa	12% Dec 2012	92	13.30
U.S. BONDS			
	March 8	Yield	Price
Treasury			
10% 1988	89 1/2	11.14	99 1/2
11% 1991	98 1/2	12.12	98 1/2
11.75 1993	87 1/2	12.12	97 1/2
12 2013	97 1/2	12.32	97 1/2
FINANCIAL FUTURES			
	Latest	High	Low
CHICAGO			
U.S. Treasury Bonds (CBT)			
9% 32nds of 100%	67-24	67-28	67-18
U.S. Treasury Bills (MM)			
\$1m points of 100%	90.69	90.72	90.67
Certificates of Deposit (MM)			
\$1m points of 100%	90.05	n/a	90.03
LONDON			
Three-month Eurodollar			
\$1m points of 100%	89.85	89.88	89.84
20-year Notional Gilt			
\$50,000 32nds of 100%	109-24	109-28	109-22
COMMODITIES			
	March 8	Prev	
(London)			
Silver (spot fixing)	657.50p	658.35p	
Copper (cash)	\$988.75	\$989.25	
Coffee (March)	\$218.50	\$218.50	
Oil (spot Arabian light)	\$28.57	\$28.67	

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**Perpetual**

Britain's Fast Growing Unit Trust Managers



Financial Times Friday March 9 1984

**Continued on Page 31**

The ticker symbol is CB.

**THE CHUBB CORPORATION**  
Warren, New Jersey 07060

**THE CHUBB CORPORATION**  
Warren, New Jersey 07060



**Continued on Page 32**

## Continued from Page 30

**Continued on Page 32**

**a**-dividend stock extrajst; **b**-annual rate of dividend plus stock dividend; **c**-liquidating dividend; **d**-new yearly low; **e**-dividend declared or paid in preceding 12 months; **g**-dividend in Canadian funds, subject to 15% non-residence tax; **i**-dividend declared after split-up or stock dividend; **j**-dividend declared after spin-off; **k**-no action taken at latest dividend meeting; **m**-dividend suspended because of cumulative issue with dividends in arrears; **n**-new issue in the past 52 weeks; The high-low range begins with the start of trading; **o**-next day delivery; P/E-price-earnings ratio; **r**-dividend paid in preceding 12 months; **s**-stock dividend; **t**-5-stock split; **v**-dividend paid in preceding 12 months; **w**-dividend paid in stock in preceding 12 months; estimated cash value on ex-dividend or ex-distribution date; **y**-new yearly high; **y**-trading halted; **W**-in bankruptcy or receivership or being reorganized by the Bankruptcy court or called-in by its trustee; **x**-dividend distributed by a company other than the company itself; **z**-when issued, with warrants **x**=ex-dividend or **x**-rights; **zh**=ex-distribution, zero-warrants **xr**=**x**-dividend and sales in full; **y**-yield.

Continued on Page 11



**MARKET**  
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Coll./Ac	82	6	24 $\frac{1}{2}$	24 $\frac{1}{2}$	24 $\frac{1}{2}$	Gravel	.10	157	120 $\frac{1}{2}$
Coll/Th		229	16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	Gravel		27	4
Coll/Th			16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	Gravel		8	8
Coll/Th	70	2	16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	Gravel		268	82

	1983-84		1982-83		1981-80		1980-79		1979-78		1978-77		1977-76		1976-75		1975-74		1974-73		1973-72		1972-71		1971-70		1970-69		1969-68		1968-67		1967-66		1966-65		1965-64		1964-63		1963-62		1962-61		1961-60		1960-59		1959-58		1958-57		1957-56		1956-55		1955-54		1954-53		1953-52		1952-51		1951-50		1950-49		1949-48		1948-47		1947-46		1946-45		1945-44		1944-43		1943-42		1942-41		1941-40		1940-39		1939-38		1938-37		1937-36		1936-35		1935-34		1934-33		1933-32		1932-31		1931-30		1930-29		1929-28		1928-27		1927-26		1926-25		1925-24		1924-23		1923-22		1922-21		1921-20		1920-19		1919-18		1918-17		1917-16		1916-15		1915-14		1914-13		1913-12		1912-11		1911-10		1910-09		1909-08		1908-07		1907-06		1906-05		1905-04		1904-03		1903-02		1902-01		1901-00		1900-99		1899-98		1898-97		1897-96		1896-95		1895-94		1894-93		1893-92		1892-91		1891-90		1890-89		1889-88		1888-87		1887-86		1886-85		1885-84		1884-83		1883-82		1882-81		1881-80		1880-79		1879-78		1878-77		1877-76		1876-75		1875-74		1874-73		1873-72		1872-71		1871-70		1870-69		1869-68		1868-67		1867-66		1866-65		1865-64		1864-63		1863-62		1862-61		1861-60		1860-59		1859-58		1858-57		1857-56		1856-55		1855-54		1854-53		1853-52		1852-51		1851-50		1850-49		1849-48	
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مكتبة



## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

## Equity leaders close slightly firmer after initial uncertainty on U.S. influences

## Account Dealing Dates

First Declared Last Account  
Dealings close Dealings Day  
Feb 27 Mar 3 Mar 3 Mar 19  
Mar 27 Mar 27 Mar 27 Mar 27  
Mar 27 Mar 27 Mar 27 Mar 27

U.S. influences made for an uneasy first hour of trade yesterday but London equities slowly regained confidence and closed marginally higher on a technical basis. Wall Street's third setback in a row exerted much of the initial pressure, which centred around market betwixt JCL Sharply lower late on Wednesday reflecting the completion of a large U.S. selling order, the bulk of which was done in New York. JCL looked in danger of receding further.

This was not the case, however, and most other leading shares took the hint. Progress was slow but steady, with the remaining clearers reluctant to enter into new commitments ahead of next Tuesday's Budget. Uncertainty about the day's range, with the remaining clearers reluctant to enter into new commitments ahead of next Tuesday's Budget, was also a factor.

Secondary equities, particularly in the leaders, lessened. Professional operators and smaller public investors were not put off by Budget possibilities or the approaching end of the fortnightly trading Account. Companies reporting trading statements were mixed, with Cadbury Schweppes, which left a heavy and situation issues also claimed attention.

Fresh warnings about U.S. Budget deficits, which took a toll on American bond and credit markets overnight, stifled further support of British funds; the sector seemed unconcerned over the absence of clearing bank base rate reductions. Quotations opened easier and, on renewed profit-taking, lost more ground to close as much as a down on the previous day's 3.30 pm levels. The market was largely confined to the shorter end of the market where the new "sp" stock, Exchequer 15 per cent 1985-94, made its debut in £40-paid form the stock, closed to close at 39 1/4, a discount of 1/4 on the issue price.

## Midland satisfies

The major clearers closed near their best levels of the day, relieved that Midland's annual profits—down 10 per cent to £22.5 million—were not as expected, the latter touched 41 1/2 before closing 3 better at 41 1/2. Lloyd's, which had the dividend season to a close today, gained the same as the previous day, Barclays, still the only clearer to lower its: "new" lending rate, advanced 12 to 3.50p. NatWest closed 7 down at 7 1/2. Elsewhere, German banks gave ground on domestic influences. Commerzbank fell 20 to 94 1/2 and Deutsche dropped 24 points to 49 1/2.

Still plagued by Budget tax uncertainties, Life Insurance lost further ground. Britannia reinsurance advanced 1/2 to 44 1/2, while the results are scheduled for March 21. Pearl

relinquished 10 to 78 1/2 and 1/2. Elsewhere, Hogg Robinson, still reflecting the bid denial from Marsh and McLennan, cheapened 3 more to 17 1/2.

Border Breweries (Wrexham) dropped 45 to 24 1/2 on details of the agreed share-exchange bid terms of 254p per share from Warrington Thompson and Everard, 2 cheaper at 62p. Original bidders, Forsythe Burrowswood, lost 15 to 33 1/2. Higgins slipped 10 to 12 1/2 on profit-taking, but South and Newcastle added 1/2 to a new peak of 11 1/2.

Among Distillers, Maclean's advanced 30 to 73 1/2 on front of today's preliminary results. Speculation concerning Carillon's stake in the company lifted Laverstoke to 16 1/2.

## Leading Buildings close

Shade easier as investors remained on the sidelines. Elsewhere, BPE advanced 1/2 to 17 1/2 on lack of support, while scattered selling clipped 3 from Ruberoid at 26 1/2 and 16 from South and Newcastle at 18 1/2. Among Timber issues, Marston and Southern came on and gave up 8 to 14 1/2, while Meyer advanced 3 to 19 1/2.

## A. Caird dip and rally

A. Caird became a nervous market among secondary Stocks, dropping to 39 1/2, before recovering to close a net 4 down on the day at 32 1/2 following the disclosure that the deputy chairman of the Traveler Distribution subsidiary had been dismissed following certain irregularities. N. Brown enjoyed speculative demand and closed 12 higher at 22 1/2. The chairman's dismissal, however, a fraction more to 17p on Press comment. Apart from Marks and Spencer, which hardened a couple of pence to 25 1/2, the sector ended lower for want of support.

## Racal opened lower at 21 1/2

following the appearance of a large line of stock late in the day, while Selkent advanced 1/2 before closing 9 down on balance at 21 1/2. Among other Electrical leaders, Plessey closed a few pence lower at 50 1/2, while the results are scheduled for March 21. Pearl

## FINANCIAL TIMES STOCK INDICES

	Feb. 27	Mar. 3	Mar. 6	Mar. 7	Mar. 8	Mar. 9	Year ago
Government Secs	85.15	85.85	85.85	85.85	85.85	85.85	81.30
Fixed Interest	87.12	86.77	86.81	86.81	86.81	86.81	82.70
Industrial Ord.	87.77	88.4	88.4	88.4	88.4	88.4	87.0
Stock Exch.	88.0	88.0	88.0	88.0	88.0	88.0	87.0
Ord. Div. Yield	4.40	4.41	4.41	4.41	4.41	4.41	4.77
Earnings, Yld. (%)	4.44	4.44	4.44	4.44	4.44	4.44	4.09
P/E Ratio (Ind. 100)	12.80	12.78	12.80	12.78	12.78	12.78	12.00
Total Bargains	25,602	20,917	20,917	20,917	20,917	20,917	24,083
Equity turnover £m.	688.66	244.61	608.76	321.75	296.32	270.13	370.13
Equity bargains	12,967	30,615	82,201	16,799	16,820	22,428	17,123
Shares traded (m)	1,563	1,448	1,506	1,643	1,607	1,713	1,713
10 am 834.3	11 am 834.8	11 am 836.6	1 pm 837.1	2 pm 837.1	3 pm 836.6	4 pm 836.6	
Gold Mines 12/1/84	SE Activity 1974	SE Activity 1974	SE Activity 1974	SE Activity 1974	SE Activity 1974	SE Activity 1974	
Latest Index 834.8	Latest Index 834.8	Latest Index 834.8	Latest Index 834.8	Latest Index 834.8	Latest Index 834.8	Latest Index 834.8	

## HIGHS AND LOWS S.E. ACTIVITY

	1983/84	Since Completion	March 6	March 7	March 8	March 9
Govt. Secs	85.15	85.85	85.85	85.85	85.85	85.85
Fixed Int.	87.12	86.77	86.81	86.81	86.81	86.81
Ind. Ord.	87.77	88.4	88.4	88.4	88.4	88.4
Gold Mines	12.80	12.78	12.80	12.78	12.78	12.78

## Lancs softened 2 to 20 1/2

after 20 1/2; the interim results are scheduled for March 28.

The board's strong rejection of Octopus Publishing's hostile takeover bid, prompted a fresh rise of 12 to 45 1/2 in greeting card manufacturers, W. N. Sharpe. O.P. formed 7 fresh to 59 1/2. Elsewhere, Fleet Holdings were depressed by a large line of shares overhanging the market and dropped to 16 1/2 before closing a net 8 down at 16 1/2.

Leading Properties made fresh progress, but business once again was only moderate. Gains were restricted to a few pence with Land Securities and MEPC up 2 pence at the common price of 28 1/2. Further support was forthcoming for Peachey, 4 higher at 1 1/2, after a sharp recovery from 1 1/2 to 1 1/2.

Slough Estates gained the turn to 13 1/2. Elsewhere, Sterling Guarantee slipped to 4 1/2 before late buying left the close a net 1 1/2 up at 5 1/2. Raglan attracted interest and improved 1/2 to 10 1/2.

## Lister came to the fore in

Textiles, rising 3 to 5 1/2, after 5 1/2 following a speculative

national put on 1 1/2 to 4 1/2 in response to Press comment, but

South came up 2 1/2 to 7 1/2 after disappointing annual results.

Franklin's continued Financial

Trusts, rising 4 1/2 to 7 1/2 in response to the 81 per cent jump

in interim profits. Antifast

improved 4 to 13 1/2, while

Martin revived with a gain of 15

to 25 1/2.

Still reflecting hopes of early

results from the Monopole

House's bid, P. O. Deferred rose

5 more to a 1984 peak of 28 1/2.

## Late rally in Oils

Leading oil opened a fraction

easier and thereafter moved

narrowly in either direction before

settling after-hours. Preliminary

figures are expected next week

from L.A.S.M.O. Ultramar, Shell,

Royal Dutch, BP and Hibernian

Oil (GB). BP closed 2 net 4

firmer at 42 1/2, while Shell

settled 8 higher on balance of

the day at 31 1/2. News of the

improved 4 to 13 1/2, while

at 13 1/2 and Trianon 2 up

at 20 1/2. L.A.S.M.O. however, remained

a dull market and gave up 6

of 30 1/2 despite favourable Press

comment.

Persistent rumours that Gulf

may abandon the current

appraisal well off the coast of

Waterford caused initial selling

of shares, but the latter were

subsequently recovered to

close only 1/2 easier at 46 1/2, after

45 1/2. Australia's Santos

continued to lose ground and fell

12 more to 42 1/2, despite the sharp

increase in profits announced on

Wednesday.

## Golds down again

A further decline in the

bullion price prompted renewed

losses throughout the gold

sectors of mining markets.

South African Gold gave

ground for the third successive

trading day, initial selling from

Johannesburg, London and the

Colony was only partly offset

by early buying interest from

the U.S. and prices generally

closed with widespread, although

generally minor, losses on

balance.

Gold Mines Index showed

a further 2 1/2 fall at 69 1/2, as

the bullion price was finally

set 8 1/2 off at 339 1/2 an ounce.

Weights were usually restricted

to around a half-ounce or so, with

falls in this region common to

Buyer, EIG, Western Deep,

45 1/2 and Western Deep, 45 1/2.

Harmony were 1/2 cheaper at 21 1/2

ahead of the dividend announce-

ment which was not known dur-

ing market hours.

Plumtree showed minor

changes in either direction.

"Amalgam" fell 1 1/2 in front of

the preliminary figures which

showed a 10 per cent fall in

## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

THURS MARCH 8 1984												
EQUITY GROUPS												
& SUB-SECTIONS												
Figures in parentheses show number of stocks per section												
	Index	Day's %	Ex. Dividend Yield % (Mar.)	Gm. Div. Yield % (ACT in 1983)	Ex. P/E Ratio (NEC)	Index	Index	Index	Index	Index	Index	Year ago
	No.					Wed March 7	Tue March 6	Mon March 5	Fri March 2			Apr 83
1. CAPITAL GAINS (205)	507.78	-0.6	8.51	3.53	15.34	518.99	518.65	519.63	506.67	462.45	462.45	462.45
2. Building Materials (24)	488.88	-1.3	10.71	4.04	15.58	494.63	492.48	495.48	495.51	463.51	463.51	463.51
3. Contracting, Construction (34)	477.55	-0.6	11.47	4.04	15.58	494.63	492.48	495.48	495.51	463.51	463.51	463.51
4. Chemicals (15)	477.55	-1.8	4.61	3.82	18.81	478.52	479.52	477.83	477.85	476.55	476.55	476.55
5. Electronics (20)	1739.54	-0.6	8.28	3.27	15.72	1740.13	1740.23	1747.34	1735.02	1735.02	1735.02	1735.02
6. Mechanical Engineering (63)	2348.45	-0.3	10.32	4.78	11.92	2349.19	2349.28	2349.28	2348.08	2348.08	2348.08	2348.08
7. Metals and Metal Forming (9)	2684.48	-0.6	10.32	4.78	11.92	2684.48	2684.48	2684.48	2684.48	2684.48	2684.48	2684.48
8. Miscellaneous (10)	1394.44	-0.2	1.92	3.97	-	1367.13	1362.82	1335.15	1325.15	1325.15	1325.15	1325.15
9. Other Industrial Metals (15)	666.49	-0.7	4.71	3.34	28.07	676.51	672.45	647.49	643.96	627.45	627.45	627.45
10. CONSUMER GROUP (154)	499.33	-0.3	28.24	4.16	12.85	499.33	499.46	499.48	499.48	499.48	499.48	499.48
11. Beverages and Distillers (22)	474.71	-0.2	22.64	5.06	9.78	477.81	477.92	471.40	471.40	471.40	471.40	471.40
12. Canned Goods (22)	391.21	-0.7	19.81	4.04	15.58	391.21	391.21	391.21	391.21	391.21	391.21	391.21
13. Food Retailing (12)	1134.75	-0.3	7.45	2.62	17.27	1138.36	1134.13	1134.13	1134.13	1134.13	1134.13	1134.13
14. Health and Household Products (9)	755.68	-0.1	6.33	2.93	18.56	749.94	749.94	754.28	748.05	748.05	748.05	748.05
15. Leisure (23)	682.47	-0.6	8.68	4.49	14.95	667.78	667.13	661.32	658.35	658.35	658.35	658.35
16. Newspapers, Publishing (15)	391.21	-0.7	19.81	4.04	15.58	391.21	391.21	391.21	391.21	391.21	391.21	391.21
17. Paper and Paper (35)	229.34	-0.6	16.33	4.28	11.94	229.34	229.34	229.34	229.34	229.34	229.34	229.34
18. Stores (47)	448.28	-0.1	7.87	3.53	17.27	448.88	448.82	442.45	442.45	442.45	442.45	442.45
19. Textiles (14)	272.18	-0.7	11.39	4.46	18.18	268.44	228.67	225.49	225.49	225.49	225.49	225.49
20. Tobacco (2)	321.21	-0.7	13.61	4.04	6.83	321.21	321.21	321.21	321.21	321.21	321.21	321.21
21. Other Companies (8)	462.83	-0.1	11.19	5.36	-	462.34	461.92	461.34	461.34	461.34	461.34	461.34
22. OTHER GROUPS (83)	436.47	-0.2	9.34	3.38	12.87	436.47	436.47	436.47	436.47	436.47	436.47	436.47
23. Chemicals (16)	389.95	-0.1	12.23	3.93	16.58	389.95	389.95	389.95	389.95	389.95	389.95	389.95
24. Office Equipment (1)	136.45	-0.1	13.61	4.04	6.83	136.45	136.45	136.45	136.45	136.45	136.45	136.45
25. Shipping and Transport (14)	875.57	-0.8	7.22	4.62	18.71	871.79	868.95	867.18	867.18	867.18	867.18	867.18
26. Miscellaneous (20)	287.97	-0.4	8.61	3.67	14.95	290.48	289.23	287.32	287.32	287.32	287.32	287.32
27. FINANCIAL GROUP (694)	429.50	-0.4	5.48	3.58	15.31	430.49	429.74	431.71	431.71	431.71	431.71	431.71
28. Banks (14)	1054.80	-0.2	16.77	3.14	16.82	1054.80	1054.80	1054.80	1054.80	1054.80	1054.80	1054.80
29. FINANCIAL INDEX	429.50	-0.4	5.48	3.58	15.31	430.49	429.74	431.71	431.71	431.71	431.71	431.71
30. FINANCIAL GROUP (221)	361.88	-0.3	-	5.20	-	361.92	362.28	370.35	370.35	370.35	370.35	370.35
31. Bonds (16)	431.39	-1.3	21.86	6.46	5.38	463.17	462.57	467.78	467.78	467.78	467.78	467.78
32. Discount Houses (8)	455.00	-1.8	-	6.28	-	459.55	457.77	449.46	449.46	449.46	449.46	449.46
33. Insurance (Life) (9)	473.50	-0.4	-	4.75	-	480.76	480.76	480.76	480.76	480.76	480.76	480.76
34. Insurance (Corporate) (9)	258.40	-0.4	-	6.62	-	259.80	259.80	259.80	259.80	259.80	259.80	259.80
35. Insurance (Life) (9)	528.44	-0.1	10.89	5.58	12.65	538.85	538.70	538.32	532.46	532.46	532.46	532.46
36. Merchant Banks (12)	247.22	-0.6	-	5.89	-	248.11	247.81	248.04	248.04	248.04	248.04	248.04
37. Property (3)	563.31	-0.5	8.31	3.53	25.86	564.42	563.81	563.82	563.97	563.97	563.97	563.97
38. Other Financial (18)	277.84	-0.2	19.06	4.96	11.91	277.84	277.84	277.84	277.84	277.84	277.84	277.84
39. Investment Funds (106)	456.45	-0.5	-	-	-	456.45	456.45	456.45	456.45	456.45	456.45	456.45
40. Office Equipment (1)	213.68	-0.7	8.49	4.45	14.52	215.83	215.81	215.81	215.81	215.81	215.81	215.81
41. Sales Training (1)	572.18	-0.3	7.29	5.34	16.95	575.94	575.94	575.94	575.94	575.94	575.94	575.94
42. ALL-SHARE INDEX (744)	506.02	-0.1	-	4.62	-	506.78	506.95	507.49	507.49	507.49	507.49	507.49



100% Echequer 14pc. 1984.. 100% - 1/4 13.8

## HOTELS—Continued

**ENGINEERING—Continued**

WE	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500
WE	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500
WE	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500
WE	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500
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1999	117	HarperCollins 200	92	4.0	2.8	5.8	10.0
1998	116	HarperCollins 200	92	4.0	2.8	5.8	10.0
1997	115	HarperCollins 200	92	4.0	2.8	5.8	10.0
1996	114	HarperCollins 200	92	4.0	2.8	5.8	10.0
1995	113	HarperCollins 200	92	4.0	2.8	5.8	10.0
1994	112	HarperCollins 200	92	4.0	2.8	5.8	10.0
1993	111	HarperCollins 200	92	4.0	2.8	5.8	10.0
1992	110	HarperCollins 200	92	4.0	2.8	5.8	10.0
1991	109	HarperCollins 200	92	4.0	2.8	5.8	10.0
1990	108	HarperCollins 200	92	4.0	2.8	5.8	10.0
1989	107	HarperCollins 200	92	4.0	2.8	5.8	10.0
1988	106	HarperCollins 200	92	4.0	2.8	5.8	10.0
1987	105	HarperCollins 200	92	4.0	2.8	5.8	10.0
1986	104	HarperCollins 200	92	4.0	2.8	5.8	10.0
1985	103	HarperCollins 200	92	4.0	2.8	5.8	10.0
1984	102	HarperCollins 200	92	4.0	2.8	5.8	10.0
1983	101	HarperCollins 200	92	4.0	2.8	5.8	10.0
1982	100	HarperCollins 200	92	4.0	2.8	5.8	10.0
1981	99	HarperCollins 200	92	4.0	2.8	5.8	10.0
1980	98	HarperCollins 200	92	4.0	2.8	5.8	10.0
1979	97	HarperCollins 200	92	4.0	2.8	5.8	10.0
1978	96	HarperCollins 200	92	4.0	2.8	5.8	10.0
1977	95	HarperCollins 200	92	4.0	2.8	5.8	10.0
1976	94	HarperCollins 200	92	4.0	2.8	5.8	10.0
1975	93	HarperCollins 200	92	4.0	2.8	5.8	10.0
1974	92	HarperCollins 200	92	4.0	2.8	5.8	10.0
1973	91	HarperCollins 200	92	4.0	2.8	5.8	10.0
1972	90	HarperCollins 200	92	4.0	2.8	5.8	10.0
1971	89	HarperCollins 200	92	4.0	2.8	5.8	10.0
1970	88	HarperCollins 200	92	4.0	2.8	5.8	10.0
1969	87	HarperCollins 200	92	4.0	2.8	5.8	10.0
1968	86	HarperCollins 200	92	4.0	2.8	5.8	10.0
1967	85	HarperCollins 200	92	4.0	2.8	5.8	10.0
1966	84	HarperCollins 200	92	4.0	2.8	5.8	10.0
1965	83	HarperCollins 200	92	4.0	2.8	5.8	10.0
1964	82	HarperCollins 200	92	4.0	2.8	5.8	10.0
1963	81	HarperCollins 200	92	4.0	2.8	5.8	10.0
1962	80	HarperCollins 200	92	4.0	2.8	5.8	10.0
1961	79	HarperCollins 200	92	4.0	2.8	5.8	10.0
1960	78	HarperCollins 200	92	4.0	2.8	5.8	10.0
1959	77	HarperCollins 200	92	4.0	2.8	5.8	10.0
1958	76	HarperCollins 200	92	4.0	2.8	5.8	10.0
1957	75	HarperCollins 200	92	4.0	2.8	5.8	10.0
1956	74	HarperCollins 200	92	4.0	2.8	5.8	10.0
1955	73	HarperCollins 200	92	4.0	2.8	5.8	10.0
1954	72	HarperCollins 200	92	4.0	2.8	5.8	10.0
1953	71	HarperCollins 200	92	4.0	2.8	5.8	10.0
1952	70	HarperCollins 200	92	4.0	2.8	5.8	10.0

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United States	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	298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[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

Solution to Puzzle No. 5361

YACHT CLUB	CLANIC	SI	DO	SI	DO
A N M E A A T A	A N M E A A T A	SI	DO	SI	DO
REAVE	RENSUEVA	SI	DO	SI	DO
O N O E E C A	O N O E E C A	SI	DO	SI	DO
ORDER	ORDER	SI	DO	SI	DO
A A A C A	A A A C A	SI	DO	SI	DO
CRASH	UPRIGHT	SI	DO	SI	DO
A A A A A A A	A A A A A A A	SI	DO	SI	DO
ENSURES	BASTION	SI	DO	SI	DO
A A A A A	A A A A A	SI	DO	SI	DO
ISLE	WAXIDRIVER	SI	DO	SI	DO
S T G T A S A A U	S T G T A S A A U	SI	DO	SI	DO
TERRA	OWNER	SI	DO	SI	DO
R T A S E T C A	R T A S E T C A	SI	DO	SI	DO
YODEL	HARDSHELL	SI	DO	SI	DO

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### NOTES

Prices are in pence unless otherwise indicated. Those designated \$ with no point refer to U.S. dollars. Yields % (shown in last column) allow for buying expenses. A Offered prices include expenses. B Today's prices, C Yield based on price. D Estimated. E Today's opening price. F Distribution free of U.K. tax. G Personal premium insurance plan. H Single premium insurance. I Offered price, includes all expenses. J Offered price, includes all expenses. K Bought through manager. L Present price. M Guaranty plan. N Surrender yield before Jersey tax. O Subsidized. \$1 Off available to charitable bodies. Y. Column shows annualized rate of NAV increase.











